

Town of St. Marys
MUNICIPAL BUDGET
DRAFT 2026





TO: Mayor Strathdee and Members of Council

FROM: Brent Kittmer, Chief Administrative Officer

DEPARTMENT: Administration

DATE: October 14, 2025

SUBJECT: Staff Proposed 2026 Draft Capital and Operating Budget

Council,

The 2026 capital and operating Budget is the Town of St. Marys' first budget cycle under the new Strong Mayor Powers. Under this new legislative regime, the Mayor is statutorily responsible for tabling the annual budget by February 1. In St. Marys, Mayor Strathdee has indicated that he prefers the budget process to remain the same as in the past and has provided no other specific budget instructions to staff.

To maintain a similar process to previous years, on October 21, 2025, Council will review staff's proposed 2026 budget rather than a draft budget as tabled by the Mayor. This process allows Council to consider and amend the proposed 2026 budget without the formalities and timelines of the Strong Mayor legislation. Provided that Council's review is completed in two meetings, staff will provide a final draft budget for the Mayor's approval. This will become the "Mayor's budget" and will be tabled on November 11, 2025. Council's review of the Mayor's budget will begin on November 18, 2025. Through Council's review of the budget, provided Council is satisfied with the budget, staff will bring forward a recommendation that Council shorten the amendment period for the budget from 30 days to 10. This action would allow for the budget to be deemed adopted by December 16, 2025.

The budget that you will find in this comprehensive binder represents staff's proposed 2026 draft capital and operating budget for review. The budget has been developed with a goal to deliver Council's annual priorities and existing service levels in the most cost-efficient manner. When preparing the budget, staff complete a rigorous line-by-line review of the budget to ensure that the amounts we are budgeting are in line with trends observed or known changes. In addition, staff ensure to avoid any surprises in the budget, and typically will not present or propose service level changes unless they have been previously considered by Council.

Because of these efforts, I can assure Council that the 2026 budget meets the goal to cost efficiently deliver the existing service level. As presented, the 2026 levy funded operating budget requires an additional **\$827,584** to balance. Factoring in estimated growth of **\$200,000**, the net levy increase in the 2026 draft operating budget is **\$3.94%** which achieves Council's target of a 4% net increase.

In the pages after this introduction Mr. Steckley provides an excellent and detailed overview of the factors which are affecting the 2026 budget. Highlights on key cost increases are shown below. As Council will see, staff have done an excellent job of reducing the cost of Town operations. The main drivers of budget increases in 2026 are staffing costs, external transfers, and increases in policing costs.



- Staffing costs have increased **\$498,925**. The primary drivers include:
 - A COLA increase of 1.92%, combined with budgeted step increases for qualifying staff.
 - Returning to the pre-2020 organizational structure by dividing the duties of the former Corporate Services Department into a new Finance Department and a new Culture, Tourism and Economic Development Department. The cost impact of this change has been smoothed using a \$35,000 transfer into the budget from the Tax Stabilization Reserve.
 - Staffing up in the Parks portfolio to create a formal Parks Department. This change was driven by a potential \$100,000 cost increase related to contracted services for turf. Although internalizing turf maintenance has resulted in a cost increase for staffing, overall, staff are projecting the budget will be reduced by **\$20,732** under this approach.
- External transfers are again having an impact on the Town's budget. The Town's external service providers are forecasting large increases again, resulting in a **\$189,867** impact on the Town's operating budget.
- Policing costs are beginning to escalate at higher rates than they had in the past. The Stratford police are forecasting a large increase in 2026, resulting in a **\$198,340** impact on the Town's operating budget.

With respect to the 2026 draft capital budget, the senior team's approach each year is to develop a capital budget that reflects the Town's goals and strategies of proactive asset management. Each project included in the capital budget has been vetted through an evidence-based and data-driven approach so that Council can be confident they are justified as projects that represent an advancement of Council's strategic plan(s), are justified by good asset management practices, and/or prepare the community for future growth. This process has resulted in a capital budget totaling **\$8,310,700** in new spending.

The Capital budget is funded from Transfer's to reserve, and the Town's financial strategy is to eliminate the infrastructure deficit over a 40-year timeline. To achieve this, the Town is required to increase transfers to capital reserve \$164,346 each year. However, the Town has been aggressive and has been contributing more than this amount each year, with a \$268,850 increase proposed for 2026. This is approximately \$104,000 over the Town's target contribution. As proposed, the budget allocates a portion of this additional amount (\$73,000) to a capital reserve for the 14 Church Street community hub as a recommended strategy to smooth out its future budget impact.

The budget process for 2026 will begin with a review of the capital budget first. The operating budget and external transfers budget will be discussed after, and it is staff's goal that the full budget package receives final approval by the end of the year.

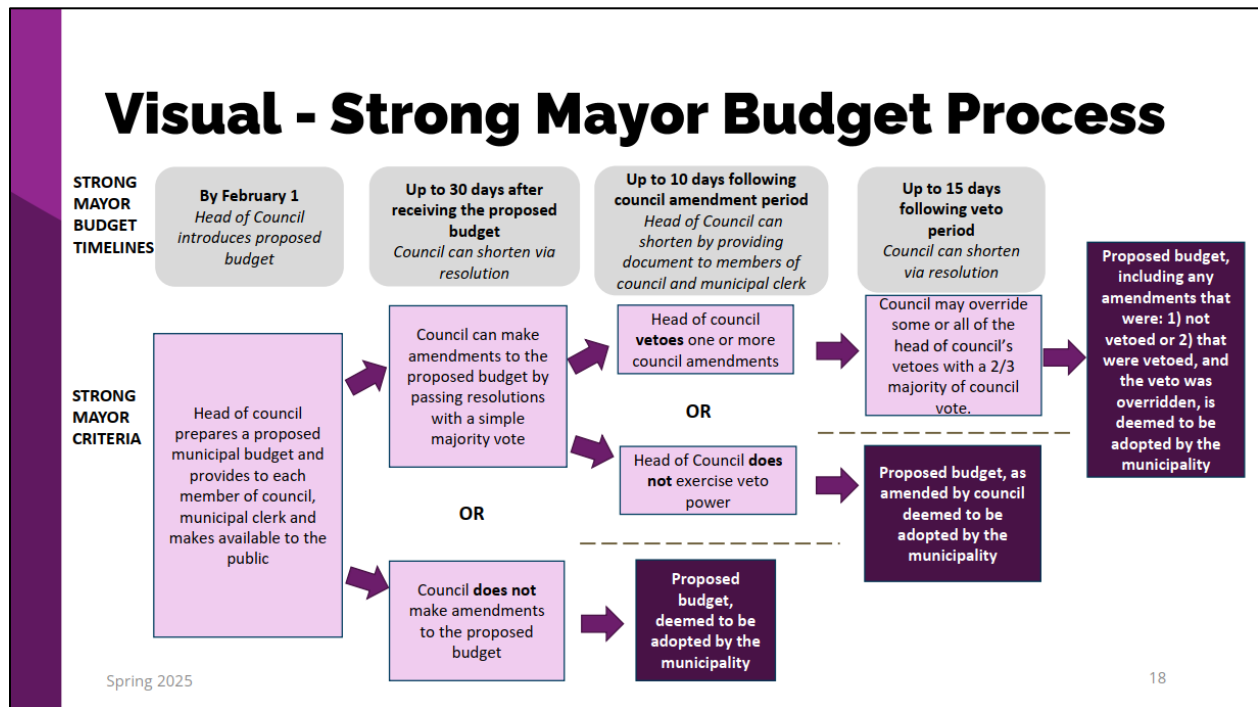
As we move through the budget process, staff are prepared to report back on any item as requested by Council. Staff respectfully asks that all requests for a report back be made by resolution of Council to ensure that each request is tracked and completed.

Respectfully submitted,

Brent Kittmer, Chief Administrative Officer

2026 Budget Process

The 2026 capital and operating Budget is the Town of St. Marys' first budget cycle under the new Strong Mayor Powers. Under this new legislative regime, the Mayor is statutorily responsible for tabling the annual budget by February 1. Once the budget is tabled, the following process takes place:



Importantly, the budget is no longer “passed” or adopted by Council. Once Council and the Mayor have subjected the “Mayor’s budget” to the process above, the budget is “deemed adopted”.

In St. Marys, Mayor Strathdee has indicated that he prefers the budget process to remain the same as in the past and has provided no other specific budget instructions to staff. To have the process remain close the same as it has been in the past there are two options. The Mayor could choose not to table a budget until after February 1, which turns the budget process over to Council Starting February 2, 2026. This is not preferred as it will result in a later adoption of the budget, and a later start to capital projects.

The second option is for staff to table staff’s proposed 2026 Capital and Operating Budget, and for Council to provide feedback an input into staff’s budget before the Mayor tables his budget. This was the option considered by Council at their July 15 pre-budget meeting.

Under this process, the timelines shown on the next page have been developed for the 2026 budget:

Action Item	Due Date	Responsibility
Council provides recommendations on priorities and direction for the 2026 budget to the Mayor	July 15, 2025 – SPC Meeting	Council
Staff prepare operating and capital budgets	August 31, 2025	SLT/SMT Finance
Public Engagement	September 6 – Farmer's Market Online September 10 – 26	Staff Council - optional
Finance and CAO Budget Review	September	SMT/Finance/CAO
Staff deliver budget binder to Council	October 14	Staff
Staff proposed budget tabled for Council feedback Staff presentations	October 21, 2025	Council/SMT
Staff provide Mayor with Draft Budget	November 7, 2025	Finance
Mayor Tables Budget	November 11, 2025	Mayor
Council makes any amendments to the Mayor's Budget	November 18, 2025 <i>Period for Council Amendments ends on December 11, 2025</i>	Council
Mayor can veto any Council amendments	December 21, 2025	Mayor
Council can override Mayor veto	January 5, 2026	Council
Budget deemed Adopted	January 5, 2026	

The concern with the timelines above is that the statutory periods for amendments, vetoes, and overrides falls over the holiday break. This was discussed at Council's July 15 pre-budget meeting, and there was preliminary agreement for Council shorten Council's Amendment period from 30 days to 10 days.

Under this approach, assuming there is general satisfaction with the budget at the end of the October 21, 2025 meeting, Council would pass a resolution to shorten the statutory period for amendments to the Mayor's budget. The Mayor would then table his budget with Council at the November 11, 2025 regular Council meeting. Council would have 10 days to make any budget amendments, with a special meeting of Council scheduled on November 18, 2025. The Mayor would have the ability to veto any amendments by December 1, 2025, which Council could override by December 16, 2025.

Under this shortened the budget would be finally deemed adopted by December 16, 2025.

Visually, this is shown on the next page:

Action Item	Due Date	Responsibility
Council passes resolution shortening the amendment period from 30 to 10 days	October 21, 2025	Council
Mayor Tables Budget	November 11, 2025	Mayor
Council makes any amendments to the Mayor's Budget	November 18, 2025 <i>Period for Council Amendments ends on November 21, 2025</i>	Council
Mayor can veto any Council amendments	December 1, 2025	Mayor
Council can override Mayor veto	December 16, 2025 (completed at December 9, 2025 Council meeting or special meeting)	Council
Budget deemed Adopted	December 16, 2025	

The process above will allow the Mayor and Council to move through the budget process as close as possible to the budget process of previous years. The one significant change is to the timing of the review of Community Grants. The deadline for Community Grants is November 30, 2025 and the turn around will be too tight to have grant applications reviewed and vetted at the staff level and presented to Council before the budget is "deemed adopted".

To give Council some comfort, the budget for Community Grants is \$56,000 and is funded from the PUC Reserve, meaning there is no levy impact. Staff's vision is that Community Grants will be reviewed at either the January 20, 2026 or February 17, 2026 Strategic Priorities Committee meeting. If the requests from the Community Grants exceeds the budget, as in past practice, Council will have the option to prorate applications or approve a variance to the budget and increase transfer from the PUC Reserve. There is no concern with either of these approaches as it relates to the budget rules under Strong Mayor Powers.

Draft 2026 Operating and Capital Budget Town of St. Marys

Preliminary Information:

The details of the draft 2026 operating and capital budget follow this preliminary information. The changes from 2025 can be summarized at a high level as follows:

Major Budget Factors	Net Budget Impact	% Tax Levy Impact	Commentary
Wages and Benefits	\$498,925	3.18%	This change includes the approved cost of living increase, staff wage step increases and estimated employee statutory and health benefit changes.
External Transfers	\$189,867	1.21%	The Town receives many services from outside partners. These are estimates based on the most current information provided to the Town. Includes: Conservation Authority, Public Health Unit, Stratford Social Services, County EMS and Spruce Lodge.
Police	\$198,340	1.26%	The Stratford Police Service provides policing services to the Town. This change represents the Town's increased share of their operating budget. Related capital expenditures are tracked separately.
90 Carling Street	\$144,665	0.92%	Debt servicing related to the purchase of the 90 Carling Street property for future development.
Tax funded Operating Revenue and Expenditure Changes	-\$214,250	-1.36%	Staff diligently reviewed revenue and expenditure estimates to meet obligations and service levels for 2026.
Internal Transfer to Self-Funded Departments	-\$97,873	-0.62%	The Town reviewed the internal cost of support services including administration, finance, IT, and human resources and reasonably allocated to departments that have outside funding relationships. This amount reflects the amount shifted to the Water, Wastewater, and Landfill departments that are 100% rate-funded. Further details below.
Total	\$719,674	4.58%	

Recommended Service Level Changes	Net Budget Impact	% Change	Commentary
Capital Reserve Increases	\$107,910	0.69%	The Town annually increases the amount of capital funding. In 2024, the Town updated its Asset Management Plan and created a financing strategy to close the cumulative funding gap by 2063.
Total	\$107,910	0.69%	
Total Tax Levy Increase	\$827,584	5.27%	

The amount noted above represents the total increase in municipal property taxes required to fund the Town's operating and capital expenditures for 2026 – referred to as the tax levy increase.

A property's tax bill is determined by several factors, including its assessed value, the applicable tax rate for its specific property class (i.e. residential, commercial, industrial or multi-residential), and the education tax rate established by the Province. In St. Marys, the bill also includes applicable charges for wheelie bins and Business Improvement Area (BIA) fees.

In addition, the Town's net assessment growth from new properties added in the previous year is taken into account. Considering all of these factors, the proposed 2026 budget will have the following impact on a median residential property in St. Marys.

TOWN OF ST. MARYS
2026 DRAFT BUDGET - OCTOBER 21, 2025

	2025	2026	% Increase	\$ Increase
Total Tax Levy	15,710,731	16,538,315	5.27%	\$827,584
¹ 2025 Growth	200,000			
Adjusted Tax Levy	15,910,731	16,538,315	3.94%	\$627,584

TOTAL MUNICIPAL BURDEN ON RESIDENTIAL DWELLING

Median Municipal Tax - Residential Dwelling	4,163.99	4,328.23	3.94%	\$164
³ Wheelie Bin	132.89	138.21	4.00%	\$5
⁴ Education Tax	406.98	406.98	0.00%	\$0
Total - Property Tax bill	4,703.86	4,873.42	3.60%	\$170

¹ Growth estimated - Final will be known in early 2026

² Municipal Tax (does not include education tax) based on Median Assessment of \$266,000

³ Based on 35 L Wheelie Bin

⁴ Education rates prescribed by Province - draft estimate

Included in the previous year's budget was the allocation of administrative overhead costs to better reflect the 'true' cost of service to each of the departments and to shift expenses to those departments funded by outside sources like user fees, grants and partners. On the next page are the details of the allocations included in the 2026 budget. These have been included for Council's reference.

Administrative Costs to be Allocated:

Department	Net Budget	
CAO/Clerk	729,203.00	28%
Finance	779,357.00	30%
IT	704,128.00	27%
HR	399,021.00	15%
Total	<u>2,611,709.00</u>	

Department/Service	Adjusted Expenditures	Percentage of Total	Proportional Cost of Admin	Adjustments	Final Allocation
Administration	1,822,621	8.16%	213,172		
Community Services	4,100,247	18.36%	479,562		
Childcare	2,422,564	10.85%	283,341		283,341
Corporate Services	4,373,335	19.58%	511,502		
Fire	568,965	2.55%	66,546		66,546
HR	-	0.00%	-	-	-
Library	692,789	3.10%	81,028		81,028
Adult Learning	133,141	0.60%	15,572		15,572
Public Works	3,086,024	13.82%	360,939		
Building & Planning	1,200,732	5.38%	140,437		
Building Permit	213,944	0.96%	25,023		25,023
Water	1,220,350	5.47%	142,731	-	142,731
Wastewater	1,742,113	7.80%	203,756	-	203,756
Solid Waste	753,241	3.37%	88,099		88,099
	22,330,066	100%	2,611,709		906,096

Of the total \$2,611,709 in administrative costs, \$906,096 has been allocated to various departments and services. Of this amount, **\$434,586** has been shifted from tax rate funded to rate-supported (user rates).

In St. Marys, three major services are fully funded through user rates: Water, Wastewater and solid waste. Water and wastewater services are billed separately by our partner, Festival Hydro, and appear on the customers' monthly hydro bills. Solid waste fees are billed per tonne at the landfill site and through wheelie bin charges, which appears as a separate line item on the property tax bill.

The rationale around the allocation of overhead costs continues to be an appropriate method of budgeting and accounting for the Town. It presents a more accurate representation of costs experienced by the departments and is consistent with the policies employed by our neighbouring peers.



Consolidated - Tax Levy & Self-Funded

2026

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact
Tax Levy				
Tax Levy	- 15,710,731	- 16,538,315	- 827,584	-5.27%
Tax Levy Total	- 15,710,731	- 16,538,315	- 827,584	- 5.27%
Revenue				
Grants	- 1,441,340	- 1,482,731	- 41,391	-2.87%
Other	- 441,390	- 485,687	- 44,297	-10.04%
Reserve Transfer	- 551,781	- 913,452	- 361,671	-65.55%
Taxation Supplemental Revenue	- 320,125	- 320,625	- 500	-0.16%
User Fees	- 8,359,962	- 8,443,285	- 83,323	-1.00%
Revenue From Municipalities	- 1,881,119	- 2,022,663	- 141,544	-7.52%
Investment Income	- 697,000	- 615,000	- 82,000	-11.76%
Internal Revenue	- 584,000	- 673,818	- 89,818	-15.38%
Rent & Leases	- 47,832	- 50,564	- 2,732	-5.71%
Donations	- 38,250	- 36,000	- 2,250	-5.88%
Revenue Total	- 14,362,799	- 15,043,825	- 681,026	- 4.74%
Expense				
Bank Charges	37,500	36,500	- 1,000	-2.67%
Contracted Services	5,242,056	5,292,552	50,496	0.96%
External Transfers	1,641,565	1,753,938	112,373	6.85%
Reserve Transfer	5,391,759	5,505,016	113,257	2.10%
Taxation Expense	89,200	89,200	-	0.00%
Repairs & Services	895,344	950,254	54,910	6.13%
Telecommunications	426,590	390,520	- 36,070	-8.46%
Wages & Benefits	10,594,632	11,127,542	532,910	5.03%
Conferences, Seminars & Training	151,225	152,715	1,490	0.99%
Professional Fees	224,700	222,700	- 2,000	-0.89%
Materials & Supplies	777,281	819,544	42,263	5.44%
Advertising, Marketing & Promotion	80,250	92,250	12,000	14.95%
Internal Expense	584,000	673,818	89,818	15.38%
Assessment Services (MPAC)	100,000	102,000	2,000	2.00%
Insurance	267,899	302,901	35,002	13.07%
Debenture Payment	1,536,826	2,034,459	497,633	32.38%
Utilities	976,950	922,750	- 54,200	-5.55%
Fuel/Oil	134,475	152,070	17,595	13.08%
Program Expenses	564,392	584,826	20,434	3.62%
Food Costs	214,250	228,000	13,750	6.42%
PCIN	32,776	31,675	- 1,101	-3.36%
Capital Book Purchases	64,688	63,500	- 1,188	-1.84%
Other Collections	9,172	17,410	8,238	89.82%
Bar Profit Share	36,000	36,000	-	0.00%
Expense Total	30,073,530	31,582,140	1,508,610	5.02%
Interfunctional Charges				
Internal Expense	833,609	912,131	78,522	9.42%
Internal Revenue	- 833,609	- 912,131	- 78,522	-9.42%
Interfunctional Charges Total	-	-	-	0.00%
Grand Total	-	-	-	0.00%



Town of St. Marys
Reserves & Reserve Funds

Total Reserves:

WORKING FUNDS:

01-0800-3005	Working Funds {surplus} (FIR - 5010)
Sub-Total: Working Funds	

CURRENT PURPOSES:

01-0800-3004	Tax Stabilization (FIR - 5091)
01-0800-3007	Reserve for Insurance Claims {insurance claims deductible} (FIR - 5070)
01-0800-3008	Health Care Benefit (FIR 5205)
01-0800-3021	Reserve for Police Capital
01-0800-3046	Curling Club {per agree - R&M and capital} (FIR 5274)
01-0800-3050	Library {ILS / major library facility repairs} (FIR 5275)
01-0800-3054	Museum Donations {bequest} (FIR 5276)
01-0800-3062	Home Support {surplus from past - draw down with capital purchases} (FIR 5255)

JANUARY TO DECEMBER, 2026									
Open Bal Estimated	Transferred In - 8520				Transferred Out - 4562				Closing Bal Budget
	Acct	Actual	Budget	Comments	Acct	Actual	Budget	Comments	
1,545,377.82		-	8,000			-	72,000		1,481,377.82
	01-0900-3810		-	2025 Surplus (Deficit)	01-1200-4562		12,500	Q1 PC Connect - Budget Transfer	
	01-1500-8520		2,000	Q1 HR Market Survey - Budget Transfer	01-1200-4562		12,500	Q2 PC Connect - Budget Transfer	
	01-1500-8520		2,000	Q2 HR Market Survey - Budget Transfer	01-1200-4562		12,500	Q3 PC Connect - Budget Transfer	
	01-1500-8520		2,000	Q3 HR Market Survey - Budget Transfer	01-1200-4562		12,500	Q4 PC Connect - Budget Transfer	
	01-1500-8520		2,000	Q4 HR Market Survey - Budget Transfer			22,000	CF - Downtown Heritage Interpretive Signage	
1,545,377.82		-	8,000.00			-	72,000.00		1,481,377.82
654,976.23		-	-			-	35,000		619,976.23
					01-8216-4562	-	35,000	Culture, Tourism and Ec Dev Budget Transfer	
364,884.31		-	-			-	-		364,884.31
	01-1300-8520			2026 Surplus (Deficit)					
36,663.80		-	-			-	-		36,663.80
74,318.00		-	40,000			-	95,000		19,318.00
	01-2200-8520		10,000	Q1 Budget Transfer	01-9XXX-4562		95,000	Police Safety Equipment Contract	
	01-2200-8520		10,000	Q2 Budget Transfer					
	01-2200-8520		10,000	Q3 Budget Transfer					
	01-2200-8520		10,000	Q4 Budget Transfer					
22,049.30		-	3,500			-	-		25,549.30
	01-7390-8520		875	Q1 Budget Transfer					
	01-7390-8520		875	Q2 Budget Transfer					
	01-7390-8520		875	Q3 Budget Transfer					
	01-7390-8520		875	Q4 Budget Transfer					
181,472.66		-	3,817			-	-		185,289.66
	01-7410-8520		954	Q1 Budget Transfer					
	01-7410-8520		954	Q2 Budget Transfer					
	01-7410-8520		954	Q3 Budget Transfer					
	01-7410-8520		954	Q4 Budget Transfer					
	01-7410-8520		-	Surplus Donations - 2026					
	01-7500-8520		-	Adult Learning Carryforward					
51,328.14		-	-			-	-		51,328.14
46,002.48		-	-			-	-		46,002.48



Town of St. Marys
Reserves & Reserve Funds

01-0800-3065	Daycare <i>{to cover health & safety issues}</i> <i>(FIR 5255)</i>
01-0800-3075	Reserve for Friendship Centre <i>{special projects}</i> <i>(FIR 5266)</i>
01-0800-3085	Community Improvement Plan Revitalization <i>{economic development}</i>
01-0800-3093	Cemetery <i>(FIR 5205)</i>
01-0800-3094	Legal
01-0800-3095	Municipal Elections
Sub-Total: Current Purposes	
CAPITAL PURPOSES:	
01-0800-3009	Reserve for Service Modernization <i>(FIR 5205)</i>
01-0800-3010	Reserve for Municipal Facilities <i>{remainder - school sale proceeds}</i> <i>(FIR 5205)</i>
01-0800-3012	General Capital Reserve <i>(FIR 5205)</i>

JANUARY TO DECEMBER, 2026									
Open Bal Estimated	Transferred In-8520				Transferred Out-4562				Closing Bal Budget
	Acct	Actual	Budget	Comments	Acct	Actual	Budget	Comments	
231,745.52		-	-			-	30,000		201,745.52
					01-6300-4562		7,500	Q1 Budget Transfer	
					01-6300-4562		7,500	Q2 Budget Transfer	
					01-6300-4562		7,500	Q3 Budget Transfer	
					01-6300-4562		7,500	Q4 Budget Transfer	
3,770.00		-	-			-	-		3,770.00
48,191.44		-	-			-	-		48,191.44
62,282.14		-	-			-	-		62,282.14
44,634.89		-	-			-	-		44,634.89
				2026 Surplus (Deficit)					
77,310.08		-	15,000			-	-		92,310.08
	01-1200-8520		3,750	Q1 Budget Transfer					
	01-1200-8520		3,750	Q2 Budget Transfer					
	01-1200-8520		3,750	Q3 Budget Transfer					
	01-1200-8520		3,750	Q4 Budget Transfer					
1,899,628.99		-	22,317			-	160,000		1,801,945.99
103,317.81		-	-			-	20,000		83,317.81
		-	-				20,000	Cemetery Management Solution	
406,083.23		-	45,000			-	6,000		445,083.23
	01-1900-8520		11,250	Q1 Budget Transfer	01-7420-4562		6,000	Carpet Cleaner and Gutter Protection	
	01-1900-8520		11,250	Q2 Budget Transfer					
	01-1900-8520		11,250	Q3 Budget Transfer					
	01-1900-8520		11,250	Q4 Budget Transfer					
2,336,255.27		-	2,113,000			-	2,732,000		1,717,255.27
	01-1300-8520		503,750	Q1 Budget Transfer			14,500	Hockey Vending Machine	
	01-1300-8520		503,750	Q2 Budget Transfer			60,000	Commercial Grade Hot Water Tanks - 3	
	01-1300-8520		503,750	Q3 Budget Transfer			10,000	Vinyl Composite Tile	
	01-1300-8520		503,750	Q4 Budget Transfer			50,000	Protective Netting - Ice Pads	
	01-1300-8520		22,500	Q1 Investment Revenue			25,000	Blue Pad Roof Maintenance	
	01-1300-8520		22,500	Q2 Investment Revenue			150,000	Friendship Centre Roof Replacement	
	01-1300-8520		22,500	Q3 Investment Revenue			20,000	Replacement of Exit Doors	
	01-1300-8520		22,500	Q4 Investment Revenue			20,000	Interior Door Replacement	
	01-7320-8520		8,000	Sale of Equipment			7,500	Sump Pump System Replacement	
							15,000	Exhaust Fan Replacements	
							60,000	Building Automation Controls Software	
							10,000	DCVI Soccer Frames	
							25,000	Friendship Centre - Welcome Area Upgrades	



Town of St. Marys
Reserves & Reserve Funds

		JANUARY TO DECEMBER, 2026									
Open Bal		Transferred In-8520				Transferred Out-4562				Closing Bal	
Estimated		Acct	Actual	Budget	Comments	Acct	Actual	Budget	Comments	Budget	
								30,000	Zamboni Runway Concrete Repairs		
								35,000	Repainting of Ceilings		
								25,000	Exterior Wall Maintenance		
								8,500	Wood Ceiling Replacements - Front Entrances		
								10,000	Pickleball Nets (4)		
								30,000	Plumbing Upgrades		
								25,000	Meadowridge Pond Backstop		
								50,000	Rock Rink - Roof Drain Piping Replacement		
								12,000	Pool Starter Blocks		
								10,000	Rock Rink - Additional Speakers		
								480,000	Town Hall Stair Repairs		
								35,000	Town Hall Auditorium Painting		
								9,000	Lind Outdoor Changerooms		
								25,000	MOC Yard Fencing		
								6,000	Cemetery - Ductless Split AC Unit		
								5,000	Lawn Bowling - Main Door Replacement		
								25,000	Changeroom Floor Replacement		
								25,000	Mercury Theatre - Fire Wall Installation		
								15,000	Mercury Theatre - Architecture Fees		
								600,000	Mercury Theatre - Windows and Doors		
								284,000	Milt Dunnell Field Renovation		
								25,000	Lobby Sound Panels		
								23,000	Downtown Beautification		
								15,000	Master Servicing Study		
								40,000	General IT Equipment		
								5,000	CBHOF Condition Assessment		
								7,500	CF - FC Furniture Replacement		
								225,000	CF - PRC Generator		
								30,000	CF - PRC Entrance Door Replacements		
								35,000	CF - Zoning By-Law update		
								15,000	CF - Gallery Floor Replacement		
								15,000	CF - Town Hall Front Porch Pointing		
								35,000	CF - MOC Boardroom - IT Equipment		
								30,000	CF - Cemetery Master Plan		
								20,000	CF - Solis Fields Netting		
01-0800-3015	Equipment Replacement (vehicle/heavy equipment) (FIR 5050)	831,545.39	-	358,500			-	990,000		200,045.39	
				71,625	Q1 Budget Transfer			280,000	Compact Wheeled Excavator		
				71,625	Q2 Budget Transfer			165,000	Mower Equipment		
				71,625	Q3 Budget Transfer			65,000	L40 - 1/2 Tonne Pickup Truck		
				71,625	Q4 Budget Transfer			50,000	Portable Digital Message Boards		
				8,000	Q1 Investment Revenue			430,000	CF - T40 Plow Truck		
				8,000	Q2 Investment Revenue						
				8,000	Q3 Investment Revenue						
				8,000	Q4 Investment Revenue						
				10,000	Q1 Sale of Equipment						
				10,000	Q2 Sale of Equipment						
				10,000	Q3 Sale of Equipment						
				10,000	Q4 Sale of Equipment						
01-0800-3026	Roads Capital (road projects)	1,623,357.00	-	1,148,000			-	2,307,000		464,357.00	
				271,250	Q1 Budget Transfer			311,000	Annual Resurfacing Program		



Town of St. Marys
Reserves & Reserve Funds

(FIR 5215)

01-0800-3030

Water
{operations & capital}
(FIR 5235)

01-0800-3035

Wastewater
{operations & capital}
(FIR 5225)

01-0800-3040

Landfill site
{expansion}
(FIR 5245)

JANUARY TO DECEMBER, 2026									
Open Bal Estimated	Transferred In- 8520				Transferred Out- 4562				Closing Bal Budget
	Acct	Actual	Budget	Comments	Acct	Actual	Budget	Comments	
	01-1300-8520		271,250	Q2 Budget Transfer			168,000	Annual Surface Treatment	
	01-1300-8520		271,250	Q3 Budget Transfer			110,000	Storm Sewer Servicing - Church St. North	
	01-1300-8520		271,250	Q4 Budget Transfer			60,000	CBM Turning Pad/Entrance Right of Way	
	01-1300-8520		15,750	Q1 Investment Revenue			400,000	Queen St. East Storm Water Management	
	01-1300-8520		15,750	Q2 Investment Revenue			20,000	Sidewalk Network Improvement	
	01-1300-8520		15,750	Q3 Investment Revenue			25,000	Stormwater Management Improvements	
	01-1300-8520		15,750	Q4 Investment Revenue			398,000	Mill Island Wall and Dam Repairs	
							60,000	Energy Efficiency Upgrades - Street Lights	
							20,000	Street Light Epoxy Coating	
							30,000	St. George St. Bridge Repairs	
							60,000	Eric Taylor Trail Parking Lot Upgrades	
							100,000	West Quarry Enhancements	
							50,000	Museum Driveway	
							48,000	Ontario St. South Engineering Design	
							250,000	Jones St. W., Ontario St. S. and Thomas St.	
							50,000	Master Servicing Study	
							35,000	CF - Water St. S. Erosion Protection	
							12,000	CF - Zoom Camera	
							100,000	CF - Elgin Street East (James to Church)	
2,595,918.34		-	751,370			-	1,075,000		2,272,288.34
	01-4330-8520		162,843	Q1 Budget Transfer			450,000	Jones St. W., Ontario St. S. and Thomas St.	
	01-4330-8520		162,843	Q2 Budget Transfer			15,000	Water Valve Maintenance Program	
	01-4330-8520		162,843	Q3 Budget Transfer			25,000	Actuator Valve Replacement	
	01-4330-8520		162,843	Q4 Budget Transfer			120,000	Well Inspection and Maintenance Program	
	01-1300-8520		25,000	Q1 Investment Revenue			65,000	Water Tower Coating Engineering Services	
	01-1300-8520		25,000	Q2 Investment Revenue			50,000	Master Servicing Study	
	01-1300-8520		25,000	Q3 Investment Revenue			350,000	CF - Booster Station Rehabilitation	
	01-1300-8520		25,000	Q4 Investment Revenue					
				2026 Surplus (Deficit)					
716,036.00		-	558,004			-	1,342,000		(67,960.00)
	01-4100-8520		128,751	Q1 Budget Transfer			30,000	Aeration Tank Cleaning	
	01-4100-8520		128,751	Q2 Budget Transfer			50,000	Bar Screen Rake Replacement	
	01-4100-8520		128,751	Q3 Budget Transfer			40,000	Muffin Monster Pump	
	01-4100-8520		128,751	Q4 Budget Transfer			60,000	Lystek Critical Parts Build-Up	
	01-1300-8520		10,750	Q1 Investment Revenue			50,000	Recirculation Pump P320 Rebuild	
	01-1300-8520		10,750	Q2 Investment Revenue			20,000	Turbo Blower - Engineering Services	
	01-1300-8520		10,750	Q3 Investment Revenue			25,000	Maintenance Hole Rehabilitations	
	01-1300-8520		10,750	Q4 Investment Revenue			50,000	VFD Replacements (2026)	
	01-4100-8520		-	2026 Surplus (Deficit)			550,000	Cured In Place Pipe Sewer Rehabilitations (Year 4)	
							10,000	RAS Pump Meter	
							12,000	CF - Zoom Camera	
							25,000	CF - Emily St. Lift Station Generator Transfer Switch	
							10,000	CF - 'WWCP - Robot Mower	
							185,000	CF - Lystek Process Progressive Cavity Pump	
							225,000	CF - EA - WPCP	
514,794.71		-	265,945			-	390,000		390,739.71
	01-4600-8520		61,736	Q1 Budget Transfer			35,000	Leachate System Flushing	
	01-4600-8520		61,736	Q2 Budget Transfer			100,000	CF - Interim Approval Earthworks - Stage 5	



Town of St. Marys
Reserves & Reserve Funds

01-0800-3024	Building Department
01-0800-3045	Reserve for Recreation {future repairs} (FIR 5274)
01-0800-3070	Grand Trunk Trail {trail improvements} (FIR 5274)
01-0800-3073	Forestry {economic development}
01-0800-3081	Industrial Land
Sub-Total: Capital Purposes	
TOTAL RESERVES	

Total Reserve Funds:

DISCRETIONARY FUNDS - PUC:

Fund 51	PUC Fund Balance
	Investment Income
	Transfer to/from General Fund (FIR 5010)
	51-1200-3810
Sub-Total: Discretionary Funds - PUC	

OBLIGATORY FUNDS:

Fund 30	Cemetery Perpetual Care
	Investment Income
	Transfers to/from General Fund 30-5400-3810
Fund 32	Library Trust Fund

JANUARY TO DECEMBER, 2026								
Open Bal Estimated	Transferred In- 8520				Transferred Out- 4562			
	Acct	Actual	Budget	Comments	Acct	Actual	Budget	Closing Bal Budget
	01-4600-8520		61,736	Q3 Budget Transfer			255,000	
	01-4600-8520		61,736	Q4 Budget Transfer				
	01-1300-8520		4,750	Q1 Investment Revenue				
	01-1300-8520		4,750	Q2 Investment Revenue				
	01-1300-8520		4,750	Q3 Investment Revenue				
	01-1300-8520		4,750	Q4 Investment Revenue				
	01-4600-8520		-	2026 Surplus (Deficit)				
(70,260.25)		-	-		01-2410-4562	-	14,694	(84,954.25)
					01-2410-4562		3,674	
					01-2410-4562		3,674	
					01-2410-4562		3,674	
					01-2410-4562		3,674	
411,624.55		-	-			-	-	411,624.55
297,192.68		-	-			-	55,000	242,192.68
							55,000	
10,560.00		-	-			-	-	10,560.00
47,877.69		-	-			-	-	47,877.69
9,824,302.42		-	5,239,819			-	8,931,694	6,132,427.42
13,269,309.23		-	5,270,136			-	9,163,694	9,415,751.23
875,351.64		-	279,300			-	136,000	1,018,651.64
	51-1200-4500		128,500	Investment Income				
	51-1200-4569		150,800	Loan Receivable	01-7900-4563		14,000	
					01-7900-4563		14,000	
					01-7900-4563		14,000	
					01-7900-4563		14,000	
					01-8100-4563		20,000	
					01-8100-4563		20,000	
					01-8100-4563		20,000	
					01-8100-4563		20,000	
875,351.64		-	279,300			-	136,000	1,018,651.64
645,117.00		-	-			-	-	645,117.00
	30-5400-4500							
	30-5400-4505			2026 Perp Care	30-5400-8600			
60,510.10		-	-			-	-	60,510.10



Town of St. Marys
Reserves & Reserve Funds

	Investment Income
	Donations
	Transfers to/from General Fund
	32-7410-3810
Fund 54	DC Fund Balance
	DC Charges
	Investment Income
	Transfers to/from General Fund
	(FIR 5610)
Fund 55	Parkland Fund Balance
	Land Levies
	Investment Income
	Transfers to/from General Fund
	55-7110-3811 (FIR 5650)
Discretionary	Fire Equipment Balance
	Transfers from General Fund
	Investment Income
	Transfers to/from General Fund
	55-2100-3810 (FIR 5050)
	OCIF Balance
	Provincial Grant
	Investment Income
	55-1300-3811 (FIR 5696)
Fund 62	Prov Gas Tax Fund Balance
	Provincial Grants
	Investment Income
	Transfers to/from General Fund
	62-3500-3810 (FIR 5690)
Fund 63	Canada Community Building Fund Balance
63-3600-3810	Federal Grants
(FIR 5691)	Investment Income
	Fed Gas Tax Fund Balance
Sub-Total: Obligatory Funds	
TOTAL RESERVES FUNDS	
TOTAL RESERVES & RESERVE FUNDS	

JANUARY TO DECEMBER, 2026									
Open Bal Estimated	Transferred In- 8520				Transferred Out- 4562				Closing Bal Budget
	Acct	Actual	Budget	Comments	Acct	Actual	Budget	Comments	
	32-7410-4500								
	32-7410-4505	-							
6,924,832.69		-	857,000			-	561,000		7,220,832.69
	54-1200-381X		650,000	2026 DC Collections					
	54-1200-4500		207,000	Investment Income					
	54-1200-1005						5,000	Library Books	
							396,000	Debt payments	
							65,000	Zoning By-Law update	
							95,000	Master Servicing Study	
106,968.07		-	-			-	-		106,968.07
	55-7110-4400								
	55-7110-4500								
130,810.24		-	304,880			-	138,700		296,990.24
	01-2100-8520		76,220	Q1 Budget Transfer			130,000	Fire Hall Debt payment	
	01-2100-8520		76,220	Q2 Budget Transfer			4,600	Water/Ice Rescue Helmets and Lights	
	01-2100-8520		76,220	Q3 Budget Transfer			4,100	Portable Scene Lighting	
	01-2100-8520		76,220	Q4 Budget Transfer					
	55-2100-4500			Investment Income					
197,094.62		-	502,300			-	650,000		49,394.62
	55-1300-4160		502,300	OCIF Allocation - Confirmed			650,000	Jones St. W., Ontario St. S. and Thomas St.	
	55-1300-4500								
550,396.00		-	-			-	110,000		440,396.00
	62-3500-4160				01-3500-4563		27,500	Q1 Budget Transfer	
	62-3500-4500				01-3500-4563		27,500	Q2 Budget Transfer	
					01-3500-4563		27,500	Q3 Budget Transfer	
					01-3500-4563		27,500	Q4 Budget Transfer	
3,314,527.25		-	504,000			-	668,000		3,150,527.25
	63-3600-4170		504,000	CCBF Allocation			668,000	Jones St. W., Ontario St. S. and Thomas St.	
	63-3600-4500								
11,930,255.97		-	2,168,180			-	2,127,700		11,970,735.97
12,805,607.61		-	2,447,480			-	2,263,700		12,989,387.61
26,074,916.84		-	7,717,616			-	11,427,394		22,405,138.84

TOWN OF ST. MARYS - DEBT SCHEDULE
2026 BUDGET

RESERVE FUND - FUND 51																							
Ref	No.	Name		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045
A	PRINCIPAL	WWTP Upgrades	01-4100-8110	150,836.79	157,624.44	164,717.54	172,129.83	179,875.68	187,970.08	196,428.73	205,268.03	214,505.09	224,157.82	234,244.92	244,785.97	255,801.31	267,312.37						
	INTEREST	<i>Original \$3,000,000</i>	01-4100-8100	128,504.64	121,716.98	114,623.88	107,211.59	99,465.75	91,371.34	82,912.69	74,073.40	64,836.34	55,183.61	45,096.50	34,555.48	23,540.12	12,029.06						
	TOTAL - P & I	<i>4.50% (48-2025) - Blended</i>		279,341.43	279,341.42	279,341.42	279,341.42	279,341.43	279,341.42	279,341.42	279,341.43	279,341.43	279,341.43	279,341.42	279,341.45	279,341.43	279,341.43						
B	PRINCIPAL	Landfill Compactor	01-4600-8110	33,890.00	34,870.00																		
	INTEREST	<i>Original \$307,767</i>	01-4600-8100	1,987.00	1,007.00																		
	TOTAL - P & I	<i>2.89% Sept 26 (81-2017) - Blended</i>		35,877.00	35,877.00																		
GRAND TOTAL - PUC RESERVE FUND				184,726.79	192,494.44	164,717.54	172,129.83	179,875.68	187,970.08	196,428.73	205,268.03	214,505.09	224,157.82	234,244.92	244,785.97	255,801.31	267,312.37						
				130,491.64	122,723.98	114,623.88	107,211.59	99,465.75	91,371.34	82,912.69	74,073.40	64,836.34	55,183.61	45,096.50	34,555.48	23,540.12	12,029.06						
				315,218.43	315,218.42	279,341.42	279,341.42	279,341.43	279,341.42	279,341.42	279,341.43	279,341.43	279,341.43	279,341.42	279,341.45	279,341.43	279,341.43						
GENERAL DEBT																							
Ref	No.	Name		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045
I	PRINCIPAL	MOC Building (Nov 15 61-2007) - Blended		183,809.14	193,284.00																		
		23% Water	01-4330-8110	42,276.10	44,455.32																		
		15% Sanitary	01-4100-8110	27,571.37	28,992.60																		
		9% Landfill	01-4600-8110	16,542.82	17,395.56																		
		9% Building	01-1300-8110	16,542.82	17,395.56																		
		21% Roads	01-1300-8110	38,599.92	40,589.64																		
		23% Parks & Rec	01-1300-8110	42,276.11	44,455.32																		
	INTEREST			16,884.46	7,409.52																		
		23% Water	01-4330-8100	3,883.43	1,704.19																		
		15% Sanitary	01-4100-8100	2,532.67	1,111.43																		
		9% Landfill	01-4600-8100	1,519.60	666.86																		
		9% Building	01-1300-8100	1,519.60	666.86																		
		21% Roads	01-1300-8100	3,545.74	1,556.00																		
		23% Parks & Rec	01-1300-8100	3,883.42	1,704.18																		
	TOTAL - P & I	(payment May 15 & Nov 15)		200,693.60	200,693.52																		
K	PRINCIPAL	PRC \$7.0M	01-1300-8110	495,365.37	519,834.12	269,468.59																	
	INTEREST	4.88% <i>Dec 15 (65-2007) - Blended</i>	01-1300-8100	56,721.19	32,252.44	6,575.03																	
	TOTAL - P & I	(payment May 15 & Nov 15)		552,086.56	552,086.56	276,043.62																	
L	PRINCIPAL	PRC \$2.5M	01-1300-8110	177,294.08	186,887.97	197,000.99																	
	INTEREST	5.34% <i>Nov 3 (75-2008) - Blended</i>	01-1300-8100	27,631.48	18,037.59	7,924.54																	
	TOTAL - P & I	(payment May 3 & Nov 3)		204,925.56	204,925.56	204,925.53																	
M	PRINCIPAL	Wellington St Bridge - \$1,080,500	01-1300-8110	73,631.63	75,931.90	78,304.03	80,750.26	83,272.92	85,874.39	88,557.08													
	INTEREST	3.10% <i>Dec 17 (98-2017) - Blended</i>	01-1300-8100	16,989.73	14,689.46	12,317.33	9,871.10	7,348.44	4,746.97	2,064.22													
	TOTAL - P & I	(payment May 15 & Nov 15)		90,621.36	90,621.36	90,621.36	90,621.36	90,621.36	90,621.36	90,621.30													
N	PRINCIPAL	Fire Hall Renovation - \$3M	01-1300-8110	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00
	INTEREST	2.14% <i>Nov 2 (86-2020) - Non-Blended</i>	01-1300-8100	50,712.72	48,144.72	45,703.36	43,008.72	40,440.73	37,872.72	35,403.22	32,736.73	30,168.72	27,600.72	25,103.08	22,464.72	19,896.72	17,328.73	14,802.93	12,192.72	9,624.73	7,056.72	4,502.79	1,920.73
	TOTAL - P & I	(payment May 2 & Nov 2)		170,712.72	168,144.72	165,703.36	163,008.72	160,440.73	157,872.72	155,403.22	152,736.73	150,168.72	147,600.72	145,103.08	142,464.72	139,896.72	137,328.73	134,802.93	132,192.72	129,624.73	127,056.72	124,502.79	121,920.73
O	PRINCIPAL	WWTP - DC Debt - \$5M Bank (2 year term, 20 year Amortization		173,816.99	177,598.20	183,053.43	190,511.30	198,273.04	206,350.97	214,758.02	223,507.60	232,613.65	242,090.70	251,953.83	262,218.83	272,902.02	284,020.47	295,591.90	307,634.78	320,168.31	333,212.44	346,788.03	208,782.79
	INTEREST	3.76% <i>(106-2024) - Blended</i>	01-1300-81XX	182,228.29	181,219.43	179,645.49	172,187.62	164,425.88	156,347.95	147,940.90	139,191.32	130,085.27	120,608.22	110,745.09	100,480.09	89,796.90	78,678.45	67,107.02	55,064.14	42,530.61	29,486.48	15,910.89	2,793.04
	TOTAL - P & I	(monthly payment)		356,045.28	358,817.63	362,698.92	362,698.92	362,698.92	362,698.92	362,698.92	362,698.92	362,698.92	362,698.92	362,698.92	362,698.92	362,698.92	362,698.92	362,698.92	362,698.92	362,698.92	362,698.92	362,698.92	211,575.83
P	PRINCIPAL	Carling Land Purchase - \$1.2M Bank (2 Yr term, 10 Yr Amort)		102,386.55	105,617.21	109,385.01	113,841.51	118,479.59	123,306.62	128,330.33	133,558.71	139,000.08	83,683.54										
	INTEREST	3.76% <i>(45-2025) - Blended</i>	01-1300-81XX	41,769.57	39,047.81	35,992.47	31,535.97	26,897.89	22,070.86	17,047.15	11,818.77	6,377.40	1,119.49										
	TOTAL - P & I	(monthly payment)		144,156.12	144,665.02	145,377.48	145,377.48	145,377.48	145,377.48	145,377.48	145,377.48	145,377.48	84,803.03										
GRAND TOTAL - GENERAL				1,326,303.76	1,379,153.40	957,212.05	505,103.07	520,025.55	535,531.98	551,645.43	477,066.31	491,613.73	445,774.24	371,953.83	382,218.83	392,902.02	404,020.47	415,591.90	427,634.78	440,168.31	453,212.44	466,788.03	328,782.79
				392,937.44	340,800.97	288,158.22	256,603.41	239,112.94	221,038.50	202,455.49	183,746.82	166,631.39	149,328.43	135,848.17	122,944.81	109,693.62	96,007.18	81,909.95	67,256.86	52,155.34	36,543.20	20,413.68	4,713.77
				1,719,241.20	1,719,954.37	1,245,370.27	761,706.48	759,138.49	756,570.48	754,100.92	660,813.13	658,245.12	595,102.67	507,802.00	505,163.64	502,595.64	500,027.65	497,501.85	494,891.64	492,323.65	489,755.64	487,201.71	333,496.56
GRAND TOTALS - PROJECTED																							
		14,197,121.52	PRINCIPAL	1,511,030.55	1,571,647.84	1,121,929.59	677,232.90	699,901.23	723,502.06	748,074.16	682,334.34	706,118.82	669,932.06	606,198.75	627,004.80	648,703.33	671,332.84	415,591.90	427,634.78	440,168.31	453,212.44	466,788.03	328,782.79
			INTEREST	523,429.08	463,524.95	402,782.10	363,815.00	338,578.69	312,409.84	285,368.18	257,820.22	231,467.73	204,512.04	180,944.67	157,500.29	133,233.74	108,036.24	81,909.95	67,256.86	52,155.34	36,543.20	20,413.68	4,713.77
				2,034,459.63	2,035,172.79	1,524,711.69	1,041,047.90	1,038,479.92	1,035,911.90	1,033,442.34	940,154.56	937,586.55	874,444.10	787,143.42	784,505.09	781,937.07	779,369.08	497,501.85	494,891.64	492,323.65	489,755.64	487,201.71	333,496.56

Town of St. Marys | 2026 Municipal Budget

ADMINISTRATION



2026 Budget Summary

	2025	2026	% CHANGE
REVENUE	\$254,460	\$193,960	23.78%
EXPENDITURES	\$2,556,884	\$2,733,443	6.91%
NET TAX LEVY	\$2,302,424	\$2,539,483	10.30%

Division Overview

DEPARTMENT	OPPORTUNITIES	CHALLENGES
CAO	- PC Connect has received extension funding which provides the opportunity to extend the service through 2026. This approach buys time for the Town to maintain a public transit service while considering if/how to implement the Transit Needs Assessment findings. - Community support for 14 Church Street appears to be strong, with the Library to begin fundraising efforts. The budget provides for a \$73,000 transfer to reserve to initiate a financing strategy for the eventual project.	- Eventually, PC Connect and any future public transit service in St. Marys will require additional municipal funding to be sustainable. This will lead to a service level vs budget increase discussion. - The costs of external service providers are rising at a rate higher than inflation, with little ability to control. - Political polarization and economic uncertainty has affected the public. This is likely to affect how the Town governs, and Council and staff will need to be mindful of this in the decision-making process.
COMMUNITY WELLNESS	The Town's community wellness program is now well established, and the budget provides for the same service level offered through the Community Outreach worker.	Housing stability is the community's most obvious social issue. This is not likely to go away, and it is expected resources will be periodically expended on encampment response. There is no specific budget allocation for this as the primary cost is staff capacity.
CLERKS	- Advancing new strategies for modernization efficiencies that compliment existing action. - Receiving and implementing recommendations from Cemetery Master Plan related to records. - Development and implementation of 2026 municipal election and onboarding of next term of Council and committee members.	Ongoing records management and data security program strengthening including identification and protection of vital statistics.



Administration

2026

Division	Administration
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact
Revenue				
Grants	- 1,500	-	1,500	100.00%
Other	- 72,000	- 73,000	1,000	-1.39%
Reserve Transfer	- 110,000	- 50,000	60,000	54.55%
User Fees	- 20,960	- 20,960	-	0.00%
Revenue From Municipalities	- 50,000	- 50,000	-	0.00%
Revenue Total	- 254,460	- 193,960	60,500	23.78%
Expense				
Contracted Services	1,621,121	1,762,461	141,340	8.72%
Reserve Transfer	50,000	55,000	5,000	10.00%
Repairs & Services	1,200	1,200	-	0.00%
Telecommunications	5,040	2,460	- 2,580	-51.19%
Wages & Benefits	841,423	871,222	29,799	3.54%
Conferences, Seminars & Training	15,000	18,000	3,000	20.00%
Professional Fees	4,000	5,000	1,000	25.00%
Materials & Supplies	13,100	14,100	1,000	7.63%
Advertising, Marketing & Promotion	1,000	1,000	-	0.00%
Program Expenses	5,000	3,000	- 2,000	-40.00%
Expense Total	2,556,884	2,733,443	176,559	6.91%
Grand Total	2,302,424	2,539,483	237,059	10.30%



Administration Detail

2026

Division	Administration	
Department	Corporate Administration	

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Other	- 72,000	- 73,000	- 1,000	-1.39%	
Reserve Transfer	- 110,000	- 50,000	60,000	54.55%	- PC Connect reserve transfer
User Fees	- 5,060	- 5,060	-	0.00%	
Revenue From Municipalities	- 30,000	- 30,000	-	0.00%	
Revenue Total	- 217,060	- 158,060	59,000	27.18%	
Expense					
Contracted Services	207,000	155,000	- 52,000	25.12%	- PC Connect - Town's portion of expenses (\$150k)
Reserve Transfer	15,000	15,000	-	0.00%	
Repairs & Services	1,200	1,200	-	0.00%	
Wages & Benefits	692,897	719,055	26,158	-3.78%	
Conferences, Seminars & Training	12,000	12,000	-	0.00%	
Professional Fees	4,000	5,000	1,000	-25.00%	
Materials & Supplies	10,200	10,200	-	0.00%	
Advertising, Marketing & Promotion	500	500	-	0.00%	
Program Expenses	5,000	3,000	- 2,000	40.00%	
Expense Total	947,797	920,955	- 26,842	2.83%	
Grand Total	730,737	762,895	32,158	-4.40%	



Administration Detail

2026

Division	Administration
Department	Animal Control

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
User Fees	- 10,900	- 10,900	-	0.00%	
Revenue Total	- 10,900	- 10,900	-	0.00%	
Expense					
Contracted Services	10,000	10,000	-	0.00%	
Materials & Supplies	400	400	-	0.00%	
Advertising, Marketing & Promotion	500	500	-	0.00%	
Expense Total	10,900	10,900	-	0.00%	
Grand Total	-	-	-	-	



Administration Detail

2026

Division	Administration
Department	Members of Council

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Expense					
Telecommunications	5,040	2,460	- 2,580	-51.19%	- Decreased to better reflect projected actuals
Wages & Benefits	148,526	152,167	3,641	2.45%	
Conferences, Seminars & Training	3,000	6,000	3,000	100.00%	- Increased to reflect new Council term
Materials & Supplies	2,500	3,500	1,000	40.00%	- Increased to reflect new Council term
Expense Total	159,066	164,127	5,061	3.18%	
Grand Total	159,066	164,127	5,061	3.18%	



Administration Detail

2026

Division	Administration	
Department	(Multiple Items)	Police and Ride Program

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 1,500	-	1,500	100.00%	- Due to the administrative burden in the application process, no longer applying for grant (i.e. cost/benefit)
User Fees	- 5,000	- 5,000	-	0.00%	
Revenue From Municipalities	- 20,000	- 20,000	-	0.00%	
Revenue Total	- 26,500	- 25,000	1,500	5.66%	
Expense					
Contracted Services	1,404,121	1,597,461	193,340	13.77%	- Police contract with the City of Stratford
Reserve Transfer	35,000	40,000	5,000	14.29%	- Annual increase to Police reserve to offset capital expenses
Expense Total	1,439,121	1,637,461	198,340	13.78%	
Grand Total	1,412,621	1,612,461	199,840	14.15%	

Town of St. Marys | 2026 Municipal Budget



BUILDING & DEVELOPMENT SERVICES

2026 Budget Summary

	2025	2026	% CHANGE
REVENUE	\$392,772	\$400,838	-2.05%
EXPENDITURES	\$1,432,482	\$1,442,350	0.69%
NET TAX LEVY	\$1,039,710	\$1,041,512	0.17%

Division Overview

DEPARTMENT	OPPORTUNITIES	CHALLENGES
FACILITIES	- Milt Dunnell Revitalization Project provides the opportunity to upgrade the Milt Pavilion. - Hiring a part-time custodian to improve service levels for facility cleaning. - Ongoing work at 14 Church St.	Keeping up with demands and projects with a small team.
BUILDING	Expand educational outreach to builders and residents regarding building codes and permit requirements, improving compliance and reducing errors.	- Ensuring communication reaches the right audience. - Managing cold files. - High expectations from the building community as the public wants permits immediately.
PLANNING	- Implementing the Town’s updated CIP. - Updating the Zoning Bylaw.	Completing the updated Zoning Bylaw within a one-year timeframe.
PROPERTY STANDARDS	Reduce complaint resolution times by identifying issues before they escalate.	- Extended timelines for resolving property-related complaints due to investigative and compliance requirements. - Pressure from residents for immediate outcomes, creating tension between thoroughness and speed. - Balancing enforcement consistency with community relations.



Building & Development

2026

Division	Development
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact
Revenue				
Other	- 1,200	-	1,200	100.00%
Reserve Transfer	- 85,000	- 100,694	- 15,694	-18.46%
User Fees	- 287,690	- 280,940	6,750	2.35%
Rent & Leases	- 15,882	- 16,114	232	-1.46%
Revenue Total	- 389,772	- 397,748	- 7,976	-2.05%
Expense				
Contracted Services	108,350	108,350	-	0.00%
Reserve Transfer	53,468	48,500	- 4,968	-9.29%
Repairs & Services	97,690	109,400	11,710	11.99%
Wages & Benefits	749,299	749,825	526	0.07%
Conferences, Seminars & Training	8,500	8,500	-	0.00%
Professional Fees	13,000	11,000	- 2,000	-15.38%
Materials & Supplies	48,150	48,650	500	1.04%
Advertising, Marketing & Promotion	1,750	1,750	-	0.00%
Internal Expense	23,773	24,486	713	3.00%
Insurance	12,546	12,816	270	2.15%
Utilities	143,150	139,050	- 4,100	-2.86%
Program Expenses	155,000	155,000	-	0.00%
Expense Total	1,414,676	1,417,327	2,651	0.19%
Interfunctional Charges				
Internal Expense	17,806	25,023	7,217	40.53%
Internal Revenue	- 3,000	- 3,090	90	3.00%
Interfunctional Charges Total	14,806	21,933	7,127	48.14%
Grand Total	1,039,710	1,041,512	1,802	0.17%
Division Total - Less Interfunctional	1,024,904	1,019,579	- 5,325	-0.52%



Building & Development Detail

2026

Division	Development
Department	Building & Prop Stds

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Reserve Transfer	- 85,000	- 94,694	- 9,694	-11.40%	- Self-funded adjustment related to Building permit department
User Fees	- 267,690	- 260,940	6,750	2.52%	- Decreased to better reflect projected actuals
Revenue Total	- 352,690	- 355,634	- 2,944	-0.83%	
Expense					
Contracted Services	76,000	76,000	-	0.00%	
Reserve Transfer	4,968	-	- 4,968	-100.00%	- Self-funded adjustment related to Building permit department
Wages & Benefits	404,003	384,781	- 19,222	-4.76%	- Planning Coordinator position budgeted for half year vs. full year in prior year
Conferences, Seminars & Training	4,700	4,700	-	0.00%	
Professional Fees	13,000	11,000	- 2,000	-15.38%	
Materials & Supplies	22,050	22,550	500	2.27%	
Advertising, Marketing & Promotion	1,750	1,750	-	0.00%	
Program Expenses	155,000	155,000	-	0.00%	
Expense Total	681,471	655,781	- 25,690	-3.77%	
Interfunctional Charges					
Internal Expense	17,806	25,023	7,217	40.53%	
Interfunctional Charges Total	17,806	25,023	7,217	40.53%	
Grand Total	346,587	325,170	- 21,417	-6.18%	
Department Total - Less Interfunctional	328,781	300,147	- 28,634	-8.71%	



Building & Development Facilities

2026

Division	Development
Department	Facilities

Location		Detail	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
14 Church St.	Expense	Contracted Services			-	0.00%	
	Expense	Repairs & Services	10,000	10,000	-	0.00%	
	Expense	Utilities	750	750	-	0.00%	
14 Church St. Total			10,750	10,750	-	0.00%	
Administration	Expense	Reserve Transfer	45,000	45,000	-	0.00%	
	Expense	Repairs & Services	5,600	5,600	-	0.00%	
	Expense	Wages & Benefits	98,473	106,580	8,107	8.23%	- Portion of seasonal custodians' additional hours included here
	Expense	Conferences, Seminars & Training	3,800	3,800	-	0.00%	
	Expense	Materials & Supplies	3,800	3,800	-	0.00%	
	Expense	Internal Expense	23,773	24,486	713	3.00%	
Administration Total			180,446	189,266	8,820	4.89%	
Cadzow	Expense	Repairs & Services	3,000	5,000	2,000	66.67%	- Increase related to required siding maintenance that will take place in 2026
	Expense	Wages & Benefits	3,624	3,869	245	6.76%	
	Expense	Materials & Supplies	1,500	1,500	-	0.00%	
	Expense	Utilities	1,250	1,250	-	0.00%	
			9,374	11,619	2,245	23.95%	
Cemetery	Expense	Repairs & Services	3,800	3,800	-	0.00%	
	Expense	Insurance	861	900	39	4.53%	
	Expense	Utilities	2,900	2,900	-	0.00%	
Cemetery Total			7,561	7,600	39	0.52%	
Daycare	Expense	Repairs & Services	1,290	1,000	290	-22.48%	
	Expense	Insurance	1,563	1,600	37	2.37%	
Daycare Total			2,853	2,600	253	-8.87%	
Fire Hall	Revenue	Other	-	-	1,200	100.00%	- Revenue related to ambient air monitoring for the St. Marys cement plant; this has been discontinued
	Expense	Contracted Services	3,000	3,000	-	0.00%	
	Expense	Repairs & Services	4,500	6,000	1,500	33.33%	- Increased to better reflect projected actuals
	Expense	Wages & Benefits	27,316	28,427	1,111	4.07%	
	Expense	Materials & Supplies	1,200	1,200	-	0.00%	
	Expense	Utilities	15,000	14,500	500	-3.33%	
			49,816	53,127	3,311	6.65%	
Lawn Bowling	Expense	Contracted Services	2,500	2,500	-	0.00%	
	Expense	Repairs & Services	5,000	5,000	-	0.00%	
	Expense	Wages & Benefits	7,659	8,224	565	7.38%	
	Expense	Materials & Supplies	1,500	1,500	-	0.00%	
	Expense	Utilities	1,750	2,000	250	14.29%	
			18,409	19,224	815	4.43%	
Library	Revenue	Reserve Transfer	-	6,000	6,000	-100.00%	- Reserve transfer related to purchase of carpet cleaner and gutter protection; offset below
	Expense	Contracted Services	3,650	3,650	-	0.00%	
	Expense	Repairs & Services	6,000	12,000	6,000	100.00%	- Increase related to purchase of carpet cleaner and gutter protection; offset above
	Expense	Wages & Benefits	41,769	43,348	1,579	3.78%	
	Expense	Materials & Supplies	3,000	3,000	-	0.00%	
	Expense	Insurance	1,351	1,400	49	3.63%	
	Expense	Utilities	12,750	12,200	550	-4.31%	
			68,520	69,598	1,078	1.57%	
	Revenue	User Fees	-	20,000	-	0.00%	
	Expense	Contracted Services	3,400	3,400	-	0.00%	
Lund Sportsplex	Expense	Reserve Transfer	3,500	3,500	-	0.00%	
	Expense	Repairs & Services	3,000	3,500	500	16.67%	
	Expense	Wages & Benefits	23,840	26,199	2,359	9.90%	- Portion of seasonal custodians' additional hours included here
	Expense	Materials & Supplies	2,500	2,500	-	0.00%	

Location		Detail	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Lind Sportsplex	Expense	Utilities	35,000	32,000	- 3,000	-8.57%	- Decreased to better reflect projected actuals
Lind Sportsplex Total			51,240	51,099	- 141	-0.28%	
MOC	Revenue	Other	-	-	-	0.00%	
	Expense	Contracted Services	5,400	5,400	-	0.00%	
	Expense	Repairs & Services	30,000	30,000	-	0.00%	
	Expense	Wages & Benefits	54,636	56,855	2,219	4.06%	
	Expense	Materials & Supplies	3,500	3,500	-	0.00%	
	Expense	Insurance	7,289	7,416	127	1.74%	
	Expense	Utilities	42,000	43,000	1,000	2.38%	- Increased to better reflect projected actuals
	Interfunctional Charges	Internal Revenue	- 3,000	- 3,090	- 90	3.00%	
MOC Total			139,825	143,081	3,256	2.33%	
Museum	Expense	Contracted Services	2,500	2,500	-	0.00%	
	Expense	Repairs & Services	7,000	7,000	-	0.00%	
	Expense	Wages & Benefits	7,251	7,732	481	6.63%	
	Expense	Materials & Supplies	1,000	1,000	-	0.00%	
	Expense	Insurance	1,482	1,500	18	1.21%	
	Expense	Utilities	7,000	7,200	200	2.86%	
Museum Total			26,233	26,932	699	2.66%	
Quarry	Expense	Repairs & Services	500	500	-	0.00%	
	Expense	Utilities	1,000	1,000	-	0.00%	
Quarry Total			1,500	1,500	-	0.00%	
Town Hall	Revenue	Rent & Leases	- 2,000	- 2,000	-	0.00%	
	Expense	Contracted Services	9,900	9,900	-	0.00%	
	Expense	Repairs & Services	15,000	17,000	2,000	13.33%	- Increased to better reflect projected actuals
	Expense	Wages & Benefits	50,601	52,498	1,897	3.75%	
	Expense	Materials & Supplies	3,000	3,000	-	0.00%	
	Expense	Utilities	15,750	15,250	- 500	-3.17%	
Town Hall Total			92,251	95,648	3,397	3.68%	
Via Rail	Revenue	Rent & Leases	- 13,882	- 14,114	- 232	1.67%	
	Expense	Contracted Services	2,000	2,000	-	0.00%	
	Expense	Repairs & Services	3,000	3,000	-	0.00%	
	Expense	Wages & Benefits	30,127	31,312	1,185	3.93%	
	Expense	Materials & Supplies	5,100	5,100	-	0.00%	
	Expense	Utilities	8,000	7,000	- 1,000	-12.50%	- Decreased to better reflect projected actuals
Via Rail Total			34,345	34,298	- 47	-0.14%	
Grand Total			693,123	716,342	23,219	3.35%	
Department Total - Less Interfunctional			696,123	719,432	23,309	3.35%	

Town of St. Marys | 2026 Municipal Budget



COMMUNITY SERVICES

2026 Budget Summary

	2025	2026	% CHANGE
REVENUE	\$4,569,499	\$4,653,403	-1.84%
EXPENDITURES	\$6,581,320	\$6,708,711	1.94%
NET TAX LEVY	\$2,011,821	\$2,055,308	2.16%

Division Overview

DEPARTMENT	OPPORTUNITIES	CHALLENGES
AQUATICS	- Expansion of the volunteer program. - Better use of ActiveNet.	Rebuilding user attendance post Aquatics Centre renovation.
CHILD SERVICES	Continue to grow EarlyON programs with a variety of different programs/locations.	- Recruitment and retention of child care staff. - Long waitlists and growing demand for child care. - Unsure if CWELCC funding will continue and how that may impact the future.
OPERATIONS	- Improve condition of various areas through implementing recommendations from condition assessment reports. - Update the asset management plan related to recreation.	- Aquatics centre service level expectations. - Managing numerous projects arising from multiple building condition assessments.
YOUTH SERVICES	- Improve participation and youth engagement. - Ongoing collaboration with community groups.	Growing membership base limited by competing uses and space at PRC.
SENIOR SERVICES	- Ongoing collaboration with community groups and health service providers. - Continued high demand for programs and services.	- Balancing resources and service level expectations. - Rising food costs.
RECREATION	Expand new pass scanning procedure to aquatics, skating, senior services, etc.	- Loss of regularly scheduled public skating. - Continued monitoring of external user group demands and space availability.



Community Services

2026

Division	Community Services
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact
Revenue				
Grants	- 548,374	- 562,740	- 14,366	-2.62%
Other	- 148,155	- 160,452	- 12,297	-8.30%
Reserve Transfer	- -	- 30,000	- 30,000	-100.00%
User Fees	- 2,342,890	- 2,242,500	100,390	4.28%
Revenue From Municipalities	- 1,511,880	- 1,637,261	125,381	-8.29%
Rent & Leases	- 14,950	- 17,450	2,500	-16.72%
Donations	- 3,250	- 3,000	250	7.69%
Revenue Total	- 4,569,499	- 4,653,403	- 83,904	-1.84%
Expense				
Bank Charges	30,000	30,000	-	0.00%
Contracted Services	145,000	164,500	19,500	13.45%
Repairs & Services	314,500	314,000	500	-0.16%
Wages & Benefits	4,498,664	4,592,181	93,517	2.08%
Conferences, Seminars & Training	39,215	38,915	300	-0.77%
Professional Fees	1,200	1,200	-	0.00%
Materials & Supplies	159,050	165,050	6,000	3.77%
Advertising, Marketing & Promotion	11,250	11,250	-	0.00%
Internal Expense	3,000	7,490	4,490	149.67%
Insurance	74,008	76,008	2,000	2.70%
Utilities	374,800	355,700	19,100	-5.10%
Program Expenses	382,332	405,076	22,744	5.95%
Food Costs	214,250	228,000	13,750	6.42%
Bar Profit Share	36,000	36,000	-	0.00%
Expense Total	6,283,269	6,425,370	142,101	2.26%
Interfunctional Charges				
Internal Expense	298,051	283,341	14,710	-4.94%
Interfunctional Charges Total	298,051	283,341	14,710	-4.94%
Grand Total	2,011,821	2,055,308	43,487	2.16%
Division Total - Less Interfunctional	1,713,770	1,771,967	58,197	3.40%



Community Services Detail
2026

Division	Community Services
Department	Recreation

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 2,000		2,000	100.00%	- Eliminated as the Town has not received the grant over the last couple of years
User Fees	- 165,000	- 174,000	- 9,000	-5.45%	- Increased to better reflect projected actuals
Donations	- 250	-	250	100.00%	
Revenue Total	- 167,250	- 174,000	- 6,750	-4.04%	
Expense					
Repairs & Services	1,500	1,500	-	0.00%	
Wages & Benefits	303,202	283,605	- 19,597	-6.46%	- Full-time position (Camp Leader) has been converted to part-time
Conferences, Seminars & Training	5,450	4,450	- 1,000	-18.35%	
Materials & Supplies	3,000	2,500	- 500	-16.67%	
Program Expenses	18,500	24,000	5,500	29.73%	- Increased to better reflect actuals (i.e. increased revenues)
Food Costs	40,250	43,000	2,750	6.83%	- Increased to better reflect actuals (i.e. increased revenues)
Expense Total	371,902	359,055	- 12,847	-3.45%	
Grand Total	204,652	185,055	- 19,597	-9.58%	



Community Services Detail
2026

Division	Community Services
Department	Childcare

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
User Fees	- 851,390	- 640,000	211,390	24.83%	- Fee subsidy provided by City of Stratford (\$249k) has been reallocated to line item below (Revenue From Municipalities) for presentation purposes
Reserve Transfer		- 30,000	- 30,000	-100.00%	- Daycare reserve transfer to 'smooth' out first year of new agreement
Revenue From Municipalities	- 1,511,880	- 1,637,261	- 125,381	-8.29%	- Fee subsidy from City of Stratford reallocated to this line item. Figures updated to account for new agreement with the City of Stratford.
Revenue Total	- 2,363,270	- 2,307,261	56,009	2.37%	
Expense					
Contracted Services	500	500	-	0.00%	
Repairs & Services	1,500	2,000	500	33.33%	
Wages & Benefits	2,242,387	2,212,485	- 29,902	-1.33%	- Decreased to better reflect projected actuals
Conferences, Seminars & Training	7,320	8,020	700	9.56%	
Materials & Supplies	10,950	11,950	1,000	9.13%	
Program Expenses	84,907	89,160	4,253	5.01%	
Food Costs	75,000	75,000	-	0.00%	
Expense Total	2,422,564	2,399,115	- 23,449	-0.97%	
Interfunctional Charges					
Internal Expense	298,051	283,341	- 14,710	-4.94%	- Admin costs proportionally allocated based on prior year overall Town expenses
Interfunctional Charges Total	298,051	283,341	- 14,710	-4.94%	
Grand Total	357,345	375,195	17,850	5.00%	
Department Total - Less Interfunctional	59,294	91,854	32,560	54.91%	



Community Services Detail
2026

Division	Community Services
Department	Senior Services

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 546,374	- 562,740	- 16,366	-3.00%	- Increased based on Ministry update
Other	- 80,000	- 90,000	- 10,000	-12.50%	- Increased to better reflect projected actuals
User Fees	- 173,000	- 187,000	- 14,000	-8.09%	- Increased to better reflect projected actuals
Rent & Leases	- 14,950	- 17,450	- 2,500	-16.72%	
Donations	- 3,000	- 3,000	-	0.00%	
Revenue Total	- 817,324	- 860,190	- 42,866	-5.24%	
Expense					
Contracted Services	2,500	3,000	500	20.00%	
Wages & Benefits	431,825	446,709	14,884	3.45%	
Conferences, Seminars & Training	12,245	12,245	-	0.00%	
Professional Fees	1,200	1,200	-	0.00%	
Materials & Supplies	42,100	47,600	5,500	13.06%	- Increase reflects annual subscription fee for new Client Information Management system
Advertising, Marketing & Promotion	750	750	-	0.00%	
Insurance	4,149	4,320	171	4.12%	
Utilities	20,000	20,000	-	0.00%	
Program Expenses	265,425	278,416	12,991	4.89%	- Increased to better reflect actuals (i.e. increased revenues)
Food Costs	83,000	87,000	4,000	4.82%	- Increased to better reflect actuals (i.e. increased revenues)
Expense Total	863,194	901,240	38,046	4.41%	
Grand Total	45,870	41,050	- 4,820	-10.51%	



Community Services Detail

2026

Division	Community Services
Department	Administration

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Other	- 1,000	- 1,000	-	0.00%	
User Fees	- 136,500	- 147,500	- 11,000	-8.06%	- Increased to better reflect projected bar revenue
Revenue Total	- 137,500	- 148,500	- 11,000	-8.00%	
Expense					
Bank Charges	30,000	30,000	-	0.00%	
Contracted Services	-	3,000	3,000	100.00%	- Budgeted expenses for Special Events (i.e. Triathlon)
Wages & Benefits	349,171	348,605	- 566	-0.16%	
Conferences, Seminars & Training	3,000	3,000	-	0.00%	
Materials & Supplies	60,750	60,750	-	0.00%	
Advertising, Marketing & Promotion	10,500	10,500	-	0.00%	
Insurance	7,697	7,828	131	1.70%	
Food Costs	1,000	1,000	-	0.00%	
Bar Profit Share	36,000	36,000	-	0.00%	
Expense Total	498,118	500,683	2,565	0.51%	
Grand Total	360,618	352,183	- 8,435	-2.34%	



Community Services Detail
2026

Division	Community Services
Department	Aquatics

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Other	- 67,155	- 69,452	- 2,297	-3.42%	
User Fees	- 426,000	- 443,000	- 17,000	-3.99%	- Increased to better reflect projected revenues (i.e. Quarry, Quarry Canteen and Aquatics Centre)
Revenue Total	- 493,155	- 512,452	- 19,297	- -3.91%	
Expense					
Repairs & Services	40,000	50,000	10,000	25.00%	- Chemical maintenance has been increased to better reflect projected actuals
Wages & Benefits	555,660	639,480	83,820	15.08%	- Increased to better reflect projected actuals (i.e. additional time for zebra mussel maintenance)
Conferences, Seminars & Training	5,200	5,200	-	0.00%	
Materials & Supplies	9,450	9,450	-	0.00%	
Program Expenses	11,000	11,000	-	0.00%	
Food Costs	15,000	22,000	7,000	46.67%	- Increased to better reflect projected actuals (i.e. increased revenues)
Expense Total	636,310	737,130	100,820	15.84%	
Grand Total	143,155	224,678	81,523	56.95%	



Community Services Facilities
2026

Division	Community Services
Department	Facilities

Location	Account	Detail	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Administration	Revenue	User Fees	- 542,000	- 602,000	- 60,000	-11.07%	- Ice rental has been increased to better reflect projected actuals
	Expense	Wages & Benefits	616,419	661,297	44,878	7.28%	- \$15k of the increase relates to reallocated budget from Recreation to Facilities for additional custodial hours in Aquatics Centre.
	Expense	Conferences, Seminars & Training	6,000	6,000	-	0.00%	
	Expense	Materials & Supplies	7,800	7,800	-	0.00%	
		Administration Total	88,219	73,097	- 15,122	-17.14%	
Parks - Baseball	Revenue	User Fees	- 5,000	- 5,000	-	0.00%	
	Expense	Repairs & Services	8,500	8,500	-	0.00%	
	Expense	Utilities	1,600	1,500	- 100	-6.25%	
		Parks - Baseball Total	5,100	5,000	- 100	-1.96%	
Parks - CBHF Baseball	Revenue	User Fees	- 22,000	- 22,000	-	0.00%	
	Expense	Contracted Services	100,000	103,000	3,000	3.00%	- To be confirmed
	Expense	Internal Expense	-	4,400	4,400	100.00%	- Public Works related turf maintenance costs
	Expense	Utilities	7,000	8,000	1,000	14.29%	
		Parks - CBHF Baseball Total	85,000	93,400	8,400	9.88%	
Parks - Soccer	Revenue	User Fees	- 18,000	- 18,000	-	0.00%	
	Expense	Repairs & Services	17,000	18,000	1,000	5.88%	- Increased to better reflect projected actuals
		Parks - Soccer Total	- 1,000	-	1,000	100.00%	
Parks - Tennis	Revenue	User Fees	- 4,000	- 4,000	-	0.00%	
	Expense	Repairs & Services	11,000	11,000	-	0.00%	
	Expense	Utilities	1,200	1,200	-	0.00%	
		Parks - Tennis Total	8,200	8,200	-	0.00%	
PRC Building	Expense	Contracted Services	42,000	55,000	13,000	30.95%	- Increased to better reflect projected actuals
	Expense	Repairs & Services	235,000	223,000	- 12,000	-5.11%	- Reduced due to Aquatics Centre renovations
	Expense	Materials & Supplies	25,000	25,000	-	0.00%	
	Expense	Internal Expense	3,000	3,090	90	3.00%	
	Expense	Insurance	62,162	63,860	1,698	2.73%	
	Expense	Utilities	345,000	325,000	- 20,000	-5.80%	- Decreased to better reflect projected actuals
	Expense	Program Expenses	2,500	2,500	-	0.00%	
		PRC Building Total	714,662	697,450	- 17,212	-2.41%	
		Grand Total	900,181	877,147	- 23,034	-2.56%	

Town of St. Marys | 2026 Municipal Budget

CULTURE, TOURISM, AND ECONOMIC DEVELOPMENT



2026 Budget Summary

	2025	2026	% CHANGE
REVENUE	\$112,890	\$107,940	4.38%
EXPENDITURES	\$761,624	\$917,065	20.41%
NET TAX LEVY	\$648,734	\$809,125	24.72%

Division Overview

DEPARTMENT	OPPORTUNITIES	CHALLENGES
COMMUNICATIONS	- Enhance the Town's website for better access and information. - Strong community engagement. Continue to share information and gather community wants and needs.	- Balancing the amount of digital content available with what is needed and what is accessible (according to AODA standards). - Continuing to engage with the community in exciting and meaningful ways.
CULTURAL SERVICES	- Increased museum attendance as Canadians choose to travel within Canada, as well as an increase in American visitors. - Strategic Plan required for CMOG- opportunity to assess all aspects of museum operations and set guidance for next 3-5 years.	- Inconsistency in demand for programs and events coming out of the pandemic. - Resources to adequately develop strategic plan. - Geographic limitations of St. Marys as a destination for filming.
TOURISM/ ECONOMIC DEVELOPMENT	- Continued implementation of the Tourism Marketing Strategy will enable more targeted and effective outreach to encourage repeat visits and support our annual tourism efforts. - Expand event and experiential tourism to strengthening collaboration with local businesses and service clubs. This will in turn support growth and attraction. - MOU with RTO4 will provide a new data source that can help with our planning and strategy.	- The current uncertainty with the economy and U.S.A/Canada relationship. - Beautification budget has increased. These increases are in place to help reduce future costs for watering and annual flower beds. The changes being proposed are designed to maintain core beautification in the downtown and places welcoming visitors, while reducing overall expenses. - Balancing public reaction to events and plans that are seen as change. - Downtown vacancy and cost of commercial rent.



Culture, Tourism and Economic Development

2026

Division	Culture, Tourism and Economic Development
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact
Revenue				
Grants	- 53,270	- 50,310	2,960	5.56%
Other	- 25,130	- 25,130	-	0.00%
User Fees	- 24,490	- 24,500	10	-0.04%
Donations	- 10,000	- 8,000	2,000	20.00%
Revenue Total	- 112,890	- 107,940	4,950	4.38%
Expense				
Contracted Services	20,000	16,500	3,500	-17.50%
Wages & Benefits	614,374	762,265	147,891	24.07%
Conferences, Seminars & Training	12,050	11,200	850	-7.05%
Materials & Supplies	52,700	53,850	1,150	2.18%
Advertising, Marketing & Promotion	55,500	67,500	12,000	21.62%
Program Expenses	7,000	5,750	1,250	-17.86%
Expense Total	761,624	917,065	155,441	20.41%
Grand Total	648,734	809,125	160,391	24.72%



Culture, Tourism and Economic Development Detail

2026

Division	Culture, Tourism and Economic Development
Department	Communications

Expense	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Wages & Benefits	194,896	148,137	- 46,759	-23.99%	- Prior year budget included Manager wages & benefits; current year reflects Team Lead and Specialist.
Conferences, Seminars & Training	2,500	2,500	-	0.00%	
Materials & Supplies	1,650	1,650	-	0.00%	
Advertising, Marketing & Promotion	20,000	20,000	-	0.00%	
Expense Total	219,046	172,287	- 46,759	-21.35%	
Grand Total	219,046	172,287	- 46,759	-21.35%	



Culture, Tourism and Economic Development Detail

2026

Division	Culture, Tourism and Economic Development
Department	Cultural Services

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 44,810	- 43,810	1,000	2.23%	- Decreased to better reflect projected actuals
Other	- 3,500	- 3,500	-	0.00%	
User Fees	- 4,500	- 4,500	-	0.00%	
Donations	- 10,000	- 8,000	2,000	20.00%	- Decreased to better reflect projected actuals
Revenue Total	- 62,810	- 59,810	3,000	4.78%	
Expense					
Contracted Services	500	500	-	0.00%	
Wages & Benefits	219,442	233,605	14,163	6.45%	- Increase due to COLA and step increases
Conferences, Seminars & Training	3,050	2,200	850	-27.87%	
Materials & Supplies	12,550	11,700	850	-6.77%	
Advertising, Marketing & Promotion	3,000	2,500	500	-16.67%	
Program Expenses	1,000	750	250	-25.00%	
Expense Total	239,542	251,255	11,713	4.89%	
Grand Total	176,732	191,445	14,713	8.33%	



Culture, Tourism and Economic Development Detail

2026

Division	Culture, Tourism and Economic Development
Department	Tourism & EcDev

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 8,460	- 6,500	1,960	23.17%	
Other	- 21,630	- 21,630	-	0.00%	
Reserve Transfer	-	- 35,000	35,000	-100.00%	- Council approved reserve transfer from Tax Stabilization for new Director
User Fees	- 9,990	- 10,000	10	-0.10%	
Revenue Total	- 40,080	- 73,130	- 33,050	- 82.46%	
Expense					
Contracted Services	19,500	16,000	- 3,500	-17.95%	- Reallocated expenses to below line item (Advertising, Marketing & Promotion)
Wages & Benefits	183,702	362,392	178,690	97.27%	- Increase related to division's newly approved Director position
Conferences, Seminars & Training	6,500	6,500	-	0.00%	
Materials & Supplies	38,000	40,000	2,000	5.26%	
Advertising, Marketing & Promotion	32,500	45,000	12,500	38.46%	- Includes reallocated expenses from 'Contracted Services'; increased to reflect projected actuals
Program Expenses	6,000	5,000	- 1,000	-16.67%	
Expense Total	286,202	474,892	188,690	65.93%	
Grand Total	246,122	401,762	155,640	63.24%	



Culture, Tourism and Economic Development Detail

2026

Division	Culture, Tourism and Economic Development
Department	VIA

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
User Fees	- 10,000	- 10,000	-	0.00%	
Revenue Total	- 10,000	- 10,000	-	0.00%	
Expense					
Wages & Benefits	16,334	18,131	1,797	11.00%	
Materials & Supplies	500	500	-	0.00%	
Expense Total	16,834	18,631	1,797	10.67%	
Grand Total	6,834	8,631	1,797	26.29%	

Town of St. Marys | 2026 Municipal Budget



FINANCE

2026 Budget Summary

	2025	2026	% CHANGE
REVENUE	\$3,025,463	\$3,441,757	-13.76%
EXPENDITURES	\$8,713,688	\$9,460,952	8.58%
NET TAX LEVY	\$5,688,225	\$6,019,195	5.82%

Division Overview

DEPARTMENT	OPPORTUNITIES	CHALLENGES
FINANCE	Streamline processes to create efficiencies throughout Finance and the corporation. Specific examples include electronic workflow for accounts payable, electronic submission of procurement bid documents and paperless delivery of tax bills.	Province is continuing to review property assessment and taxation system. This will mean that assessments will continue to be based on 2016 values, resulting in the possibility of shifts and challenges for taxpayers.
INFORMATION TECHNOLOGY	- Leverage the software services that we currently have in-house and via subscription to meet growing corporate needs. - Explore provincial procurement options to reduce existing contracted services.	- Addressing Shadow IT initiatives that are conceived and implemented without IT Department consultation. - To prevent complacency from developing in the years post incident, it is important to avoid allowing acceptable risk levels to revert to a previous standard of "good enough."



Finance

2026

Division	Finance
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact
Tax Levy				
Tax Levy	- 15,710,731	- 16,538,315	- 827,584	-5.27%
Tax Levy Total	- 15,710,731	- 16,538,315	- 827,584	- 5.27%
Revenue				
Grants	- 683,748	- 726,333	- 42,585	-6.23%
Other	- 144,200	- 170,500	- 26,300	-18.24%
Reserve Transfer	- 339,281	- 692,758	- 353,477	-104.18%
Taxation Supplemental Revenue	- 320,125	- 320,625	- 500	-0.16%
User Fees	- 10,500	- 10,500	-	0.00%
Investment Income	- 680,000	- 595,000	85,000	12.50%
Rent & Leases	- 17,000	- 17,000	-	0.00%
Revenue Total	- 2,194,854	- 2,532,716	- 337,862	- 15.39%
Expense				
Bank Charges	5,500	4,500	- 1,000	-18.18%
Contracted Services	953,419	1,027,913	74,494	7.81%
External Transfers	1,641,565	1,753,938	112,373	6.85%
Reserve Transfer	3,277,090	3,385,000	107,910	3.29%
Taxation Expense	89,200	89,200	-	0.00%
Repairs & Services	3,500	3,000	- 500	-14.29%
Telecommunications	419,510	388,060	- 31,450	-7.50%
Wages & Benefits	836,272	816,244	- 20,028	-2.39%
Conferences, Seminars & Training	13,050	12,050	- 1,000	-7.66%
Professional Fees	130,000	129,000	- 1,000	-0.77%
Materials & Supplies	37,050	35,300	- 1,750	-4.72%
Advertising, Marketing & Promotion	1,000	1,000	-	0.00%
Assessment Services (MPAC)	100,000	102,000	2,000	2.00%
Insurance	73,391	82,790	9,399	12.81%
Debenture Payment	1,127,281	1,624,922	497,641	44.15%
Expense Total	8,707,828	9,454,917	747,089	8.58%
Interfunctional Charges				
Internal Expense	5,860	6,035	175	2.99%
Internal Revenue	- 830,609	- 909,041	- 78,432	-9.44%
Interfunctional Charges Total	- 824,749	- 903,006	- 78,257	- 9.49%
Grand Total	- 10,022,506	- 10,519,120	- 496,614	- 4.95%
Division Total - Less Interfunctional	- 16,541,340	- 17,447,356	- 906,016	- 5.48%



Finance Detail 2026

Division	Finance
Department	IT

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Rent & Leases	- 17,000	- 17,000	-	0.00%	
Revenue Total	- 17,000	- 17,000	-	0.00%	
Expense					
Contracted Services	69,000	66,000	- 3,000	-4.35%	- Decreased to better reflect projected actuals
Repairs & Services	3,500	3,000	- 500	-14.29%	
Telecommunications	419,510	388,060	- 31,450	-7.50%	- Decrease related to new telecommunication contract with Telus (previously Bell), transition from eScribe to City Connections, discontinued use of Adobe, etc.
Wages & Benefits	208,368	215,554	7,186	3.45%	
Conferences, Seminars & Training	4,250	4,250	-	0.00%	
Materials & Supplies	16,500	15,500	- 1,000	-6.06%	
Expense Total	721,128	692,364	- 28,764	-3.99%	
Grand Total	704,128	675,364	- 28,764	-4.09%	



Finance Detail
2026

Division	Finance
Department	Tax

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Tax Levy					
Tax Levy	- 15,710,731	- 16,538,315	- 827,584	-5.27%	
Tax Levy Total	- 15,710,731	- 16,538,315	- 827,584	- 5.27%	
Revenue					
Taxation Supplemental Revenue	- 320,125	- 320,625	- 500	-0.16%	
Revenue Total	- 320,125	- 320,625	- 500	- 0.16%	
Expense					
Taxation Expense	89,200	89,200	-	0.00%	
Expense Total	89,200	89,200	-	0.00%	
Grand Total	- 15,941,656	- 16,769,740	- 828,084	- 5.19%	

Division	Finance
Department	Treasury

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 97,648	- 102,033	- 4,385	-4.49%	- Relates to Service Ontario contract
Other	- 95,500	- 105,500	- 10,000	-10.47%	- Increased to better reflect projected actuals (i.e. penalties and interest)
User Fees	- 500	- 500	-	0.00%	
Revenue Total	- 193,648	- 208,033	- 14,385	- 7.43%	
Expense					
Bank Charges	5,500	4,500	- 1,000	-18.18%	
Wages & Benefits	627,904	600,690	- 27,214	-4.33%	
Conferences, Seminars & Training	8,800	7,800	- 1,000	-11.36%	
Professional Fees	30,000	29,000	- 1,000	-3.33%	
Materials & Supplies	20,550	19,800	- 750	-3.65%	
Advertising, Marketing & Promotion	1,000	1,000	-	0.00%	
Assessment Services (MPAC)	100,000	102,000	2,000	2.00%	
Expense Total	793,754	764,790	- 28,964	- 3.65%	
Interfunctional Charges					
Internal Expense	5,860	6,035	175	2.99%	
Interfunctional Charges Total	5,860	6,035	175	2.99%	
Grand Total	605,966	562,792	- 43,174	- 7.12%	
Department Total - Less Interfunctional	600,106	556,757	- 43,349	- 7.22%	



Finance Detail
2026

Division	Finance
Department	Administration

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 586,100	- 624,300	- 38,200	-6.52%	- Ontario Municipal Partnership Fund; increased to reflect funding received in previous years
Other	- 48,700	- 65,000	- 16,300	-33.47%	- Increase related to 'staff gapping' savings realized over the years
Reserve Transfer	- 173,281	- 526,758	- 353,477	-203.99%	- Contributions from Fire and Wastewater reserves related to debt payments
Investment Income	- 680,000	- 595,000	- 85,000	12.50%	- Decreased to reflect current interest rate environment
Revenue Total	- 1,488,081	- 1,811,058	- 322,977	-21.70%	
Expense					
Reserve Transfer	3,277,090	3,385,000	107,910	3.29%	- General capital reserve transfer (excludes Fire and Fleet reserve transfers)
Professional Fees	100,000	100,000	-	0.00%	
Insurance	73,391	82,790	9,399	0.00%	
Debenture Payment	1,127,281	1,624,922	497,641	44.15%	- See debt schedule; reflects new debt required payments
Expense Total	4,577,762	5,192,712	614,950	13.43%	
Interfunctional Charges					
Internal Revenue	- 830,609	- 909,041	- 78,432	-9.44%	- Updated Admin calculation results in year over year increase
Interfunctional Charges Total	- 830,609	- 909,041	- 78,432	-9.44%	
Grand Total	2,259,072	2,472,613	213,541	9.45%	
Department Total - Less Interfunctional	3,089,681	3,381,654	291,973	9.45%	



Finance External Transfers
2026

Division	Finance
Department	External Transfers

Location		Detail	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Ambulance Services	Expense	Contracted Services	753,240	830,311	77,071	10.23%	- To Be Confirmed
Ambulance Services Total			753,240	830,311	77,071	10.23%	
Childcare - Shared Services - City of Stratford	Expense	External Transfers	70,961	88,193	17,232	24.28%	- To Be Confirmed
Childcare - Shared Services - City of Stratford Total			70,961	88,193	17,232	24.28%	
Community Grants	Revenue	Reserve Transfer	-	56,000	-	0.00%	
	Expense	External Transfers	58,500	58,500	-	0.00%	
Community Grants Total			2,500	2,500	-	0.00%	
Conservation Authority	Expense	External Transfers	170,000	190,000	20,000	11.76%	- To Be Confirmed
Conservation Authority Total			170,000	190,000	20,000	11.76%	
General Assistance - City of Stratford	Expense	External Transfers	136,851	126,527	-	-7.54%	- To Be Confirmed
General Assistance - City of Stratford Total			136,851	126,527	-	-7.54%	
Grants to Hospitals	Revenue	Reserve Transfer	-	-	-	0.00%	
	Expense	External Transfers	125,000	125,000	-	0.00%	
Grants to Hospitals Total			125,000	125,000	-	0.00%	
Public Health Services	Expense	External Transfers	147,498	148,972	1,474	1.00%	- Town's confirmed portion of expenses
Public Health Services Total			147,498	148,972	1,474	1.00%	
Social Housing - City of Stratford	Expense	External Transfers	739,696	790,081	50,385	6.81%	- To Be Confirmed
Social Housing - City of Stratford Total			739,696	790,081	50,385	6.81%	
Spruce Lodge	Expense	External Transfers	193,059	226,665	33,606	17.41%	- To Be Confirmed
Spruce Lodge Total			193,059	226,665	33,606	17.41%	
POA	Revenue	User Fees	-	10,000	-	0.00%	
POA Total			10,000	10,000	-	0.00%	
Transit (Mobility Bus)	Revenue	Reserve Transfer	-	110,000	-	0.00%	
	Expense	Contracted Services	131,179	131,602	423	0.32%	
Transit (Mobility Bus) Total			21,179	21,602	423	2.00%	
Grand Total			2,349,984	2,539,851	189,867	8.08%	

Town of St. Marys | 2026 Municipal Budget

FIRE SERVICES



2026 Budget Summary

	2025	2026	% CHANGE
REVENUE	\$222,558	\$235,500	-5.82%
EXPENDITURES	\$936,479	\$958,972	2.40%
NET TAX LEVY	\$713,921	\$723,472	1.34%

Division Overview

DEPARTMENT	OPPORTUNITIES	CHALLENGES
MANAGEMENT	• Finish 10 year Masterplan. • Complete courses.	• Allocated time.
OPERATIONS	• Training. • Call volume.	• Cost and time to get required courses (deadline - summer of 2026 & 2028). • Increasing at 10% + per year / possible retention issues.
PUBLIC EDUCATIONS & FIRE PREVENTION	• Reaching out to all local businesses at reasonable intervals. • Increase education to the public.	• Not enough staffing hours to complete proper inspection of businesses and provide education to the public.



Fire 2026

Division	Fire
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Other	- 2,000	- 500	1,500	75.00%	
User Fees	- 6,000	- 6,000	-	0.00%	
Revenue From Municipalities	- 209,558	- 224,000	- 14,442	-6.89%	- Perth South fire services agreement
Donations	- 5,000	- 5,000	-	0.00%	
Revenue Total	- 222,558	- 235,500	- 12,942	-5.82%	
Expense					
Contracted Services	30,000	33,000	3,000	10.00%	- Increased to reflect projected actuals; includes Northern911
Reserve Transfer	296,640	304,880	8,240	2.78%	- Increasing annually to offset capital related expenses
Repairs & Services	25,000	30,000	5,000	20.00%	- Increased to reflect projected actuals
Wages & Benefits	425,507	426,450	943	0.22%	
Conferences, Seminars & Training	13,500	13,500	-	0.00%	
Materials & Supplies	55,950	58,450	2,500	4.47%	- Increased to reflect projected actuals
Advertising, Marketing & Promotion	1,500	1,500	-	0.00%	
Insurance	12,508	18,746	6,238	49.87%	- Based on June 2025 insurance renewal
Fuel/Oil	5,000	5,900	900	18.00%	
Expense Total	865,605	892,426	26,821	3.10%	
Interfunctional Charges					
Internal Expense	70,874	66,546	- 4,328	-6.11%	
Interfunctional Charges Total	70,874	66,546	- 4,328	-6.11%	
Grand Total	713,921	723,472	9,551	1.34%	
Division Total - Less Interfunctional	643,047	656,926	13,879	2.16%	

Town of St. Marys | 2026 Municipal Budget



HUMAN RESOURCES

2026 Budget Summary

	2025	2026	% CHANGE
REVENUE	\$10,000	-	100%
EXPENDITURES	\$399,021	\$403,273	1.07%
NET TAX LEVY	\$389,021	\$403,273	3.66%

Division Overview

OPPORTUNITIES	CHALLENGES
• Due to the shifting external labour market, many qualified applicants are interested in vacant positions. • Supporting employee mental health and well being. • Investing in training and development.	• Maintaining competitive total compensation. • Staff turn-over. • Increasing internal service needs.



Human Resources

2026

Division	HR
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Reserve Transfer	- 10,000	-	10,000	100.00%	- Prior year reserve transfer related to salary/market review
Revenue Total	- 10,000	-	10,000	100.00%	
Expense					
Contracted Services	18,700	8,700	- 10,000	-53.48%	- Salary/market review budgeted in prior year
Reserve Transfer	5,000	8,000	3,000	60.00%	- Reserve transfer increased to offset salary/market review expense (occurs every 4 years)
Wages & Benefits	349,321	360,573	11,252	3.22%	
Conferences, Seminars & Training	15,000	15,000	-	0.00%	
Professional Fees	8,000	8,000	-	0.00%	
Materials & Supplies	3,000	3,000	-	0.00%	
Expense Total	399,021	403,273	4,252	1.07%	
Grand Total	389,021	403,273	14,252	3.66%	

Town of St. Marys | 2026 Municipal Budget



LIBRARY SERVICES

2026 Budget Summary

	2025	2026	% CHANGE
REVENUE	\$261,629	\$258,650	1.14%
EXPENDITURES	\$930,235	\$944,368	1.52%
NET TAX LEVY	\$668,606	\$685,718	2.56%

Division Overview

DEPARTMENT	OPPORTUNITIES	CHALLENGES
LIBRARY	- A strong sense of the community’s love for the library. - Donations have been steady from the community to support the library and the library pantry. - Library is seen by the community as the place to access technology and grow skills.	- The provincial funding model has remained at \$10,083 annually. This means the municipality is left with the burden of operations. - Demand for pantry supports are growing and beyond what the library can meet. - Our makerspace growth is dependent on financial resources, staff, and space.
ADULT LEARNING	- Embedding the CAEC highschool equivalency program within the county. - The expansion of curriculum available to learners to meet their goals. - More penetration into county through PCIN libraries and new locations within Stratford.	- Concern about funding each year from the Ministry; no guarantee of funding from year to year. - Continuing to develop relationships to provide services throughout the county to meet our mandate. - Continue to identify employers who would like to bring our services in to support their employees.



Library

2026

Division	Library
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact
Revenue				
Grants	- 154,448	- 143,348	11,100	7.19%
Other	- 12,500	- 19,900	7,400	-59.20%
Reserve Transfer	- 7,500	- 5,000	2,500	33.33%
User Fees	- 1,500	- 3,000	1,500	-100.00%
Revenue From Municipalities	- 65,681	- 67,402	1,721	-2.62%
Donations	- 20,000	- 20,000	-	0.00%
Revenue Total	- 261,629	- 258,650	2,979	1.14%
Expense				
Bank Charges	500	500	-	0.00%
Contracted Services	14,000	13,500	500	-3.57%
Reserve Transfer	2,596	3,817	1,221	47.03%
Repairs & Services	5,000	-	5,000	-100.00%
Telecommunications	2,040	-	2,040	-100.00%
Wages & Benefits	633,264	651,366	18,102	2.86%
Conferences, Seminars & Training	7,110	6,750	360	-5.06%
Materials & Supplies	34,724	38,250	3,526	10.15%
Advertising, Marketing & Promotion	5,000	5,000	-	0.00%
Program Expenses	15,060	16,000	940	6.24%
PCIN	32,776	31,675	1,101	-3.36%
Capital Book Purchases	64,688	63,500	1,188	-1.84%
Other Collections	9,172	17,410	8,238	89.82%
Expense Total	825,930	847,768	21,838	2.64%
Interfunctional Charges				
Internal Expense	104,305	96,600	7,705	-7.39%
Interfunctional Charges Total	104,305	96,600	7,705	-7.39%
Grand Total	668,606	685,718	17,112	2.56%
Division Total - Less Interfunctional	564,301	589,118	24,817	4.40%



Library Detail

2026

Division	Library
Department	Library

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 26,583	- 15,483	11,100	41.76%	- Decreased to reflect actual grants received from Young Canada Works
Other	- 12,500	- 19,900	- 7,400	-59.20%	- Increase in donations from Friends of the Library (\$6k); offset below in expenses (Materials & Supplies)
Reserve Transfer	- 5,000	- 5,000	-	0.00%	
User Fees	- 1,500	- 3,000	- 1,500	-100.00%	
Revenue From Municipalities	- 50,000	- 51,250	- 1,250	-2.50%	
Donations	- 20,000	- 20,000	-	0.00%	
Revenue Total	- 115,583	- 114,633	950	0.82%	
Expense					
Bank Charges	500	500	-	0.00%	
Contracted Services	14,000	13,500	- 500	-3.57%	
Reserve Transfer	2,596	3,817	1,221	47.03%	
Repairs & Services	5,000	-	5,000	-100.00%	- Relates to internal IT related services (i.e. computer maintenance, etc.); captured below in 'Internal Expense'
Telecommunications	2,040	-	2,040	-100.00%	- Discontinued use of MiFi's
Wages & Benefits	524,268	536,337	12,069	2.30%	
Conferences, Seminars & Training	6,110	5,500	610	-9.98%	
Materials & Supplies	15,079	18,000	2,921	19.37%	- Portion of increase related to Friends of the Library; offset above in revenue (Other)
Advertising, Marketing & Promotion	1,500	1,500	-	0.00%	
Program Expenses	15,060	15,000	60	-0.40%	
PCIN	32,776	31,675	1,101	-3.36%	
Capital Book Purchases	64,688	63,500	1,188	-1.84%	
Other Collections	9,172	17,410	8,238	89.82%	- Increase related to PCIN collections and databases
Expense Total	692,789	706,739	13,950	2.01%	
Interfunctional Charges					
Internal Expense	85,784	81,028	- 4,756	-5.54%	
Interfunctional Charges Total	85,784	81,028	- 4,756	-5.54%	
Grand Total	662,990	673,134	10,144	1.53%	
Department Total - Less Interfunctional	577,206	592,106	14,900	2.58%	



Library Detail

2026

Division	Library
Department	Adult Learning

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Grants	- 127,865	- 127,865	-	0.00%	
Revenue From Municipalities	- 15,681	- 16,152	- 471	-3.00%	
Revenue Total	- 143,546	- 144,017	- 471	-0.33%	
Expense					
Wages & Benefits	108,996	115,029	6,033	5.54%	
Conferences, Seminars & Training	1,000	1,250	250	25.00%	
Materials & Supplies	19,645	20,250	605	3.08%	
Advertising, Marketing & Promotion	3,500	3,500	-	0.00%	
Program Expenses	-	1,000	1,000	100.00%	- Increase related to book purchases
Expense Total	133,141	141,029	7,888	5.92%	
Interfunctional Charges					
Internal Expense	18,521	15,572	- 2,949	-15.92%	
Interfunctional Charges Total	18,521	15,572	- 2,949	-15.92%	
Grand Total	8,116	12,584	4,468	55.05%	
Department Total - Less Interfunctional	- 10,405	- 2,988	7,417	-71.28%	

Town of St. Marys | 2026 Municipal Budget



PUBLIC WORKS

2026 Budget Summary

	2025	2026	% CHANGE
REVENUE	\$837,755	\$930,573	-11.08%
EXPENDITURES	\$3,086,024	\$3,226,802	4.56%
NET TAX LEVY	\$2,248,269	\$2,296,229	2.13%

Division Overview

DEPARTMENT	OPPORTUNITIES	CHALLENGES
ENGINEERING/ ASSET MANAGEMENT	- Reconstruction of Jones St. West – Ontario St. – Thomas St. - Commencement of Master Servicing Study. - Design of Ontario St. S (Jones St. to Westover). - Establish community desired level of service for Asset Management Plan.	- Unknown costs related to tariffs on material units. - Public temperament for construction related service level adjustments. - Data gaps for background information for Master Servicing Study.
LANDFILL/ WASTE COLLECTION	- Finalize landfill expansion site design. - Create excess soil disposal area for municipal projects. - Rolloff bin material transfer programs for soil waste and diversion initiatives.	- Implementation of Provincial Producer Pay – industrial properties. - Landfill expansion and having to navigate applicable permitting authorities.
	Financial plan for waste diversion.	
PARKS	- Cost of contracted services for service delivery related to beautification and turf management. - Potential for service level adjustments and budget control through internalization. - Milt Dunnell redevelopment.	
ROADS	- Continuous improvement to asphalt maintenance programs. - Continued use of new equipment & methods to reduce costs related to sidewalk MMS.	- Continued implementation of Road Safety Plan initiatives. - Increase cost related to replacement of fleet equipment and unit rates for asphalt and concrete. - Municipal Operations storage & site plan layout.
	- Decorative street light LED upgrades of legacy fixtures. - Replacement of parts. HPS fixtures no longer available in Canada.	
WATER/ WASTE WATER	- Ongoing Environmental Assessment for hydraulic capacity expansion. - Master Servicing Study.	- Preparing water system for water tower painting rehabilitation. - OCWA service contract renewal implementation.
	CIPP Queen St. E force main lining - avoiding open trench replacement.	



Public Works

2026

Division	Public Works
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact
Revenue				
Other	- 36,205	- 36,205	-	0.00%
User Fees	- 156,550	- 156,550	-	0.00%
Revenue From Municipalities	- 44,000	- 44,000	-	0.00%
Investment Income	- 17,000	- 20,000	- 3,000	-17.65%
Internal Revenue	- 584,000	- 673,818	- 89,818	-15.38%
Revenue Total	- 837,755	- 930,573	- 92,818	-11.08%
Expense				
Contracted Services	549,500	283,500	- 266,000	-48.41%
Reserve Transfer	250,000	286,500	36,500	14.60%
Repairs & Services	320,454	364,654	44,200	13.79%
Wages & Benefits	1,052,054	1,268,977	216,923	20.62%
Conferences, Seminars & Training	20,550	21,550	1,000	4.87%
Professional Fees	13,500	13,500	-	0.00%
Materials & Supplies	187,250	196,587	9,337	4.99%
Advertising, Marketing & Promotion	500	500	-	0.00%
Internal Expense	436,693	517,691	80,998	18.55%
Insurance	69,548	71,173	1,625	2.34%
Utilities	76,500	76,000	- 500	-0.65%
Fuel/Oil	109,475	126,170	16,695	15.25%
Expense Total	3,086,024	3,226,802	140,778	4.56%
Grand Total	2,248,269	2,296,229	47,960	2.13%



Public Works Detail

2026

Division	Public Works
Department	Public Works Operations

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Other	- 31,605	- 31,605	-	0.00%	
User Fees	- 16,550	- 16,550	-	0.00%	
Revenue From Municipalities	- 12,000	- 12,000	-	0.00%	
Revenue Total	- 60,155	- 60,155	-	0.00%	
Expense					
Contracted Services	259,500	272,500	13,000	5.01%	- \$5k of increase related to new cost centre for invasive species control;\$5k of increase related to Downtown clean-ups
Repairs & Services	190,604	206,504	15,900	8.34%	- Increased to reflect projected actuals (i.e. line paint and salt costs have escalated)
Wages & Benefits	911,983	1,017,033	105,050	11.52%	- Portion of new full-time and seasonal Parks' staff wages and benefits have been budgeted here
Conferences, Seminars & Training	19,300	20,300	1,000	5.18%	
Professional Fees	13,500	13,500	-	0.00%	
Materials & Supplies	77,550	83,050	5,500	7.09%	
Advertising, Marketing & Promotion	500	500	-	0.00%	
Internal Expense	367,414	395,409	27,995	7.62%	- Additional expenses related to internalizing turf maintenance
Insurance	47,670	48,822	1,152	2.42%	
Utilities	72,500	72,500	-	0.00%	
Expense Total	1,960,521	2,130,118	169,597	8.65%	
Grand Total	1,900,366	2,069,963	169,597	8.92%	



Public Works Detail

2026

Division	Public Works
Department	Fleet

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Revenue From Municipalities	- 32,000	- 32,000	-	0.00%	
Internal Revenue	- 584,000	- 673,818	- 89,818	-15.38%	- \$68k related to internalizing turf maintenance, \$4k related to turf maintenance for CBHF and remaining difference relates to 3% increase on prior year budget
Revenue Total	- 616,000	- 705,818	- 89,818	-14.58%	
Expense					
Reserve Transfer	250,000	286,500	36,500	14.60%	- Additional reserve transfers related to internalizing turf maintenance
Repairs & Services	104,850	132,150	27,300	26.04%	- Additional expenses related to internalizing turf maintenance
Wages & Benefits	57,331	62,547	5,216	9.10%	
Materials & Supplies	80,400	84,237	3,837	4.77%	
Insurance	13,944	14,214	270	1.94%	
Fuel/Oil	109,475	126,170	16,695	15.25%	- Additional expenses related to internalizing turf maintenance
Expense Total	616,000	705,818	89,818	14.58%	
Grand Total	-	-	-	0.00%	



Public Works Detail

2026

Division	Public Works
Department	Parks

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
Other	- 4,600	- 4,600	-	0.00%	
Revenue Total	- 4,600	- 4,600	-	0.00%	
Expense					
Contracted Services	230,000	5,000	- 225,000	-97.83%	- Decrease related to discontinuation of turf maintenance contract
Repairs & Services	10,000	11,000	1,000	10.00%	
Wages & Benefits	8,308	74,678	66,370	798.87%	- New Parks' staff required for internalizing turf maintenance
Materials & Supplies	26,000	26,000	-	0.00%	
Internal Expense	17,413	51,885	34,472	197.97%	- Additional expenses related to internalizing turf maintenance
Insurance	7,934	8,137	203	2.56%	
Utilities	4,000	3,500	- 500	-12.50%	
Expense Total	303,655	180,200	- 123,455	-40.66%	
Grand Total	299,055	175,600	- 123,455	-41.28%	



Public Works Detail

2026

Division	Public Works
Department	Cemetery

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
User Fees	- 140,000	- 140,000	-	0.00%	
Investment Income	- 17,000	- 20,000	- 3,000	-17.65%	
Revenue Total	- 157,000	- 160,000	- 3,000	-1.91%	
Expense					
Contracted Services	60,000	6,000	- 54,000	-90.00%	- Decrease related to discontinuation of turf maintenance contract
Repairs & Services	15,000	15,000	-	0.00%	
Wages & Benefits	74,432	114,719	40,287	54.13%	- Portion of new full-time and seasonal Parks' staff wages and benefits have been budgeted here
Conferences, Seminars & Training	1,250	1,250	-	0.00%	
Materials & Supplies	3,300	3,300	-	0.00%	
Internal Expense	51,866	70,397	18,531	35.73%	- Additional expenses related to internalizing turf maintenance
Expense Total	205,848	210,666	4,818	2.34%	
Grand Total	48,848	50,666	1,818	3.72%	



Landfill/Water & Wastewater

2026

Division	Self Funded
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	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact
Revenue				
User Fees	- 5,509,382	- 5,698,335	188,953	-3.43%
Revenue Total	- 5,509,382	- 5,698,335	188,953	-3.43%
Expense				
Bank Charges	1,500	1,500	-	0.00%
Contracted Services	1,781,966	1,874,128	92,162	5.17%
Reserve Transfer	1,456,965	1,413,319	- 43,646	-3.00%
Repairs & Services	128,000	128,000	-	0.00%
Wages & Benefits	594,454	628,439	33,985	5.72%
Conferences, Seminars & Training	7,250	7,250	-	0.00%
Professional Fees	55,000	55,000	-	0.00%
Materials & Supplies	186,307	206,307	20,000	10.73%
Advertising, Marketing & Promotion	2,750	2,750	-	0.00%
Internal Expense	120,534	124,151	3,617	3.00%
Insurance	25,898	41,368	15,470	59.73%
Debenture Payment	409,545	409,537	- 8	0.00%
Utilities	382,500	352,000	- 30,500	-7.97%
Fuel/Oil	20,000	20,000	-	0.00%
Expense Total	5,172,669	5,263,749	91,080	1.76%
Interfunctional Charges				
Internal Expense	336,713	434,586	97,873	29.07%
Interfunctional Charges Total	336,713	434,586	97,873	29.07%
Grand Total	-	-	-	-



Landfill/Water & Wastewater Detail

2026

Division	Self Funded
Department	Water

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
User Fees	- 1,999,331	- 2,030,470	- 31,139	-1.56%	
Revenue Total	- 1,999,331	- 2,030,470	- 31,139	-1.56%	
Expense					
Contracted Services	622,156	601,834	- 20,322	-3.27%	
Reserve Transfer	675,691	651,370	- 24,321	-3.60%	- Self-funded adjustment
Repairs & Services	63,500	63,500	-	0.00%	
Wages & Benefits	199,094	211,395	12,301	6.18%	
Conferences, Seminars & Training	3,500	3,500	-	0.00%	
Professional Fees	10,000	10,000	-	0.00%	
Materials & Supplies	104,207	111,707	7,500	7.20%	
Advertising, Marketing & Promotion	1,000	1,000	-	0.00%	
Internal Expense	38,460	39,614	1,154	3.00%	
Insurance	22,273	37,660	15,387	69.08%	- Increase relates to new Water Leak Forgiveness Program (\$15k)
Debenture Payment	46,160	46,159	- 1	0.00%	
Utilities	110,000	110,000	-	0.00%	
Expense Total	1,896,041	1,887,739	- 8,302	-0.44%	
Interfunctional Charges					
Internal Expense	103,290	142,731	39,441	38.18%	- Updated Admin calculation results in year over year increase
Interfunctional Charges Total	103,290	142,731	39,441	38.18%	
Grand Total	-	-	-	-	



Landfill/Water & Wastewater Detail

2026

Division	Self Funded
Department	Wastewater

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
User Fees	- 2,476,748	- 2,635,865	- 159,117	-6.42%	
Revenue Total	- 2,476,748	- 2,635,865	- 159,117	- 6.42%	
Expense					
Contracted Services	789,064	966,048	176,984	22.43%	- OCWA O&M agreement no longer includes chemicals; additional cost centre included (\$200k)
Reserve Transfer	606,234	515,004	- 91,230	-15.05%	- Self-funded adjustment
Repairs & Services	63,500	63,500	-	0.00%	
Wages & Benefits	199,474	214,491	15,017	7.53%	
Conferences, Seminars & Training	2,000	2,000	-	0.00%	
Professional Fees	10,000	10,000	-	0.00%	
Materials & Supplies	65,250	77,750	12,500	19.16%	- OCWA O&M agreement no longer includes certain cost centres; these represent the increase
Advertising, Marketing & Promotion	1,000	1,000	-	0.00%	
Internal Expense	30,255	31,163	908	3.00%	
Insurance	3,625	3,708	83	2.29%	
Debtenture Payment	309,445	309,445	-	0.00%	
Utilities	268,500	238,000	- 30,500	-11.36%	- Reduced to account for efficiencies in new Admin building, Odour Control and boiler systems
Expense Total	2,348,347	2,432,109	83,762	3.57%	
Interfunctional Charges					
Internal Expense	128,401	203,756	75,355	58.69%	- Updated Admin calculation results in year over year increase
Interfunctional Charges Total	128,401	203,756	75,355	58.69%	
Grand Total	-	-	-	-	



Landfill/Water & Wastewater Detail

2026

Division	Self Funded
Department	Landfill

	Sum of 2025 Budget	Sum of 2026 Budget	Sum of \$ Levy Impact	% of Levy Impact	Comments
Revenue					
User Fees	- 1,033,303	- 1,032,000	1,303	0.13%	
Revenue Total	- 1,033,303	- 1,032,000	1,303	0.13%	
Expense					
Bank Charges	1,500	1,500	-	0.00%	
Contracted Services	370,746	306,246	- 64,500	-17.40%	- Reduced cost for roll-off bin hauling; no longer renting roll-off bins
Reserve Transfer	175,040	246,945	71,905	41.08%	- Self-funded adjustment
Repairs & Services	1,000	1,000	-	0.00%	
Wages & Benefits	195,886	202,553	6,667	3.40%	
Conferences, Seminars & Training	1,750	1,750	-	0.00%	
Professional Fees	35,000	35,000	-	0.00%	
Materials & Supplies	16,850	16,850	-	0.00%	
Advertising, Marketing & Promotion	750	750	-	0.00%	
Internal Expense	51,819	53,374	1,555	3.00%	
Debenture Payment	53,940	53,933	- 7	-0.01%	
Utilities	4,000	4,000	-	0.00%	
Fuel/Oil	20,000	20,000	-	0.00%	
Expense Total	928,281	943,901	15,620	1.68%	
Interfunctional Charges					
Internal Expense	105,022	88,099	-16,923	-16.11%	- Admin costs proportionally allocated based on prior year overall Town expenses
Interfunctional Charges Total	105,022	88,099	-16,923	-16.11%	
Grand Total	-	-	-	-	



10 Year Capital Outlook

2026 Budget

Capital Expenditures by Funding Source

Year	Sum of 2026	Sum of 2027	Sum of 2028	Sum of 2029	Sum of 2030	Sum of 2031	Sum of 2032	Sum of 2033	Sum of 2034	Sum of 2035
Donations	82,000.00	-	-	-	-	-	-	-	-	-
Government Grants	1,348,000.00	-	1,523,000.00	1,190,000.00	1,020,000.00	720,000.00	-	-	1,938,000.00	700,000.00
Res Fds - Dev Charges	160,000.00	1,176,730.00	738,000.00	2,125,000.00	1,408,100.00	710,200.00	185,300.00	-	500,000.00	-
Reserve - Fire	8,700.00	34,000.00	742,000.00	5,000.00	39,500.00	25,000.00	11,000.00	5,000.00	85,000.00	40,000.00
Reserve - General Capital	2,732,000.00	3,574,500.00	3,173,500.00	1,258,000.00	1,127,900.00	1,819,500.00	1,069,000.00	925,000.00	1,860,000.00	447,500.00
Reserve - Landfill	390,000.00	4,625,000.00	90,000.00	150,000.00	45,000.00	100,000.00	1,050,000.00	165,000.00	450,000.00	-
Reserve - Police	95,000.00	180,000.00	95,000.00	100,500.00	185,000.00	187,000.00	95,000.00	192,000.00	192,000.00	95,000.00
Reserve - PW Equipment	990,000.00	470,000.00	620,000.00	60,000.00	498,000.00	205,000.00	205,000.00	210,000.00	150,000.00	5,000.00
Reserve - Roads	2,307,000.00	852,000.00	3,511,600.00	1,337,000.00	1,036,500.00	703,000.00	1,256,000.00	1,839,000.00	699,000.00	714,000.00
Reserve - Wastewater	1,342,000.00	740,000.00	85,000.00	400,000.00	375,000.00	750,000.00	3,862,664.00	2,862,664.00	2,862,664.00	-
Reserve - Water	1,075,000.00	3,640,500.00	1,490,000.00	1,590,000.00	238,000.00	380,000.00	380,000.00	450,000.00	2,780,000.00	75,000.00
Reserve - Grand Trunk Trail	55,000.00	-	-	-	-	-	-	-	-	-
Reserve - Modernization	20,000.00	-	-	-	-	-	-	-	-	-
Grand Total	10,604,700.00	15,292,730.00	12,068,100.00	8,215,500.00	5,973,000.00	5,599,700.00	8,113,964.00	6,648,664.00	11,516,664.00	2,076,500.00

Capital Expenditures by Department

Year	Sum of 2026	Sum of 2027	Sum of 2028	Sum of 2029	Sum of 2030	Sum of 2031	Sum of 2032	Sum of 2033	Sum of 2034	Sum of 2035
Administration	115,000.00	255,000.00	95,000.00	100,500.00	511,000.00	187,000.00	95,000.00	192,000.00	267,000.00	95,000.00
Cemetery	30,000.00	-	-	-	-	-	-	-	-	-
Community Services	1,015,000.00	1,002,000.00	2,749,000.00	484,000.00	616,500.00	776,500.00	27,000.00	-	835,000.00	417,500.00
Culture, Tourism & Economic Development	87,000.00	62,730.00	65,000.00	510,000.00	-	15,000.00	-	15,000.00	50,000.00	15,000.00
Facilities	1,674,000.00	3,457,500.00	2,337,500.00	373,000.00	304,000.00	333,000.00	231,000.00	50,000.00	588,000.00	30,000.00
Finance	75,000.00	102,000.00	30,000.00	130,000.00	72,000.00	575,000.00	800,000.00	860,000.00	812,000.00	-
Fire	8,700.00	16,000.00	742,000.00	5,000.00	39,500.00	25,000.00	11,000.00	5,000.00	85,000.00	25,000.00
Fleet	990,000.00	470,000.00	675,000.00	60,000.00	498,000.00	205,000.00	205,000.00	210,000.00	150,000.00	5,000.00
HR	-	-	-	-	-	30,000.00	-	-	-	-
Landfill	390,000.00	4,625,000.00	90,000.00	150,000.00	45,000.00	100,000.00	1,050,000.00	165,000.00	450,000.00	-
Planning	100,000.00	-	-	-	100,000.00	-	-	-	-	-
PW Operations	23,000.00	-	-	-	-	-	-	-	-	-
Roads	3,630,000.00	922,000.00	3,709,600.00	4,413,000.00	3,174,000.00	2,223,200.00	1,452,300.00	1,839,000.00	2,637,000.00	1,414,000.00
Wastewater	1,392,000.00	740,000.00	85,000.00	400,000.00	375,000.00	750,000.00	3,862,664.00	2,862,664.00	2,862,664.00	-
Water	1,075,000.00	3,640,500.00	1,490,000.00	1,590,000.00	238,000.00	380,000.00	380,000.00	450,000.00	2,780,000.00	75,000.00
Grand Total	10,604,700.00	15,292,730.00	12,068,100.00	8,215,500.00	5,973,000.00	5,599,700.00	8,113,964.00	6,648,664.00	11,516,664.00	2,076,500.00

Closing Capital Reserve Balance

Year	Fire	General Capital	Landfill	Police	PW Equipment	Roads	Wastewater	Water	DCs	
2026	296,990.00	1,717,255.00	390,740.00	19,318.00	200,046.00	464,357.00	(67,960.00)	2,272,288.00	7,220,833.00	12,513,867.00
2027	455,114.00	264,580.00	(3,989,021.00)	(60,682.00)	30,871.00	754,878.00	(93,530.00)	(684,274.00)	6,317,603.00	2,995,539.00
2028	(76,756.00)	(443,700.00)	(2,376,799.00)	(55,682.00)	(273,263.00)	(1,556,680.00)	1,345,541.00	(1,456,138.00)	5,873,188.00	979,711.00
2029	147,181.00	1,351,313.00	(3,648,819.00)	(60,682.00)	(1,603.00)	(1,636,116.00)	1,075,236.00	(932,096.00)	4,062,461.00	356,875.00
2030	356,265.00	3,383,252.00	(3,281,560.00)	(145,682.00)	(151,361.00)	(1,024,032.00)	1,831,967.00	(1,878,352.00)	2,989,941.00	2,080,438.00
2031	600,378.00	4,530,416.00	(2,933,354.00)	67,318.00	9,294.00	(907,427.00)	2,262,489.00	(1,427,020.00)	2,637,269.00	4,839,363.00
2032	879,946.00	7,134,904.00	(3,501,074.00)	72,318.00	188,231.00	(1,316,300.00)	(293,745.00)	(934,122.00)	2,832,103.00	5,062,261.00
2033	1,187,943.00	9,780,717.00	(3,148,189.00)	(19,682.00)	381,366.00	(527,652.00)	(1,716,578.00)	(467,579.00)	3,235,521.00	8,705,867.00
2034	1,439,390.00	11,598,355.00	(3,064,767.00)	(111,682.00)	654,657.00	303,517.00	(3,067,419.00)	(2,285,209.00)	3,162,922.00	8,629,764.00
2035	1,760,359.00	14,785,319.00	(2,504,674.00)	43,318.00	1,094,112.00	1,906,207.00	(1,480,006.00)	(1,349,720.00)	3,615,025.00	17,869,940.00

2026 Capital Budget Summary

	Project	Department	Pre - Budget Approval	Type	2026	REVENUE SOURCE												
						RESERVES								Development Charges	Other	Long Term Debt	Grant - Provincial	Grant - Federal
Reserve - Gen Capital	Reserve - Roads	Reserve - Water	Reserve - Wastewater	Reserve - Landfill	Reserve - Fire	Reserve - Police	Reserve - Equipment											
1	Cemetery Management Solution	Administration		New Asset	\$20,000										\$20,000			
2	Police Safety Devices & Equipment - Year 1 of 10	Administration		Replacement	\$95,000							\$95,000						
3	Hockey Supply Vending Machine	Community Services		New Asset	\$14,500	\$6,500									\$8,000			
4	Replacement of Hot Water Tanks	Community Services		Replacement	\$60,000	\$60,000												
5	Replacement of Vinyl Composite Tile	Community Services		Replacement	\$10,000	\$10,000												
6	Replacement of Protective Netting for Ice Pads	Community Services		Replacement	\$50,000	\$50,000												
7	Blue Pad Roof Maintenance	Community Services		Major Maintenance	\$25,000	\$25,000												
8	Replacement of Friendship Centre Flat Roof	Community Services		Replacement	\$150,000	\$150,000												
9	Replacement of Exit Doors	Community Services		Replacement	\$20,000	\$20,000												
10	Interior Door Replacement - Phase 1	Community Services		Replacement	\$20,000	\$20,000												
11	Sump System Replacement	Community Services		Replacement	\$7,500	\$7,500												
12	Exhaust Fan Replacements - Phase 1	Community Services		Replacement	\$15,000	\$15,000												
13	PRC - Replace Building Automation Controls Software	Community Services		Replacement	\$60,000	\$60,000												
14	DCVI Soccer Frames	Community Services		Replacement	\$10,000	\$10,000												
15	Welcome Area Upgrades	Community Services		Replacement	\$25,000	\$25,000												
16	Zamboni Runway Concrete Repairs	Community Services		Major Maintenance	\$30,000	\$30,000												
17	Repainting of Ceilings	Community Services		Major Maintenance	\$35,000	\$35,000												
18	Exterior Wall Maintenance	Community Services		Major Maintenance	\$25,000	\$25,000												
19	Replace Wood Ceilings - Entrances	Community Services		Major Maintenance	\$8,500	\$8,500												
20	Pickleball Nets	Community Services		New Asset	\$10,000	\$10,000												
21	Plumbing Upgrades	Community Services		Major Maintenance	\$30,000	\$30,000												
22	Meadowridge Pond Backstop	Community Services		New Asset	\$25,000	\$25,000												
23	Rock Rink - Roof Drain Piping Replacement	Community Services		Replacement	\$50,000	\$50,000												
24	Pool Starter Blocks	Community Services		Replacement	\$12,000	\$12,000												
25	Additional Speakers - PRC	Community Services		New Asset	\$10,000	\$10,000												
26	CBHOF Site Condition Assessment	Community Services		New Asset	\$10,000	\$5,000									\$5,000			
27	Town Hall - Church St. & Queen St. Stair Repairs	Facilities		Major Maintenance	\$480,000	\$480,000												
28	Town Hall Auditorium Painting	Facilities		Replacement	\$35,000	\$35,000												
29	Outdoor Changerooms	Facilities		New Asset	\$9,000	\$9,000												
30	MOC Yard Fencing	Facilities		New Asset	\$25,000	\$25,000												
31	Ductless Split Air Conditioning Unit	Facilities		New Asset	\$6,000	\$6,000												
32	Church St. N. Storm Sewer Servicing	Facilities		New Asset	\$110,000		\$55,000								\$55,000			
33	Main Door Replacement	Facilities		New Asset	\$5,000	\$5,000												
34	Changeroom Floor Replacement	Facilities		Replacement	\$25,000	\$25,000												
35	Mercury Theatre - Fire Wall Installation	Facilities		New Asset	\$25,000	\$25,000												
36	Mercury Theatre - Architecture Fees	Facilities		New Asset	\$15,000	\$15,000												
37	Mercury Theater - Window Replacement	Facilities		Major Maintenance	\$600,000	\$600,000												
38	Milt Dunnell Field - Renovation	Facilities		Major Maintenance	\$284,000	\$284,000												
39	MOC Lobby Sound Panels	Facilities		New Asset	\$25,000	\$25,000												
40	General IT Equipment	Finance		Replacement	\$40,000	\$40,000												
41	Water/Ice Rescue Helmets and Lights	Fire Department		Replacement	\$4,600						\$4,600							
42	Scene Lighting	Fire Department		New Asset	\$4,100						\$4,100							
43	Leachate System Flushing	PW - Landfill		Major Maintenance	\$35,000			\$35,000										
44	Downtown St. Marys Beautification - Phase 1	PW - Operations		Replacement	\$27,500	\$23,000									\$4,500			
45	J10 - 2001 JCB Backhoe	PW - Fleet		Replacement	\$280,000													
46	Parks Turf Maintenance Equipment	PW - Fleet		New Asset	\$165,000								\$280,000					
47	L40 1/2 Tonne Pickup Truck	PW - Fleet		Replacement	\$65,000								\$165,000					
48	Portable Digital Message Boards	PW - Fleet		New Asset	\$50,000								\$65,000					
49	CMB Turning Pad / Entrance Right of Way Replacement	PW - Roads		Major Maintenance	\$60,000		\$60,000						\$50,000					
50	Queen St. E. Storm Water Management	PW - Roads		New Asset	\$400,000		\$400,000											
51	Sidewalk Improvements	PW - Roads		New Asset	\$45,000		\$20,000								\$25,000			
52	Stormwater Management Improvements	PW - Roads		Major Maintenance	\$25,000		\$25,000											
53	Mill Island Wall Repairs and Dam Safety Improvements	PW - Roads		Major Maintenance	\$398,000		\$398,000											
54	Annual Surface Treatment	PW - Roads		Major Maintenance	\$168,000		\$168,000											
55	Energy Efficiency Upgrades - Decorative Street Lights	PW - Roads		Replacement	\$60,000		\$60,000											
56	Street Light Pole Maintenance - Epoxy Coating	PW - Roads		Major Maintenance	\$20,000		\$20,000											
57	St. George St. Walking Bridge Repairs	PW - Roads		Major Maintenance	\$30,000		\$30,000											
58	Eric Taylor Trail Parking Lot Upgrades	PW - Roads		New Asset	\$60,000		\$60,000											
59	West Quarry Enhancements	PW - Roads		New Asset	\$100,000		\$100,000											
60	Grand Trunk Trail Paving (Ingersoll St. to Thames River)	PW - Roads		Major Maintenance	\$55,000										\$55,000			
61	Museum Driveway	PW - Roads		Replacement	\$50,000		\$50,000											
62	Ontario St. S. Engineering Design	PW - Roads		Replacement	\$48,000		\$48,000											
63	Jones St. W., Ontario St. S., and Thomas St. Reconstruction	PW - Roads		Replacement	\$2,018,000		\$250,000	\$450,000								\$650,000	\$668,000	
64	Master Servicing Study	PW - Roads		New Asset	\$210,000	\$15,000	\$50,000	\$50,000						\$95,000				
65	Annual Asphalt Resurfacing	PW - Roads		Major Maintenance	\$311,000		\$311,000											
66	Aeration Tank Cleaning	PW - Wastewater		Major Maintenance	\$30,000			\$30,000										
67	Bar Screen Rake Replacement	PW - Wastewater		Major Maintenance	\$50,000			\$50,000										
68	Muffin Monster Pump Replacement	PW - Wastewater		Replacement	\$40,000			\$40,000										
69	Lystek Critical Parts Build-Up	PW - Wastewater		Replacement	\$60,000			\$60,000										

2026 Capital Budget Summary																	
	Project	Department	Pre - Budget Approval	Type	2026	REVENUE SOURCE											
						RESERVES											
						Reserve - Gen Capital	Reserve - Roads	Reserve - Water	Reserve - Wastewater	Reserve - Landfill	Reserve - Fire	Reserve - Police	Reserve - Equipment	Development Charges	Other	Long Term Debt	Grant - Provincial
70	Recirculation Pump P320 Rebuild	PW - Wastewater		Major Maintenance	\$50,000				\$50,000								
71	Turbo Blower - Engineering Services	PW - Wastewater		Replacement	\$20,000				\$20,000								
72	Maintenance Hole Rehabilitations	PW - Wastewater		Major Maintenance	\$25,000				\$25,000								
73	VFD Replacements (2026)	PW - Wastewater		Replacement	\$50,000				\$50,000								
74	Cured In Place Pipe Sewer Rehabilitations (Year 4)	PW - Wastewater		Major Maintenance	\$550,000				\$550,000								
75	RAS Pump Meter	PW - Wastewater		Replacement	\$10,000				\$10,000								
76	Water Valve Maintenance program	PW - Water		Replacement	\$15,000			\$15,000									
77	Actuator Valve Replacement	PW - Water		Replacement	\$25,000			\$25,000									
78	Well Inspection and Maintenance Program	PW - Water		Major Maintenance	\$120,000			\$120,000									
79	Water Tower Coating Engineering Services	PW - Water		Major Maintenance	\$65,000			\$65,000									
2026 CAPITAL PROJECTS - TOTAL					\$8,310,700	\$2,311,500	\$2,105,000	\$725,000	\$885,000	\$35,000	\$8,700	\$95,000	\$560,000	\$95,000	\$172,500	\$0	\$650,000
Prior Years' Carryforward Projects																	
1	Friendship Centre Painting	Community Services		Replacement	\$15,000										\$15,000		
2	Friendship Centre Furniture Replacement	Community Services		Replacement	\$7,500	\$7,500											
3	PRC Generator	Community Services		New Asset	\$225,000	\$225,000											
4	PRC Entrance Door Replacements	Community Services		Replacement	\$30,000	\$30,000											
5	Friendship Centre Reception Upgrades	Community Services		Replacement	\$10,000										\$10,000		
6	Solis Fields Netting	Community Services		New Asset	\$20,000	\$20,000											
7	Downtown Heritage Interpretive Signage	Culture, Tourism and Economic Development		Replacement	\$22,000										\$22,000		
8	Lind Park Upgrades	Culture, Tourism and Economic Development		Service Level Upgrade	\$65,000										\$35,000		\$30,000
9	Zoning By-Law Update	Development Services		Replacement	\$100,000	\$35,000								\$65,000			
10	Gallery Floor Replacement	Facilities		Replacement	\$15,000	\$15,000											
11	Town Hall Front Porch Pointing	Facilities		Major Maintenance	\$15,000	\$15,000											
12	MOC Boardroom - IT Equipment	Finance		Service Level Upgrade	\$35,000	\$35,000											
13	Cemetery Master Plan	PW - Cemetery		New Asset	\$30,000	\$30,000											
14	T40 Plow Truck (2023)	PW - Fleet		Replacement	\$430,000								\$430,000				
15	Interim Approval Earthworks - Stage 5	PW - Landfill		Major Maintenance	\$100,000					\$100,000							
16	Landfill Design and Approvals	PW - Landfill		New Asset	\$255,000					\$255,000							
17	Water St. S. Erosion Protection	PW - Roads		Major Maintenance	\$35,000		\$35,000										
18	Zoom Camera	PW - Roads		New Asset	\$24,000		\$12,000		\$12,000								
19	Elgin Street East (James to Church)	PW - Roads		Replacement	\$100,000		\$100,000										
20	Emily St. Lift Station Generator Transfer Switch	PW - Wastewater		New Asset	\$25,000				\$25,000								
21	WWCP - Robot Mower	PW - Wastewater		New Asset	\$10,000				\$10,000								
22	Lystek Process Progressive Cavity Pump Replacement (P252)	PW - Wastewater		Replacement	\$185,000				\$185,000								
23	EA - WPCP	PW - Wastewater		Replacement	\$225,000				\$225,000								
24	Booster Station Rehabilitation	PW - Water		Major Maintenance	\$350,000			\$350,000									
Prior Years' Carryforward Projects					\$2,328,500	\$412,500	\$147,000	\$350,000	\$457,000	\$355,000	\$0	\$0	\$430,000	\$65,000	\$82,000	\$0	\$0

TOWN OF ST. MARYS			
2026 Capital Project			
PROJECT #	1	PROJECT NAME:	Cemetery Management Solution
DEPARTMENT:	Administration	LOCATION:	Town Hall
PROJECT DETAILS			
SCOPE OF THE WORK			
Procure an electronic solution for supporting cemetery management, including sales, plot assignment, and burial permits.			
JUSTIFICATION			
Improve the security and retention of vital statistics as per the Funeral, Burial, and Cremation Services Act.			
ASSET MANAGEMENT			
	Investment Type	New Asset	
	New Asset Estimated Useful Life	10 years	
	New Asset Annual Operating Costs (Impact to operating budget)	\$1,000	
	New Asset Lifecycle Maintenance Costs	\$0	
	New Asset Replacement Cost	N/A	
	Funding Source of New Asset Lifecycle Costs	N/A	
	Associated Rate or Tax Increase in Operating Budget	\$1,000	
	Required Future Operating Budget Transfer to Reserve	N/A	
	Impact to Level of Service	Improve	
STRATEGIC ALIGNMENT		Supported by:	Town of St. Marys Strategic Plan
BUDGET			
COSTS			Relevant Image.
Electronic Solution for Cemetery Management	\$20,000		
TOTAL	\$20,000		
FUNDING			
Reserve for Service Modernization	\$20,000		
TOTAL	\$20,000		
COMMENTS			

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	2	PROJECT NAME:	Police Safety Equipment and Contract
DEPARTMENT:	Administration	LOCATION:	Town Hall

PROJECT DETAILS

SCOPE OF THE WORK

The Stratford Police Service is required to ensure the safety of its officers. This involves purchasing the necessary equipment and protective devices for their use in the line of duty.

The Chief has advised that the SPS has entered into a 10-year contract with a safety supplier. The Town's portion of the annual contribution is \$95,000.

JUSTIFICATION

A key tenet of the Town's contract with the City of Stratford is that the Town will pay for its full share of costs related to policing in Stratford. Accordingly, the Town is being asked to budget for its annual contribution of the 10 year contract.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	N/A
Estimated Resale Value	N/A
Writedown	N/A
New Asset Estimated Useful Life	10 year contract
New Asset Annual Operating Costs	N/A
Anticipated Major Maintenance Costs	N/A
New Asset Replacement Cost	N/A
Funding Source of Future Lifecycle Costs	N/A
Impact to Operating Budget	N/A - absorbed in the Town's annual cost of policing
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS	
Town's annual share of 10 year contract for safety equipment and devices.	\$95,000
TOTAL	\$95,000
FUNDING	
Police Capital Reserve	\$95,000
TOTAL	\$95,000



STRATFORD
POLICE SERVICES

COMMENTS

TOWN OF ST. MARYS			
2026 Capital Project			
PROJECT #	3	PROJECT NAME:	Hockey Supply Vending Machine
DEPARTMENT:	Community Services	LOCATION:	Pyramid Recreation Centre
PROJECT DETAILS			
SCOPE OF THE WORK			
Purchase of new vending machine to be placed in Pyramid Recreation Centre lobby. Purpose of the investment is sale of small-scale necessary equipment and supplies for our ice users. Examples of vending machine sale items include: skate laces (varying lengths), mouth guards, neck guards, visor spray, helmet adjustment tools, wax, stick tape, sock tape, etc.			
JUSTIFICATION			
Hot beverage vending machine being deocommissioned and sold. Revenue from the sale of the existing vendiung machine in the space will contribute to the cpaital cost of this purchase. Offering these products will provide users with valuable pieces of small equipment and supplies on-demand, regardless of ice time.			
ASSET MANAGEMENT			
	Investment Type	New Asset	
	New Asset Estimated Useful Life	15 years	
	New Asset Annual Operating Costs (impact to operating budget)	\$0	
	New Asset Lifecycle Maintenance Costs	\$500 (estimated maintenance/service fee)	
	New Asset Replacement Cost	\$18,000	
	Funding Source of New Asset Lifecycle Costs	General Capital Reserve	
	Associated Rate or Tax Increase in Operating Budget	\$0	
	Required Future Operating Budget Transfer to Reserve	\$1,233	
	Impact to Level of Service	Improve	
STRATEGIC ALIGNMENT			
	Supported by:	PRC Strategic Business Plan	
BUDGET			
COSTS			
Hockey supplies and equipment vending machine		\$14,500	
TOTAL		\$14,500	
FUNDING			
Resale of hot beverage vending machine		\$8,000	
General Capital Reserve		\$6,500	
TOTAL		\$14,500	
COMMENTS			



TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	4	PROJECT NAME:	Replacement of Hot Water Tanks
DEPARTMENT:	Community Services	LOCATION:	Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Replace three hot water tanks servicing washrooms for the arena lobby and pool change rooms.

JUSTIFICATION

Replacement is required due to current age and condition (units have reached end of 10-year life cycle). Proactively replacing aging commercial hot water tanks is essential to ensure reliable hot water supply, energy efficiency, and safety. Over time, tanks corrode, lose efficiency, and become prone to leaks or failure, risking water damage and service disruptions. New units offer improved performance, lower energy costs, and updated safety features. Proactive replacement reduces the risk of unexpected breakdowns, minimizes maintenance costs, and ensures consistent hot water availability for occupants, meeting operational needs and regulatory standards.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	18 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	15 years
New Asset Annual Operating Costs	\$900 for utilities, licensing, inspection and maintenance
Anticipated Major Maintenance Costs	\$18,000 for burner replacements (all units) - year 8
New Asset Replacement Cost	\$60,000
Funding Source of Future Lifecycle Costs	General Capital Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Emergency Management Plan PRC Strategic Business Plan
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BUDGET

COSTS

3 Commercial Grade hot water tanks	\$60,000
TOTAL	\$60,000

FUNDING

General Capital Reserve	\$60,000
TOTAL	\$60,000



COMMENTS

Hot water tanks are all regulated and inspected by the TSSA due to BTU size requirements. Old hot water tanks will need to be decommissioned as per TSSA regulations and procedures.

TOWN OF ST. MARYS
2026 Capital Project

PROJECT # 5 **PROJECT NAME:** Replacement of Vinyl Composite Tile (VCT)
DEPARTMENT: Community Services **LOCATION:** Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Replace VCT tile in Community Centre washrooms with a similar acceptable alternative.

JUSTIFICATION

Replacement is required due to current age and condition (tile has reached end of 10-year life cycle). Replacing old VCT is important for safety, appearance, and maintenance efficiency. Over time, VCT becomes worn, cracked, and discolored, creating tripping hazards and a dated look. Replacing it with new alternative flooring enhances durability, improves aesthetics, and reduces ongoing maintenance like waxing. Modern options offer better slip resistance and environmental benefits. Upgrading ensures a clean, professional environment while supporting long-term performance and cost-effective facility upkeep.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	18 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	25 years
New Asset Annual Operating Costs	\$500 for maintenance after warranty period
Anticipated Major Maintenance Costs	N/A
New Asset Replacement Cost	\$10,000
Funding Source of Future Lifecycle Costs	General Capital Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by: PRC Strategic Business Plan

BUDGET

COSTS

Replace VCT Tile in Community Centre washrooms	\$10,000
TOTAL	\$10,000

FUNDING

General Capital Reserve	\$10,000
TOTAL	\$10,000



COMMENTS

TOWN OF ST. MARYS		
2026 Capital Project		
PROJECT #	6	PROJECT NAME:
DEPARTMENT:	Community Services	LOCATION:
		Replacement of Protective Netting for Ice Pads
		Pyramid Recreation Centre
PROJECT DETAILS		
SCOPE OF THE WORK		
Replacement of protective netting surrounding both ice pads - like for like.		
JUSTIFICATION		
Replacement is required due to current age and condition (netting has reached end of 10 year life cycle). The original equipment manufacturer recommends replacing the spectator netting every 7-10 years even if it appears in good or great condition. Replacing protective spectator netting around ice rinks is essential for safety, visibility, and compliance with modern standards. Over time, netting degrades due to puck impacts, UV exposure (even indoors due to lights, daylight when arenas have exterior windows), and temperature fluctuations, leading to fraying, sagging, or tears that compromise protection. Worn netting increases the risk of injuries to spectators and liability for facility operators. New netting materials offer improved strength, transparency, and fire resistance, enhancing both safety and the viewing experience. Proactively replacing the netting ensures the rink remains a secure and welcoming environment, reduces legal risk, and demonstrates a commitment to maintaining high facility standards for all users.		
ASSET MANAGEMENT		
Investment Type	Replacement	
Existing Asset Age and CityWide Asset ID	9 years (10515)	
Estimated Resale Value	\$0	
Writedown	N/A	
New Asset Estimated Useful Life	10 years	
New Asset Annual Operating Costs	\$0	
Anticipated Major Maintenance Costs	\$0	
New Asset Replacement Cost	\$50,000	
Funding Source of Future Lifecycle Costs	General Capital Reserve	
Impact to Operating Budget	N/A	
Impact to Operating Transfer to Reserves	\$3,100.00	
Impact to Level of Service	Maintain	
STRATEGIC ALIGNMENT		
Supported by:		PRC Strategic Business Plan Recreation and Leisure Plan
BUDGET		
COSTS		
Protective Netting - both ice pads	\$50,000	
TOTAL	\$50,000	
FUNDING		
General Capital Reserve	\$50,000	
TOTAL	\$50,000	
COMMENTS		

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	7	PROJECT NAME:	Blue Pad Roof Maintenance
DEPARTMENT:	Community Services	LOCATION:	Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Restore and repair roof seams on steel roof system above Blue ice pad.

JUSTIFICATION

The steel roof is original to the 2006 twinning of the arena and the steel itself, remains in good shape. Previous incorrect repairs to a 200 foot seam spanning the length of the ice surface down the middle has caused leaks and gaps which are unable to be correctly sealed for a long-term solution. Repairing and maintaining seams is essential to prevent water infiltration, corrosion, and structural damage. Over time, seam sealants can degrade due to UV exposure, temperature fluctuations, and movement from wind or building settlement. This can cause gaps or lifting at seams, allowing moisture to penetrate and rust the underlying metal or damage insulation and interior finishes. Proper maintenance involves cleaning the affected areas, resealing with high-quality roofing sealants or tapes, and securing any loose panels. Timely seam repairs extend the life of the roof, maintain waterproofing integrity, and help avoid costly service disruptions to ice programming and premature roof replacement.

ASSET MANAGEMENT

Investment Type	Major Maintenance
Existing Asset Age	18 years
Existing Asset Condition	Fair
Was Work Anticipated or will Useful Life be Extended	Useful life of existing steel roof system will be extended
Remaining Life of Asset after Maintenance	15 years
Impact to Operating Budget	Reduced maintenance going-forward
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	PRC Strategic Business Plan
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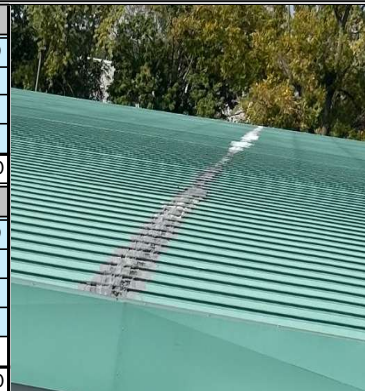
BUDGET

COSTS

Repair seam along entire length of Blue Pad steel roof	\$25,000
TOTAL	\$25,000

FUNDING

General Capital Reserve	\$25,000
TOTAL	\$25,000



COMMENTS

Will be tendered in conjunction with repairs to the steel roof system servicing the Friendship Centre (Project #8).

TOWN OF ST. MARYS

2026 Capital Project

PROJECT # 8 PROJECT NAME: Replacement of Friendship Centre Flat Roof
DEPARTMENT: Community Services LOCATION: Friendship Centre

PROJECT DETAILS

SCOPE OF THE WORK

Replacement of the four-ply roof system servicing the Friendship Centre.

JUSTIFICATION

Identified in the building condition assessment as requiring replacement due to current condition (graded as 'poor'). A full replacement of a four-ply membrane roof is recommended when the system is aged, failing and/or beyond effective repair - this is the current state of the roof as determined by the engineer's assessment. Over time UV exposure, weathering and thermal cycling degrade the membrane, leading to cracks, blisters and leaks that compromise underlying insulation and structural integrity. Temporary repairs become increasingly ineffective or redundant and costly. A full replacement ensures a watertight seal, restores energy efficiency and brings the roof up to current building codes. It also reduces maintenance demands, prevents interior damage and extends the building's useful life. Investing in a new roof protects the facility, lowers long-term costs and ensures occupant safety and comfort.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	21 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	30 years
New Asset Annual Operating Costs	\$1,000 for roof drain, flashing maintenance
Anticipated Major Maintenance Costs	\$10,000 to replace roof drain boots and pipe transitions - year 15
New Asset Replacement Cost	\$150,000
Funding Source of Future Lifecycle Costs	General Capital Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by: PRC Strategic Business Plan

BUDGET

COSTS	
Replace Friendship Centre four-ply roof system	\$150,000
TOTAL	\$150,000
FUNDING	
General Capital Reserve	\$150,000
TOTAL	\$150,000



COMMENTS

Will be tendered in conjunction with repairs to the steel roof system servicing the Blue ice pad (Project #7).

TOWN OF ST. MARYS			
2026 Capital Project			
PROJECT #		9	PROJECT NAME:
DEPARTMENT:		Community Services	LOCATION:
			Replacement of Exit Doors
			Pyramid Recreation Centre
PROJECT DETAILS			
SCOPE OF THE WORK			
Replace 4 exit doors, frames and hardware.			
JUSTIFICATION			
Identified in the building condition assessment as requiring replacement due to current condition (graded as 'poor'). Replacing fire exit doors which are beginning to fail is essential for maintaining safety, security and code compliance. Over time doors can warp, corrode or suffer hardware failure, compromising their ability to quickly open or close and latch properly during an emergency. One set of doors has become increasingly difficult to open and can remain insecure from not closing properly, both of which are safety and security risks. Replacing seals and frames also increase fire resistance and energy efficiency. New doors ensure reliable egress, meet current fire and accessibility codes and enhance building security. Proactive replacement prevents safety risks and ensures dependable performance during critical situations.			
ASSET MANAGEMENT			
Investment Type		Replacement	
Existing Asset Age and CityWide Asset ID		18 years	
Estimated Resale Value		\$0	
Writedown		N/A	
New Asset Estimated Useful Life		20 years	
New Asset Annual Operating Costs		\$0	
Anticipated Major Maintenance Costs		\$2,000 to replace hardware - year 10	
New Asset Replacement Cost		\$20,000	
Funding Source of Future Lifecycle Costs		General Capital Reserve	
Impact to Operating Budget		N/A	
Impact to Operating Transfer to Reserves		N/A	
Impact to Level of Service		Maintain	
STRATEGIC ALIGNMENT			
Supported by:		PRC Strategic Business Plan	
BUDGET			
COSTS			
Replacement doors, frames and hardware		\$20,000	
TOTAL		\$20,000	
FUNDING			
General Capital Reserve		\$20,000	
TOTAL		\$20,000	
COMMENTS			



TOWN OF ST. MARYS
2026 Capital Project

PROJECT # 10 **PROJECT NAME:** Interior Door Replacement - Phase 1
DEPARTMENT: Community Services **LOCATION:** Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Replacement of interior arena doors as needed - first of 3 phases.

JUSTIFICATION

Identified in the building condition assessment as requiring replacement due to current condition (graded as 'poor'). A phased approach to replacing interior doors during the off season for ice rentals allows for effective budgeting, minimal disruption and continued facility use. Some doors have been replaced in the past but other doors are beginning to warp, rust, experience hardware failure and thus, security can be compromised if not properly addressed. Replacing the doors in phases prioritizes the most deteriorated units first, spreads costs over time and avoids full shutdowns. It also enables better planning and coordination with other maintenance activities, ensuring a smooth transition to improved durability, function and appearance across the facility.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	18 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	25 years
New Asset Annual Operating Costs	\$0
Anticipated Major Maintenance Costs	N/A
New Asset Replacement Cost	\$20,000
Funding Source of Future Lifecycle Costs	General Capital Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by: PRC Strategic Business Plan

BUDGET

COSTS	
Removal and replacement (5) of change room doors and hardware	\$20,000
TOTAL	\$20,000
FUNDING	
General Capital Reserve	\$20,000
TOTAL	\$20,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	11	PROJECT NAME:	Sump System Replacement
DEPARTMENT:	Community Services	LOCATION:	Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Replace sump pump servicing under elevator mechanical room (rated as 'poor' condition).

JUSTIFICATION

Identified in the building condition assessment as requiring replacement due to current condition (graded as 'poor'). Replacing the elevator maintenance room sump pump system is critical to ensuring safety and protecting equipment. A functioning sump pump prevents water accumulation that can damage electrical components, create slip hazards and cause costly elevator downtime. Since elevator pits are prone to water infiltration, especially in older buildings, a reliable pump system ensures compliance with safety codes and prolongs equipment life. Immediate replacement avoids potential operational disruptions and costly emergency repairs due to flooding or system failure.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	18 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	15 years
New Asset Annual Operating Costs	\$300 for yearly maintenance/utility consumption
Anticipated Major Maintenance Costs	\$1200 to replace check valves and disconnects - year 7
New Asset Replacement Cost	\$7,500
Funding Source of Future Lifecycle Costs	General Capital Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	PRC Strategic Business Plan
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BUDGET

COSTS	
Sump pump system replacement	\$7,500
TOTAL	\$7,500
FUNDING	
General Capital Reserve	\$7,500
TOTAL	\$7,500



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	12	PROJECT NAME:	Exhaust Fan Replacements - Phase 1
DEPARTMENT:	Community Services	LOCATION:	Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Replace (7) exhaust fans servicing the canteen and lobby/community centre/upper level washrooms - Phase 1 of 5.

JUSTIFICATION

Replacement is required due to current age and condition (exhaust fans have reached end of 10-year life cycle). Replacing the washroom and canteen exhaust fans improves air quality, energy efficiency and system reliability. Older fans often underperform due to wear, leading to odors, moisture buildup and poor ventilation. New models offer quieter operation, better airflow and compliance with current standards, enhancing occupant comfort and reducing maintenance costs.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	18 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	15 years
New Asset Annual Operating Costs	\$500 for belts and maintenance
Anticipated Major Maintenance Costs	N/A
New Asset Replacement Cost	\$15,000
Funding Source of Future Lifecycle Costs	General Capital Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	PRC Strategic Business Plan
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BUDGET

COSTS	
Remove and replace (7) exhaust fans	\$15,000
TOTAL	\$15,000
FUNDING	
General Capital Reserve	\$15,000
TOTAL	\$15,000



COMMENTS

Exhaust fan replacement is scheduled to be completed in 5 phases - allows for effective budgeting, minimal disruption and continued facility use.

TOWN OF ST. MARYS

2026 Capital Project

PROJECT #	13	PROJECT NAME:	Replace Building Automation Controls Software
DEPARTMENT:	Community Services	LOCATION:	Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Replacement of building automation controls software (BAS) - monitors and operates HVAC, fire safety, exhaust and hot water recirculating systems. Requires wiring and some hardware components to be replaced for various equipment. The current system is functioning on an obsolete operating system platform.

JUSTIFICATION

The current BAS software monitoring and controlling facility equipment/systems is obsolete and no longer supported by the software developers or the company servicing the system. A BAS system is essential for the efficient, secure operation of all HVAC, safety and mechanical systems in the facility. A modern BAS would offer enhanced energy management, real-time analytics, remote access and offer scalability for future demand. A new BAS would also offer the latest cyber-security controls to ensure network security and allow compliance with current legislation.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	18 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	10 years
New Asset Annual Operating Costs	\$0
Anticipated Major Maintenance Costs	\$10,000 - Controller upgrades - year 5
New Asset Replacement Cost	\$60,000
Funding Source of Future Lifecycle Costs	General Capital Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	PRC Strategic Business Plan
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BUDGET

COSTS

BAS software and controls	\$60,000
TOTAL	\$60,000

FUNDING

General Capital Reserve	\$60,000
TOTAL	\$60,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	14	PROJECT NAME:	DCVI Soccer Frames
DEPARTMENT:	Community Services	LOCATION:	DCVI Soccer Field

PROJECT DETAILS

SCOPE OF THE WORK

Replacement of 8 ft. by 24 ft. primary soccer goal frames, 'like for like', at the DCVI soccer field which has been designated by the Town as the premier soccer field. Remains the only illuminated field for soccer. Currently, both minor and adult soccer leagues host games here.

JUSTIFICATION

Current frames require replacement due to current age and condition (i.e. bent and rusted condition). Replacing the regulation sized soccer frames ensures player safety, prevents injuries and maintains game integrity. Damaged frames pose hazards and compromise performance. New frames improve aesthetics, reflect professionalism and meet official standards, fostering a positive sports environment and encouraging community engagement through safe and reliable facilities.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	20 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	15 years
New Asset Annual Operating Costs	N/A
Anticipated Major Maintenance Costs	N/A
New Asset Replacement Cost	\$10,000
Funding Source of Future Lifecycle Costs	General Capital Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Recreation and Leisure Plan
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BUDGET

COSTS

Replacement of 8 ft. by 24 ft. goal frames	\$10,000
TOTAL	\$10,000

FUNDING

General Capital Reserve	\$10,000
TOTAL	\$10,000



COMMENTS

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TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	15	PROJECT NAME:	Welcome Area Upgrades
DEPARTMENT:	Community Services	LOCATION:	Friendship Centre

PROJECT DETAILS

SCOPE OF THE WORK

Upgrade the welcome area 'Tuck Shop' with new accessibility measures and seating/cubby station for program participants utilizing the Friendship Centre.

JUSTIFICATION

The Friendship Centre is a highly utilized community space, with all individual rooms in regular daily use. Participants often spend extended periods in the facility, frequently attending multiple programs throughout the day. On average, the Centre welcomes 250–300 individuals daily. This high level of engagement has led to increased congestion in the hallways during program transitions. Shoes, bags and personal items are often left in the corridors, creating safety and accessibility concerns.

Currently, the proposed space for enhancement is occasionally used by one volunteer and serves as the home for the mini puzzle and book lending library. Should this project move forward, staff will relocate both the volunteer workstation and the lending library to accommodate the proposed project. The Centre would greatly benefit from a dedicated area where participants can comfortably sit to remove outerwear and stow outdoor footwear. Encouraging the use of indoor footwear in all programs helps reduce the risk of falls and supports the cleanliness of the facility. This enhancement would improve participant experience, reduce hallway congestion and contribute to a safer, more welcoming environment for all.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	21 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	20 years
New Asset Annual Operating Costs	\$250 maintenance after warranty period on door hardware, finishes, etc.
Anticipated Major Maintenance Costs	\$1,500 for hardware replacement on cubbies - Year 10
New Asset Replacement Cost	\$25,000
Funding Source of Future Lifecycle Costs	General Capital Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	PRC Strategic Business Plan
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BUDGET

COSTS	
Upgrade Welcome Area (i.e. AODA)	\$25,000
TOTAL	\$25,000
FUNDING	
General Capital Reserve	\$25,000
TOTAL	\$25,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	16	PROJECT NAME:	Zamboni Runway Concrete Repairs
DEPARTMENT:	Community Services	LOCATION:	Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Restore and resurface concrete at high-traffic points for Zamboni runway.

JUSTIFICATION

Replacement is required due to current age and condition (concrete has reached end of 10-year life cycle). The best method to re-coat a cement surface driven on with studded tires is applying a high-performance epoxy or polyurea coating with a heavy-duty aggregate material. This system provides excellent abrasion resistance, impact durability and protection. The Zamboni requires studded tires to drive on the ice surface which causes significant wear therefore the coating must be extremely tough and bonded securely to the existing concrete. Surface preparation, including shot blasting or diamond grinding, is essential to ensure proper adhesion and is key to a successful durable application. The aggregate texture enhances traction and extends coating life. This method offers a long-lasting, low-maintenance solution that withstands heavy traffic, protects the concrete, and maintains a safe and functional surface.

ASSET MANAGEMENT

Investment Type	Major Maintenance
Existing Asset Age	18 years
Existing Asset Condition	Fair to Poor
Was Work Anticipated or will Useful Life be Extended	Useful life will be extended by 10 years
Remaining Life of Asset after Maintenance	10 years
Impact to Operating Budget	Reduced maintenance going-forward
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	PRC Strategic Business Plan
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BUDGET

COSTS

Restore Zamboni runway surface in high traffic area	\$30,000
TOTAL	\$30,000

FUNDING

General Capital Reserve	\$30,000
TOTAL	\$30,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	17	PROJECT NAME:	Repainting of Ceilings
DEPARTMENT:	Community Services	LOCATION:	Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Repaint dressing room ceilings, piping and duct work in (16) arena change rooms and storage rooms.

JUSTIFICATION

Replacement is required due to current age and condition (reached end of life cycle). Repainting change/storage room ceilings, ductwork and piping approaching 20 years old is essential for hygiene, corrosion protection and aesthetics. Over time paint degrades, exposing surfaces to moisture, rust, mold, and staining especially in humid environments like change rooms. Repainting helps to seal and protect metal surfaces from corrosion, extends the lifespan of building systems and improves indoor air quality. It also refreshes the space, aligning it with current maintenance standards and visual expectations. This proactive approach enhances durability, cleanliness and overall facility appeal, ensuring a safe and welcoming environment. Recent HVAC unit upgrades have resulted in added dehumidification in the change rooms which will help preserve the new finishes.

ASSET MANAGEMENT

Investment Type	Major Maintenance
Existing Asset Age	18 years
Existing Asset Condition	Poor
Was Work Anticipated or will Useful Life be Extended	Will help to ensure integrity of surfaces
Remaining Life of Asset after Maintenance	15 years
Impact to Operating Budget	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	PRC Strategic Business Plan
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BUDGET

COSTS

Cleaning, preparation and repainting of (16) arena change/storage room ceilings.	\$35,000
TOTAL	\$35,000

FUNDING

General Capital Reserve	\$35,000
TOTAL	\$35,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	18	PROJECT NAME:	Exterior Wall Maintenance
DEPARTMENT:	Community Services	LOCATION:	Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Repoint joints, replace various exterior block and repair siding/veneers as needed on outside perimeter of PRC. All areas require some maintenance including Arena, Friendship Centre, Community Centre and Aquatics Centre.

JUSTIFICATION

Identified in the PRC building condition assessment, in two separate sections, as being in 'fair to poor' condition in areas related to exterior wall condition for both block walls and siding/flushing. Maintaining and repointing exterior block walls approaching 20 years of age is essential to preserve structural integrity and prevent water infiltration. Over time mortar joints deteriorate due to weather exposure, leading to cracks, gaps and moisture penetration that can damage interior walls and insulation. Repointing restores the strength of the masonry, prevents further decay and extends the life of the wall. It also improves the building's appearance and helps maintain its functionality. Timely maintenance avoids costly repairs, reduces safety risks from loose masonry and ensures the wall remains weather-resistant. Regular maintenance protects the building envelope and supports long-term durability and performance.

ASSET MANAGEMENT

Investment Type	Major Maintenance
Existing Asset Age	18 years
Existing Asset Condition	Fair
Was Work Anticipated or will Useful Life be Extended	Extends life of exterior wall systems including stone/mortar
Remaining Life of Asset after Maintenance	20 years
Impact to Operating Budget	Reduced maintenance going-forward
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	PRC Strategic Business Plan
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BUDGET

COSTS	
Repointing, spot replacement of block	\$25,000
TOTAL	\$25,000
FUNDING	
General Capital Reserve	\$25,000
TOTAL	\$25,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	19	PROJECT NAME:	Replace Wood Ceilings - Entrances
DEPARTMENT:	Community Services	LOCATION:	Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Replace wood ceilings at entrances, 'like for like'.

JUSTIFICATION

Replacement is required due to current age and condition (reached end of life cycle). Replacing the wood ceilings at the exterior entrances is necessary to maintain structural integrity, safety and aesthetics. Constant exposure to moisture, sunlight and temperature changes can cause wood to warp, rot, crack or harbour mold and pests. Aging wood ceilings may pose falling hazards or detract from the building's appearance. Modern materials offer better durability, lower maintenance and improved resistance to weathering. Replacing 'like for like' is an acceptable replacement, if deemed appropriate, and is the most economical solution. Replacing the ceilings ensures long-term performance, enhances visual appeal and aligns with current building standards. It also helps to preserve the structure's function, safety and welcoming appearance for visitors and occupants alike.

ASSET MANAGEMENT

Investment Type	Major Maintenance
Existing Asset Age	18 years
Existing Asset Condition	Poor
Was Work Anticipated or will Useful Life be Extended	Useful life of entrance infrastructure will be extended
Remaining Life of Asset after Maintenance	15 years
Impact to Operating Budget	Reduced maintenance going-forward
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	PRC Strategic Business Plan
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BUDGET

COSTS

Removal and replacement of wood ceiling system - Entrance B & D	\$8,500
TOTAL	\$8,500

FUNDING

General Capital Reserve	\$8,500
TOTAL	\$8,500



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	20	PROJECT NAME:	Pickleball Nets
DEPARTMENT:	Community Services	LOCATION:	Outdoor Courts

PROJECT DETAILS

SCOPE OF THE WORK

Additional nets (4) for the remaining courts lined in 2025

JUSTIFICATION

Purchasing four additional portable pickleball nets will fulfill the pledge by Community Services to provide a total of eight nets. These nets will service all eight outlined pickleball courts, offering flexible, efficient use of dual-purpose courts, maximizing space for both pickleball and tennis. This approach supports growing player demand, encourages community engagement and enables easy setup and storage. The investment enhances court utility without permanent alterations, promoting inclusive, active recreation for all ages.

ASSET MANAGEMENT

Investment Type	New Asset
New Asset Estimated Useful Life	5 years
New Asset Annual Operating Costs (Impact to operating budget)	\$0
New Asset Lifecycle Maintenance Costs	\$0
New Asset Replacement Cost	\$10,000
Funding Source of New Asset Lifecycle Costs	General Capital Reserve
Associated Rate or Tax Increase in Operating Budget	\$0
Required Future Operating Budget Transfer to Reserve	\$2,000
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	Recreation and Leisure Plan
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BUDGET

COSTS

Pickleball nets (4)	\$10,000
TOTAL	\$10,000

FUNDING

General Capital Reserve	\$10,000
TOTAL	\$10,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	21	PROJECT NAME:	Plumbing Upgrades
DEPARTMENT:	Community Services	LOCATION:	Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Replace various plumbing infrastructure as identified in the building condition assessment as needing replacement. Examples include change room shower systems, concealed shut-off valves seized from hard water, leaking fittings, etc.

JUSTIFICATION

Upgrading plumbing valves, fittings and pipes in an aging facility is crucial for safety, reliability and efficiency. Over time pipes corrode, valves seize and fittings degrade, increasing the risk of leaks, water damage and costly emergency repairs. Outdated materials may no longer meet current building codes or health standards, especially if they contain lead or galvanized steel. Modern plumbing systems offer improved durability, water pressure and energy efficiency. Proactive replacement reduces maintenance costs, ensures compliance with regulations and enhances overall system performance. Upgrading now prevents failures later, protecting the facility's infrastructure and ensuring safe, dependable water service for occupants.

ASSET MANAGEMENT

Investment Type	Major Maintenance
Existing Asset Age	18 years
Existing Asset Condition	Poor to Fair
Was Work Anticipated or will Useful Life be Extended	Extend useful life of plumbing infrastructure
Remaining Life of Asset after Maintenance	25 years
Impact to Operating Budget	Reduced maintenance going-forward
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	PRC Strategic Business Plan
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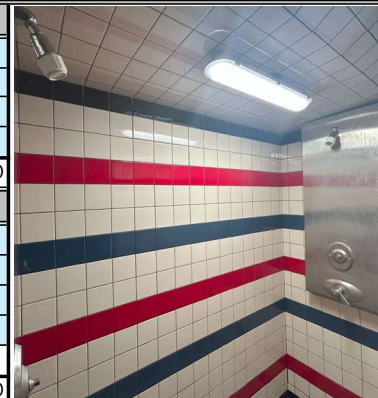
BUDGET

COSTS

Removal and replacement of valves, fittings, pipes, etc. as needed	\$30,000
TOTAL	\$30,000

FUNDING

General Capital Reserve	\$30,000
TOTAL	\$30,000



COMMENTS

TOWN OF ST. MARYS 2026 Capital Project				
PROJECT #	22	PROJECT NAME:	Meadowridge Pond Backstop	
DEPARTMENT:	Community Services	LOCATION:	Meadowridge Soccer Fields	
PROJECT DETAILS				
SCOPE OF THE WORK				
Installation of two separate black chain-link backstop fences behind the two south goal frames. Backstops would each measure 16 ft. high and 60 ft. wide.				
JUSTIFICATION				
Installing a backstop fence is essential to prevent soccer balls from entering the adjacent stormwater pond. This improves safety by reducing the risk of players, especially children, chasing balls into a potentially hazardous area with deep or unpredictable water. Additionally, frequent ball retrieval can damage pond banks and surrounding vegetation, leading to erosion and environmental impact. A backstop fence is a simple, effective solution that enhances safety, protects the environment, and ensures uninterrupted gameplay by keeping balls within the designated play area.				
ASSET MANAGEMENT				
	Investment Type	New Asset		
	New Asset Estimated Useful Life	20 years		
	New Asset Annual Operating Costs (impact to operating budget)	\$500 after warranty period		
	New Asset Lifecycle Maintenance Costs	\$5,000 to replace bottom section of chain-link - Year 10		
	New Asset Replacement Cost	\$25,000 (\$12,500 per fence section)		
	Funding Source of New Asset Lifecycle Costs	General Capital Reserve		
	Associated Rate or Tax Increase in Operating Budget	\$500 after warranty period		
	Required Future Operating Budget Transfer to Reserve	\$1,500		
	Impact to Level of Service	Improve		
STRATEGIC ALIGNMENT				
	Supported by:	Recreation and Leisure Plan		
BUDGET				
COSTS				
Install backstop fencing behind two soccer goals near stormwater pond	\$25,000			
TOTAL	\$25,000			
FUNDING				
General Capital Reserve	\$25,000			
TOTAL	\$25,000			
COMMENTS				

TOWN OF ST. MARYS			
2026 Capital Project			
PROJECT #	23	PROJECT NAME: Rock Rink - Roof Drain Piping Replacement	
DEPARTMENT:	Community Services	LOCATION: Pyramid Recreation Centre	
PROJECT DETAILS			
SCOPE OF THE WORK			
Project includes asbestos abatement and replacement of roof drain piping as well as relocation of piping to avoid being located above the ice surface (i.e. eliminates a potential future service disruption due to leaks).			
JUSTIFICATION			
The roof drain should be replaced due to age-related deterioration, safety concerns and modern code compliance. Transite, a fiber cement material that historically contains asbestos, becomes increasingly brittle over time. After decades of exposure and thermal cycling due to ice seasons, these pipes are prone to cracking, leaking or collapsing, which can lead to significant water damage to the interior structures and potentially a significant service disruption. If the transite materials contain asbestos, this may pose health risks if disturbed, as aging transite can release asbestos fibers during maintenance or failure. Modern building codes and environmental regulations strongly discourage the continued use of asbestos-containing materials. Replacing the transite pipe with a new drain made of durable, non-toxic materials such as PVC ensures the longevity, safety and performance of the drainage system. Furthermore, relocating the piping system to avoid piping over the ice surface, wherever possible, further reduces the risk a service disruption. Proactively replacing the pipe avoids costly emergency repairs, minimizes liability and ensures compliance with current safety and environmental standards. It also improves drainage efficiency, protecting the roof structure from water intrusion and extending the life of the roofing assembly.			
ASSET MANAGEMENT			
Investment Type	Replacement		
Existing Asset Age and CityWide Asset ID	18 years		
Estimated Resale Value	\$0		
Writedown	N/A		
New Asset Estimated Useful Life	25 years		
New Asset Annual Operating Costs	\$0		
Anticipated Major Maintenance Costs	\$5,000 to replace fittings and roof transitions - Year 15		
New Asset Replacement Cost	\$50,000		
Funding Source of Future Lifecycle Costs	General Capital Reserve		
Impact to Operating Budget	N/A		
Impact to Operating Transfer to Reserves	N/A		
Impact to Level of Service	Maintain		
STRATEGIC ALIGNMENT			
Supported by:	PRC Strategic Business Plan		
BUDGET			
COSTS			
Removal of transite piping and replacement with PVC; redirected from above ice surface	\$50,000		
TOTAL	\$50,000		
FUNDING			
General Capital Reserve	\$50,000		
TOTAL	\$50,000		
COMMENTS			

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	24	PROJECT NAME:	Pool Starter Blocks
DEPARTMENT:	Community Services	LOCATION:	Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Replace four starter blocks, 'like for like', utilizing the existing anchor system.

JUSTIFICATION

Replacing lane pool starter blocks is essential for safety, performance and compliance with modern standards. Over time the original blocks degraded due to constant exposure from water, chemicals and salt residue, leading to structural weaknesses that posed injury risks. This led to the original blocks being decommissioned. Newer models offer better grip, adjustable features and starting wedges that improve swimmer performance and accommodate various skill levels. Updated blocks also ensure the facility meets current competition regulations set by governing bodies (i.e. FINA and USA Swimming). Investing in modern blocks enhances training quality, supports athlete development and demonstrates a commitment to maintaining a professional, high-standard aquatic environment.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	17 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	10 years
New Asset Annual Operating Costs	N/A
Anticipated Major Maintenance Costs	\$4,000 to replace handles and top platform - Year 5
New Asset Replacement Cost	\$12,000
Funding Source of Future Lifecycle Costs	General Capital Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Recreation and Leisure Plan
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BUDGET

COSTS	
Replacement of starter blocks (4)	\$12,000
TOTAL	\$12,000
FUNDING	
General Capital Reserve	\$12,000
TOTAL	\$12,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	25	PROJECT NAME:	Additional Speakers - PRC
DEPARTMENT:	Community Services	LOCATION:	Pyramid Recreation Centre

PROJECT DETAILS

SCOPE OF THE WORK

Add two additional speakers for the Rock Rink sound system. The current system has enough operating and amplifier capability to add supplementary speakers without the need to upgrade the system as a whole.

JUSTIFICATION

Introducing additional speakers to the Rock Rink in areas currently without them ensures more consistent sound coverage and improves the overall audible experience for all patrons and users of the space. Dead zones occur when sounds fail to reach certain areas due to there being too great a distance from the main speakers. Supplementary speakers strategically placed in these zones eliminate audio dropouts, enhance speech clarity and maintain balanced volume levels throughout the venue. This not only benefits the audience but also supports event success, as clear audio is essential for communication. Ultimately, it creates a more inclusive and professional environment for sporting events.

ASSET MANAGEMENT

Investment Type	New Asset
Existing Asset Age	18 years
Existing Asset Condition	Fair to Good
Was Work Anticipated or will Useful Life be Extended	Extend the useful life of the system with supplementary technology
Remaining Life of Asset after Maintenance	10 years
Impact to Operating Budget	\$1,000/year for additional reserve transfer
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	PRC Strategic Business Plan
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BUDGET

COSTS

Install supplementary speakers (2) for Rock Rink sound system	\$10,000
TOTAL	\$10,000

FUNDING

General Capital Reserve	\$10,000
TOTAL	\$10,000



COMMENTS

Additional speakers would be compatible with existing system as well as future system replacements, if needed.

TOWN OF ST. MARYS 2026 Capital Project			
PROJECT #	26	PROJECT NAME:	Site Condition Assessment
DEPARTMENT:	Community Services	LOCATION:	Canadian Baseball Hall of Fame
PROJECT DETAILS			
SCOPE OF THE WORK			
There is currently no assessment management plan or conditions assessment of the Baseball Hall of Fame location. This scope of work will include a comprehensive evaluation of the entire site covering all lands, building and equipment.			
JUSTIFICATION			
Since the Hall of Fame was established in St. Marys, the site, including its land, buildings, and equipment, has never undergone a formal assessment. With over 20 years of operation a comprehensive review of all aspects is overdue.			
ASSET MANAGEMENT			
	Investment Type	New Asset	
	New Asset Estimated Useful Life	10 years	
	New Asset Annual Operating Costs (Impact to operating budget)	N/A	
	New Asset Lifecycle Maintenance Costs	N/A	
	New Asset Replacement Cost	N/A	
	Funding Source of New Asset Lifecycle Costs	N/A	
	Associated Rate or Tax Increase in Operating Budget	N/A	
	Required Future Operating Budget Transfer to Reserve	\$500	
	Impact to Level of Service	Maintain	
STRATEGIC ALIGNMENT			
	Supported by:	Town of St. Marys Strategic Plan	
BUDGET			
COSTS			
Condition Assessment		\$10,000	
TOTAL		\$10,000	
FUNDING			
Canadian Baseball Hall of Fame		\$5,000	
General Capital Reserve		\$5,000	
TOTAL		\$10,000	
COMMENTS			
The Canadian Baseball Hall of Fame can provide half of the funding, up to a total of \$5,000. Conducting a comprehensive assessment of the Baseball Hall of Fame site will provide essential information on the condition of all assets, enabling more informed decision making and effective planning for future maintenance, upgrades and investments.			



TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	27	PROJECT NAME:	Town Hall - Church St. & Queen St. Stair Repairs
DEPARTMENT:	Facilities	LOCATION:	Town Hall

PROJECT DETAILS

SCOPE OF THE WORK

The design for the reconstruction entails removing the stone treads, risers and bronze railings from each stair and removing and reusing the cap stones (only reuse south stair and not the west stair). The intent is to excavate to minimize frost cover and install a new reinforced concrete foundation that would support a stone veneer for the exposed 'cheek walls' and a reinforced concrete stair that would provide the base for setting the reclaimed treads and risers. The concrete core of the sidewalls will be tied with reinforcements to the stair base to secure the walls and restrict outward movement. The core would also provide a base for installing stainless steel pins to secure the reclaimed/new capstones to the top of the cheek walls. Existing bronze railings would be retained and reset.

JUSTIFICATION

The Facilities department has had both staircases repaired in the past and these repairs have only lasted a short time. Both staircases are exhibiting mortar crumbling and loose stones. The proposed repairs are similar to the Library Stair repairs completed a few years ago. If this major restoration is not completed, the staircases will continue to degrade and at some point become unsafe.

ASSET MANAGEMENT

Investment Type	Major Maintenance
Existing Asset Age	144 years
Existing Asset Condition	Poor
Was Work Anticipated or will Useful Life be Extended	Useful life will be extended
Remaining Life of Asset after Maintenance	25 years
Impact to Operating Budget	Reduced maintenance going-forward
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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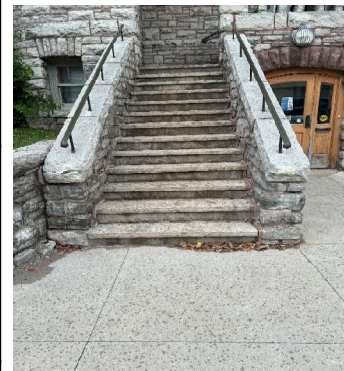
BUDGET

COSTS

Church St. stair rebuild	\$250,500
Queen St. stair rebuild	\$194,800
Contingency	\$34,700
TOTAL	\$480,000

FUNDING

General Capital Reserve	\$480,000
TOTAL	\$480,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT # 28 **PROJECT NAME:** Town Hall Auditorium Painting
DEPARTMENT: Facilities **LOCATION:** Town Hall

PROJECT DETAILS

SCOPE OF THE WORK

Priming and painting of the Town Hall Auditorium lobby area, balcony and seating area including the ceiling and stage surround.

JUSTIFICATION

The existing painting had been completed by the Community Players over 15 years ago. Facility Staff would like to update the painting to match the newly painted 1st floor of Town Hall. The Auditorium has been well used over the last 10 years and is the last area of Town Hall to require painting. There has been no dialogue with user groups but once the project is approved, users will be consulted.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	15 years
Estimated Resale Value	N/A
Writedown	N/A
New Asset Estimated Useful Life	10 years
New Asset Annual Operating Costs	\$0
Anticipated Major Maintenance Costs	\$0
New Asset Replacement Cost	\$35,000
Funding Source of Future Lifecycle Costs	General Capital Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by: Town of St. Marys Strategic Plan

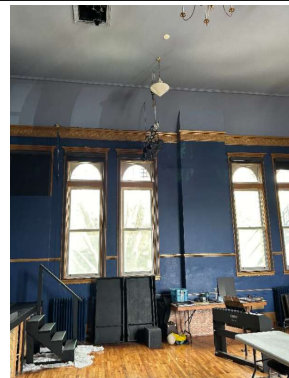
BUDGET

COSTS

Painting of Town Hall Auditorium	\$35,000
TOTAL	\$35,000

FUNDING

General Capital Reserve	\$35,000
TOTAL	\$35,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	29	PROJECT NAME:	Outdoor Shower & Changerooms
DEPARTMENT:	Facilities	LOCATION:	Lind Sportsplex

PROJECT DETAILS

SCOPE OF THE WORK

The installation of two sheds to house six to eight unisex changerooms for patrons. Each shed will house 3 to 4 changerooms. These sheds will have translucent panels above the doors to allow light into the shed. Each shed will have individual changerooms with walls reaching to the ceiling and hooks to hang items on.

JUSTIFICATION

The current washrooms/changerooms are having issues keeping up with the surges of patrons. The installation of two sheds equipped with three to four unisex changerooms (total of six to eight changerooms) will ease this pressure. It will also allow parents to accompany their young children into the changerooms.

ASSET MANAGEMENT

Investment Type	New Asset
New Asset Estimated Useful Life	15 years
New Asset Annual Operating Costs (Impact to operating budget)	\$100
New Asset Lifecycle Maintenance Costs	N/A
New Asset Replacement Cost	\$9,000
Funding Source of New Asset Lifecycle Costs	General Capital Reserve
Associated Rate or Tax Increase in Operating Budget	\$100
Required Future Operating Budget Transfer to Reserve	\$600
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS

Changeroom sheds (2)	\$9,000
TOTAL	\$9,000

FUNDING

General Capital Reserve	\$9,000
TOTAL	\$9,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	30	PROJECT NAME:	MOC Yard Fencing
DEPARTMENT:	Facilities	LOCATION:	Municipal Operations Centre

PROJECT DETAILS

SCOPE OF THE WORK

The installation of approximately 100 meters of chain link fencing with a gate to allow for safe flow of traffic. Will also allow for enhanced security of the yard after hours.

JUSTIFICATION

Over the last few years the Town has experienced items stolen from the yard. Installation of fencing will prevent theft and discourage the public from entering property designated for Town operations. This will also allow trucks and other vehicles to be stored outside creating much needed space within the shop area.

ASSET MANAGEMENT

Investment Type	New Asset
New Asset Estimated Useful Life	10 years
New Asset Annual Operating Costs (Impact to operating budget)	\$0
New Asset Lifecycle Maintenance Costs	N/A
New Asset Replacement Cost	\$25,000
Funding Source of New Asset Lifecycle Costs	General Capital Reserve
Associated Rate or Tax Increase in Operating Budget	N/A
Required Future Operating Budget Transfer to Reserve	\$2,500
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS

Installation of fencing	\$25,000
TOTAL	\$25,000

FUNDING

General Capital Reserve	\$25,000
TOTAL	\$25,000



COMMENTS

TOWN OF ST. MARYS 2026 Capital Project			
PROJECT #	31	PROJECT NAME:	Ductless Split Air Conditioning Unit
DEPARTMENT:	Facilities	LOCATION:	150 Cain St - Cemetery Office
PROJECT DETAILS			
SCOPE OF THE WORK			
The installation of a ductless split air conditioning (AC) unit to service the Cemetery office.			
JUSTIFICATION			
The current AC unit is not meeting facility requirements. Replacing the unit with a more efficient ductless split will save energy and allow staff to work comfortably.			
ASSET MANAGEMENT			
	Investment Type	New Asset	
	New Asset Estimated Useful Life	15 years	
	New Asset Annual Operating Costs (impact to operating budget)	N/A	
	New Asset Lifecycle Maintenance Costs	N/A	
	New Asset Replacement Cost	\$6,000	
	Funding Source of New Asset Lifecycle Costs	General Capital Reserve	
	Associated Rate or Tax Increase in Operating Budget	N/A	
	Required Future Operating Budget Transfer to Reserve	\$400	
	Impact to Level of Service	Improve	
STRATEGIC ALIGNMENT			
	Supported by:	Town of St. Marys Strategic Plan	
BUDGET			
COSTS			
Installation of ductless split AC unit		\$6,000	
TOTAL		\$6,000	
FUNDING			
General Capital Reserve		\$6,000	
TOTAL		\$6,000	
COMMENTS			



TOWN OF ST. MARYS 2026 Capital Project			
PROJECT #	32	PROJECT NAME:	Church St. N. Storm Sewer Servicing
DEPARTMENT:	Facilities	LOCATION:	Church St. N.
PROJECT DETAILS			
SCOPE OF THE WORK			
The project would result in the extension of the storm sewer system on Church Street N. in order to bring storm services to the Mercury Theatre and the Library. Scope would include installing roughly 36 meters of storm sewer, a new precast maintenance hole, an open-trench installed service to 14 Church St. N. property line complete with catch basin and a directionally drilled storm service to the front yard of the Library. All necessary hard and soft surface restoration is included.			
JUSTIFICATION			
The Mercury Theater building currently has no access to a storm drain. The roof drain leaders are currently directed to the alley way between Mercury Theater and the Garnett House. This is not an ideal arrangement and staff would like to install the storm sewer on Church St. to collect the water runoff. The Town would also like to extend the storm drain to the east side of Church St. to allow the connection of drainage lines from the basement of the Library and future drainage lines from behind the retaining walls on each side of the Library. Currently, there are no storm drains that the Library property can drain into. This would mean that if the storm drain was not installed, the Library drainage would drain across the sidewalk and into the street. This does not meet the Town's practice for acceptable water drainage away from a property.			
ASSET MANAGEMENT			
	Investment Type	New Asset	
	New Asset Estimated Useful Life	100 years	
	New Asset Annual Operating Costs (impact to operating budget)	\$150	
	New Asset Lifecycle Maintenance Costs	\$28,160	
	New Asset Replacement Cost	\$110,000	
	Funding Source of New Asset Lifecycle Costs	Roads Reserve	
	Associated Rate or Tax Increase in Operating Budget	\$150	
	Required Future Operating Budget Transfer to Reserve	\$1,382	
	Impact to Level of Service	Improve	
STRATEGIC ALIGNMENT			
	Supported by:	Town of St. Marys Strategic Plan	
BUDGET			
COSTS			
Storm Sewer servicing	\$110,000		
TOTAL	\$110,000		
FUNDING			
Roads Reserve	\$110,000		
TOTAL	\$110,000		
COMMENTS			

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	33	PROJECT NAME:	Main Door Replacement
DEPARTMENT:	Facilities	LOCATION:	80 Water St. N. - Lawn Bowling

PROJECT DETAILS

SCOPE OF THE WORK

The removal of the existing wooden door leading to the bowling greens from the Club house lounge and installation of a steel door.

JUSTIFICATION

The current door is the only door that was not replaced during the renovation of the Lawn Bowling building. The current door is functional but is not as secure as the other steel doors on the building. This project will make all the doors on the building steel and will allow the new handle to function on the Town's key system.

ASSET MANAGEMENT

Investment Type	New Asset
New Asset Estimated Useful Life	15 years
New Asset Annual Operating Costs (impact to operating budget)	\$0
New Asset Lifecycle Maintenance Costs	N/A
New Asset Replacement Cost	\$5,000
Funding Source of New Asset Lifecycle Costs	General Capital Reserve
Associated Rate or Tax Increase in Operating Budget	N/A
Required Future Operating Budget Transfer to Reserve	N/A
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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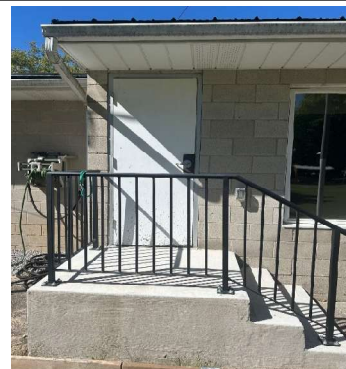
BUDGET

COSTS

Installation of steel door	\$5,000
TOTAL	\$5,000

FUNDING

General Capital Reserve	\$5,000
TOTAL	\$5,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	34	PROJECT NAME:	Changeroom Floor Replacement
DEPARTMENT:	Facilities	LOCATION:	Lind Sportsplex

PROJECT DETAILS

SCOPE OF THE WORK

The removal of the rubber flooring in the mens'/womens' changeroom and replacement with new rubber, non-slip flooring.

JUSTIFICATION

The existing flooring was installed over 25 years ago. The rubber flooring has pulled away at the edges of the room. This has allowed water to get under the flooring and create bubbles on the floor. This water ferments and when pushed out by staff causes a foul smell. The flooring has exceeded expected useful life and is in need of replacement.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	25 years (821)
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	15 years
New Asset Annual Operating Costs	\$0
Anticipated Major Maintenance Costs	\$0
New Asset Replacement Cost	\$25,000
Funding Source of Future Lifecycle Costs	General Capital Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	\$668.00
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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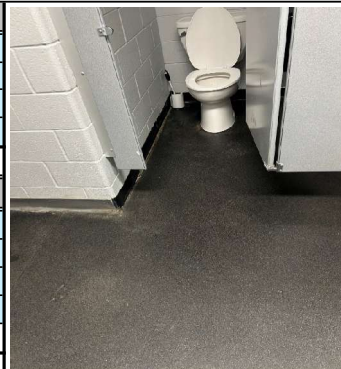
BUDGET

COSTS

Installation of rubber flooring	\$25,000
TOTAL	\$25,000

FUNDING

General Capital Reserve	\$25,000
TOTAL	\$25,000



COMMENTS

TOWN OF ST. MARYS 2026 Capital Project			
PROJECT # 35		PROJECT NAME: Mercury Theatre - Fire Wall Installation	
DEPARTMENT: Facilities		LOCATION: Mercury Theatre	
PROJECT DETAILS			
SCOPE OF THE WORK			
The building of a fire wall between the Mercury Theater and the neighboring buildings to the south.			
JUSTIFICATION			
All the buildings at the corner of Queen St. E and Church St. N are built out to the property lines including 14 Church St. N. The requirements of the building code are that there is a required continuous fire separation to protect adjacent properties and buildings that are adjoined at the property line. The existing fire separation of the south wall at 14 Church St. N has revealed several construction types that have been used over the 150 years that the buildings have existed. The continuity of the construction doesn't meet the minimum requirements of the building code. There are challenges knowing what the construction of the unexposed side of the walls are as well. The Ontario Building Code requires a fire separation having a fire resistance rating of 1 hour between properties. Building technology has advanced in products that can create a fire separation - shaft wall construction is one of those advances. The biggest advantage is it can be built up against existing construction and put together from one side. This is an ideal solution at 14 Church St. N since we only have access from one side.			
ASSET MANAGEMENT			
Investment Type		New Asset	
New Asset Estimated Useful Life		50 years	
New Asset Annual Operating Costs (Impact to operating budget)		\$0	
New Asset Lifecycle Maintenance Costs		N/A	
New Asset Replacement Cost		\$25,000	
Funding Source of New Asset Lifecycle Costs		General Capital Reserve	
Associated Rate or Tax Increase in Operating Budget		N/A	
Required Future Operating Budget Transfer to Reserve		\$500	
Impact to Level of Service		Improve	
STRATEGIC ALIGNMENT		Supported by:	
		Town of St. Marys Strategic Plan	
BUDGET			
COSTS			
Construction of fire wall		\$25,000	
TOTAL		\$25,000	
FUNDING			
General Capital Reserve		\$25,000	
TOTAL		\$25,000	
COMMENTS			



TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	36	PROJECT NAME:	Mercury Theatre - Architecture Fees
DEPARTMENT:	Facilities	LOCATION:	Mercury Theatre

PROJECT DETAILS

SCOPE OF THE WORK

This project is to design the front façade of the Mercury Theater in keeping with the heritage of the building. Includes replacement of the access doors and replacement/reinstallation of the windows.

JUSTIFICATION

The current doors are at the end of their useful life. The doors are 'beat up' and difficult to open. The existing windows are single paned and inefficient. Several of the windows have been filled in with stone. The new doors and windows will be incorporated into the heritage aspect of the building and bring much needed light into the interior of the building. The new windows will be more energy efficient and help keep energy costs down in the future.

ASSET MANAGEMENT

Investment Type	New Asset
New Asset Estimated Useful Life	N/A
New Asset Annual Operating Costs (Impact to operating budget)	N/A
New Asset Lifecycle Maintenance Costs	N/A
New Asset Replacement Cost	\$15,000
Funding Source of New Asset Lifecycle Costs	N/A
Associated Rate or Tax Increase in Operating Budget	N/A
Required Future Operating Budget Transfer to Reserve	N/A
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS

Architecture Fees	\$15,000
TOTAL	\$15,000

FUNDING

General Capital Reserve	\$15,000
TOTAL	\$15,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT # 37 PROJECT NAME: Mercury Theatre - Window Replacement
DEPARTMENT: Facilities LOCATION: Mercury Theatre

PROJECT DETAILS

SCOPE OF THE WORK
This project will include the removal of existing windows and doors. The removal of the stones that were installed in the windows of the norther section of the building on the Church St. side. The installation of new thermal windows, main entrance door and secondary entrance door on Church St. side of the building. The installation of new windows in the blocked in windows of the northern section of the building on Church St. side.

JUSTIFICATION
The current doors are at the end of their useful life. The doors are 'beat up' and difficult to open. The existing windows are single paned and inefficient. Several of the windows have been filled in with stone. The new doors and windows will be incorporated into the heritage aspect of the building and bring much needed light into the interior of the building. The new windows will be more energy efficient and help keep energy costs down in the future.

ASSET MANAGEMENT	Investment Type	Major Maintenance
	Existing Asset Age	20 years
	Existing Asset Condition	Poor
	Was Work Anticipated or will Useful Life be Extended	Project will extend useful life of the building
	Remaining Life of Asset after Maintenance	15 years
	Impact to Operating Budget	\$40,000/year related to additional capital reserve transfer
	Impact to Level of Service	Improve
STRATEGIC ALIGNMENT	Supported by:	Town of St. Marys Strategic Plan

BUDGET

COSTS	
Construction	\$600,000
TOTAL	\$600,000
FUNDING	
General Capital Reserve	\$600,000
TOTAL	\$600,000



COMMENTS

TOWN OF ST. MARYS

2026 Capital Project

PROJECT # 38 PROJECT NAME: Milt Dunnell Field - Renovation
DEPARTMENT: Facilities LOCATION: Milt Dunnell Field

PROJECT DETAILS

SCOPE OF THE WORK

The design and replacement of the existing pavilion. The new design is to incorporate a hard surface floor, new lighting, consolidated storage for winter lights and enhanced user experience of the pavilion. The existing building is 70 ft. x 30 ft. (2,100 sq. ft.) being split with storage, 32 ft. x 30 ft. (960 sq. ft.) and 38 ft. x 30 ft. (1,140sq. ft.), as usable pavilion space. Also included is the installation of dugouts at the north and south diamond, playground accessibility improvements and the installation of two poles to fly hawk kites.

JUSTIFICATION

The existing pavilion is at the end of its useful life. As part of the Milt Dunnell Field Revitalization project, it was deemed that this pavilion needs to be upgraded to meet the park's new needs and uses.

The ball diamonds have been assessed to determine how to make them better. The addition of dugouts over the players' benches will allow the players to get out of the sun during hot days.

The installation of two poles in the middle of the grass area between the diamonds for the flying of hawk kites will help scare off the geese that congregate on the field.

The existing bleachers require structural repairs and board replacements. Staff propose placing them on concrete pads to improve appearance and reduce deterioration of steel structure.

ASSET MANAGEMENT

Investment Type	Major Maintenance
Existing Asset Age	40 years
Existing Asset Condition	Poor
Was Work Anticipated or will Useful Life be Extended	Will extended useful life
Remaining Life of Asset after Maintenance	20 years
Impact to Operating Budget	\$14,200/year related to additional capital reserve transfer
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by: Recreation and Leisure Plan

BUDGET

COSTS

Pavilion Design	\$5,000
Pavilion Concrete floor	\$50,000
Pavilion Construction	\$170,000
Ball Diamond Dugouts	\$20,000
Hawk Poles	\$3,000
Playground Accessibility	\$29,000
Ball Diamond Bleachers refurbishment & concrete pad	\$7,000
TOTAL	\$284,000

FUNDING

General Capital Reserve	\$284,000
TOTAL	\$284,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	39	PROJECT NAME:	Municipal Operations Centre - Lobby Sound Panels
DEPARTMENT:	Facilities	LOCATION:	Municipal Operations Centre

PROJECT DETAILS

SCOPE OF THE WORK

The installation of sound buffering panels on the walls behind the work stations in the lobby area, installation of panels on the ceiling of the lobby and baffles attached to the T-bars of the ceiling tiles in the north and south hallways leading from the lobby.

JUSTIFICATION

With the increase of patron traffic to Service Ontario, the noise level has increased drastically. Staff are closing their doors to help reduce distraction. The installation of the sound panels will reduce the noise cascading throughout the administration area.

ASSET MANAGEMENT

Investment Type	New Asset
New Asset Estimated Useful Life	10 years
New Asset Annual Operating Costs (Impact to operating budget)	\$0
New Asset Lifecycle Maintenance Costs	N/A
New Asset Replacement Cost	\$25,000
Funding Source of New Asset Lifecycle Costs	General Capital Reserve
Associated Rate or Tax Increase in Operating Budget	\$0
Required Future Operating Budget Transfer to Reserve	\$2,500
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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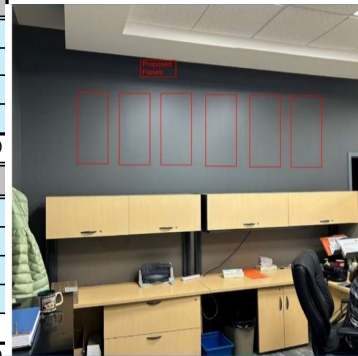
BUDGET

COSTS

Installation of sound panels	\$25,000
TOTAL	\$25,000

FUNDING

General Capital Reserve	\$25,000
TOTAL	\$25,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	40	PROJECT NAME:	General IT Equipment
DEPARTMENT:	Finance	LOCATION:	Corporate Wide

PROJECT DETAILS

SCOPE OF THE WORK

Capital purchases in 2026 will include annual computer replacements, microfilm scanner and any additional IT equipment necessary.

JUSTIFICATION

Computer replacements occur annually with the replacement of computers that are 4-6 years old. The scanner is over 15 years old and at the end of it's life (due for replacement).

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	Group assets retired every five years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	5 years
New Asset Annual Operating Costs	\$0
Anticipated Major Maintenance Costs	N/A
New Asset Replacement Cost	General Capital Reserve
Funding Source of Future Lifecycle Costs	N/A
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS

General IT Equipment	\$40,000
TOTAL	\$40,000

FUNDING

General Capital Reserve	\$40,000
TOTAL	\$40,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	41	PROJECT NAME:	Water/Ice Rescue Helmets and Lights
DEPARTMENT:	Fire Department	LOCATION:	Fire Hall

PROJECT DETAILS

SCOPE OF THE WORK

To procure twelve reliable water/ice rescue helmets that are water tight for rescue operations. To have proper front and rear lighting for safe use in water and ice rescues.

JUSTIFICATION

Current water/ice helmets and lights are not standing up given five of six lights failed in water training courses earlier this year. Existing helmets can be used for wild fire fighting and for shore based search and rescue.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	~5 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	10 years
New Asset Annual Operating Costs	\$0
Anticipated Major Maintenance Costs	N/A
New Asset Replacement Cost	\$4,600
Funding Source of Future Lifecycle Costs	Fire Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Emergency Management Plan
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BUDGET

COSTS	
Helmet, lighting and adaptors	\$4,600
Pezel Xena Headlamp kit, Petzel helmet adaptor, Petzel Strato Hi Viz Helmet	
TOTAL	\$4,600
FUNDING	
Fire Reserve	\$4,600
TOTAL	\$4,600



COMMENTS

Proper water/ice rescue helmets are a must have item for the water/ice rescue team to be able to safely practice and provide rescue. Our current helmets crack and the lights are burning out in water training.

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	42	PROJECT NAME:	Scene Lighting
DEPARTMENT:	Fire Department	LOCATION:	Fire Hall

PROJECT DETAILS

SCOPE OF THE WORK

To provide portable scene lighting for all Fire vehicles. Portable and lightweight for enhancing lighting in fire and rescue operations and ensuring firefighter safety and security.

JUSTIFICATION

Existing lights are near end-of-life cycle and all vehicles do not have portable lighting. This highlights a risk at night as sometimes operations like tanker shuttle requires portable scene lighting - currently there is no current portable lighting to assist with this. Similarly, if the ladder truck is doing relay pumping at night away from the pumper truck, its own portable lighting may be required.

ASSET MANAGEMENT

Investment Type	New Asset
New Asset Estimated Useful Life	10 years
New Asset Annual Operating Costs (impact to operating budget)	N/A
New Asset Lifecycle Maintenance Costs	N/A
New Asset Replacement Cost	\$4,100
Funding Source of New Asset Lifecycle Costs	Fire Reserve
Associated Rate or Tax Increase in Operating Budget	N/A
Required Future Operating Budget Transfer to Reserve	\$410
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Emergency Management Plan
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BUDGET

COSTS	
Portable Lights	\$4,100
TOTAL	\$4,100
FUNDING	
Fire Reserve	\$4,100
TOTAL	\$4,100



COMMENTS

Scene lighting is required to ensure night work is done safely and efficiently.

TOWN OF ST. MARYS			
2026 Capital Project			
PROJECT #	43	PROJECT NAME: Leachate System Flushing	
DEPARTMENT:	Public Works	LOCATION: Landfill	
PROJECT DETAILS			
SCOPE OF THE WORK			
This project would result in the preventative maintenance cleaning of the landfill leachate system, totaling approximately 4.8 km in length.			
JUSTIFICATION			
The leachate system at the landfill consists of 200 mm diameter perforated sewer pipes that provide passive drainage under and surrounding the waste piles at the landfill site. Over time as water migrates through the waste, particles accumulate in the pipes, such as debris and sediment, that require routine cleaning. This project would manage and remove excess accumulation of sediment within the pipes to ensure ongoing function and operation.			
ASSET MANAGEMENT			
Investment Type	Major Maintenance		
Existing Asset Age	27 years		
Existing Asset Condition	Good		
Was Work Anticipated or will Useful Life be Extended	Yes, maintenance work anticipated to ensure ongoing operations.		
Remaining Life of Asset after Maintenance	73 years		
Impact to Operating Budget	Not Applicable		
Impact to Level of Service	Maintain		
STRATEGIC ALIGNMENT			
Supported by:	Town of St. Marys Strategic Plan		
BUDGET			
COSTS			
Preventative Maintenance cleaning	\$35,000		
TOTAL	\$35,000		
FUNDING			
Landfill Site Reserve	\$35,000		
TOTAL	\$35,000		
COMMENTS			
Request for quotation to be administered for competitive pricing.			

TOWN OF ST. MARYS 2026 Capital Project

PROJECT #	44	PROJECT NAME:	Downtown St. Marys Beautification - Phase 1
DEPARTMENT:	Public Works	LOCATION:	Downtown St. Marys

PROJECT DETAILS

SCOPE OF THE WORK

Phase 1 of the project includes the purchase and installation of four seasonal garbage receptacles to support best practices in waste collection and maintain a clean downtown environment. Four self-watering tree planters will be added to enhance streetscape greenery and reduce maintenance demands. Seasonal banners will be replaced to refresh visual appeal and reinforce community identity. Lookout chairs will be installed at Town Hall to create an additional comfortable seating area. A concrete pad will be poured to establish a foundation for a future scenic viewpoint near the falls, ensuring accessibility and long-term durability.

JUSTIFICATION

This phase of work continues the Town's investment in a clean, welcoming and accessible downtown. The proposed upgrades support waste management best practices, reduce maintenance costs and enhance public spaces for residents and visitors. These improvements contribute to a downtown residents and business owners can be proud of and align with long-term goals for revitalizing the core.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	N/A
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	15 Years
New Asset Annual Operating Costs	Consistent with existing operating costs
Anticipated Major Maintenance Costs	N/A
New Asset Replacement Cost	\$27,500
Funding Source of Future Lifecycle Costs	General Capital Reserve & BIA Beautification Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	\$1,833.00
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	Culture and Tourism Plan
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BUDGET

COSTS

Downtown seasonal garbage receptacle replacement Program (Qty 4)	\$11,500
Downtown 60 Self Watering tree Planters (Qty 4)	\$7,000
Seasonal Banner Replacements	\$2,000
Concrete Pad Installation Seating Area - Falls look out	\$3,000
Lookout Chairs	\$4,000
TOTAL	\$27,500

FUNDING

BIA Reserve	\$4,500
General Capital Reserve	\$23,000
TOTAL	\$27,500



COMMENTS

Phase 1 of multi-year downtown beautification project - supplemental report to follow outlining 10-year downtown beautification plan. Plantings, seasonal materials and labour for maintenance included in existing Public Works operational budget.

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	45	PROJECT NAME:	J10 - 2001 JCB Backhoe
DEPARTMENT:	Public Works	LOCATION:	Municipal Operations Centre

PROJECT DETAILS

SCOPE OF THE WORK

Replacement of the existing Cemetery compact specialty backhoe with compact wheel excavator.

JUSTIFICATION

Moving to a wheeled excavator would increase the operational uses of the equipment within the Public Works department while maintaining Cemetery service level. Operational uses within the department would include utility repairs for applicable water, wastewater and storm services, ditching and shoulder work. Conceptually the expanded functionality would reduce the reliance on contracted services for excavator in certain applications. The Public Works operating budget has been adjusted to reflect this reduction in contracted services.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	25 years (476)
Estimated Resale Value	\$25,000
Writedown	\$9,750.00
New Asset Estimated Useful Life	15 years
New Asset Annual Operating Costs	\$7,500
Anticipated Major Maintenance Costs	\$20,000
New Asset Replacement Cost	\$280,000
Funding Source of Future Lifecycle Costs	Equipment Replacement Reserve
Impact to Operating Budget	\$2,500
Impact to Operating Transfer to Reserves	\$5,760
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS

Equipment	\$280,000
TOTAL	\$280,000

FUNDING

Equipment Replacement Reserve	\$280,000
TOTAL	\$280,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	46	PROJECT NAME:	Parks Turf Maintenance Equipment
DEPARTMENT:	Public Works	LOCATION:	Municipal Operations Centre

PROJECT DETAILS

SCOPE OF THE WORK

Purchase of additional turf maintenance equipment required to accommodate the internalization of turf care previously completed by contracted services. Based on the additional acreage, it is anticipated that three or four lawn mowers will need to be added to the Town's fleet.

JUSTIFICATION

The Town historically hired contractors to cut roughly half of the Town's turf on recreation, road allowance and facility properties. The cost of contracting that service increased drastically and represented a significant increase to the Town's 2026 operating budget. As a result, it was determined that internalizing the service would be more cost effective and could be accomplished within the proposed 2026 operating budget. In order to accommodate the additional turf, different mower styles and sizes are needed to properly compliment the Town's existing mower fleet.

ASSET MANAGEMENT

Investment Type	New Asset
New Asset Estimated Useful Life	10 years
New Asset Annual Operating Costs (Impact to operating budget)	\$33,500
New Asset Lifecycle Maintenance Costs	\$0
New Asset Replacement Cost	\$165,000
Funding Source of New Asset Lifecycle Costs	Equipment Replacement Reserve
Associated Rate or Tax Increase in Operating Budget	None
Required Future Operating Budget Transfer to Reserve	\$16,500
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS	
Mower equipment	\$165,000
TOTAL	\$165,000
FUNDING	
Equipment Replacement Reserve	\$165,000
TOTAL	\$165,000



COMMENTS

This capital value is based on the purchase of low-hour used equipment. Any operating costs associated with the equipment are offset by a reduction in contracted services for turf maintenance.

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	47	PROJECT NAME:	L40 1/2 Tonne Pickup Truck
DEPARTMENT:	Public Works	LOCATION:	Municipal Operations Centre

PROJECT DETAILS

SCOPE OF THE WORK

Direct replacement of the L40 pickup truck. Plan to cycle the new unit through the Fire Department for the first four years and then return the unit to the Public Works general fleet. The current fire department pickup would be transferred to the Public Works general fleet for the remaining useful life.

JUSTIFICATION

Existing unit has reached the end of its life cycle and will be approximately 12 years old at the time of replacement.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	11 years (10449)
Estimated Resale Value	\$2,500
Writedown	N/A
New Asset Estimated Useful Life	10 years
New Asset Annual Operating Costs	\$5,230
Anticipated Major Maintenance Costs	\$3,000
New Asset Replacement Cost	\$65,000
Funding Source of Future Lifecycle Costs	Equipment Replacement Reserve
Impact to Operating Budget	\$0
Impact to Operating Transfer to Reserves	\$1,858.00
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS	
New pickup truck	\$65,000
TOTAL	\$65,000
FUNDING	
Equipment Replacement Reserve	\$65,000
TOTAL	\$65,000



COMMENTS

Truck will be ordered fleet white and then vinyl wrapped with Fire department decals which will be removed when returned to PW general fleet.

TOWN OF ST. MARYS
2026 Capital Project

PROJECT # 48 PROJECT NAME: Portable Digital Message Boards
DEPARTMENT: Public Works LOCATION: Municipal Operations Centre

PROJECT DETAILS

SCOPE OF THE WORK

Purchase of two trailer-mounted, portable digital message boards.

JUSTIFICATION

Communicating with residents and road users about road work or upcoming events is typically completed via website or social media updates. This is an inefficient way of communicating road related messages to the people actually impacted by the closures. Signs could be utilized for advanced warning of road projects, mid-project updates and upcoming detours. They could also be used for communication in other circumstances such as events and emergencies.

ASSET MANAGEMENT

Investment Type	New Asset
New Asset Estimated Useful Life	10 years
New Asset Annual Operating Costs (Impact to operating budget)	\$1,000
New Asset Lifecycle Maintenance Costs	Replace antitheft components: \$2,000 - Year 6 Bulb replacements: \$2,000 - Year 7 Hydraulic repairs: \$2,000 - Year 8
New Asset Replacement Cost	\$50,000
Funding Source of New Asset Lifecycle Costs	Equipment Replacement Reserve
Associated Rate or Tax Increase in Operating Budget	\$1,000
Required Future Operating Budget Transfer to Reserve	\$5,600
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by: Road Safety Plan

BUDGET

COSTS

Portable digital message boards (2)	\$50,000
TOTAL	\$50,000

FUNDING

Equipment Replacement Reserve	\$50,000
TOTAL	\$50,000



COMMENTS

TOWN OF ST. MARYS			
2026 Capital Project			
PROJECT #	49	PROJECT NAME: CBM Turning Pad / Entrance Right of Way Replacement	
DEPARTMENT:	Public Works	LOCATION: 585 Water St. S.	
PROJECT DETAILS			
SCOPE OF THE WORK			
Replacement of existing concrete roadway on Water St. S. at the entrance of CBM.			
JUSTIFICATION			
CBM has a high number of heavy trucks shipping material on a daily basis. As they leave the CBM driveway and turn onto Water Street S., the turning movement causes asphalt to "shove", resulting in a degraded asphalt roadway susceptible to ponding, cracking and poor drive quality.			
ASSET MANAGEMENT			
	Investment Type	Major Maintenance	
	Existing Asset Age	30 years	
	Existing Asset Condition	Poor	
	Was Work Anticipated or will Useful Life be Extended	Work was anticipated in the 30 - 40 year range.	
	Remaining Life of Asset after Maintenance	30 years	
	Impact to Operating Budget	N/A	
	Impact to Level of Service	Maintain	
STRATEGIC ALIGNMENT			
	Supported by:	None - Maintain Assets	
BUDGET			
COSTS			
Construction	\$60,000		
TOTAL	\$60,000		
FUNDING			
Roads Reserve	\$60,000		
TOTAL	\$60,000		
COMMENTS			
Traffic control during construction will be coordinated with the cement plant to reduce the impact on operations. This may result in multiple pours over an extended construction window.			

TOWN OF ST. MARYS			
2026 Capital Project			
PROJECT #	50	PROJECT NAME:	Queen St. East Storm Water Management
DEPARTMENT:	Public Works	LOCATION:	Queen St. E.
PROJECT DETAILS			
SCOPE OF THE WORK			
Establish a storm water outlet for storm events currently overwhelming municipal storm infrastructure and affecting properties on the south side of Queen St. E. The project will design and create a new outlet for the area upstream of Queen St. E. via the municipal drain process. The expectation is that a storm sewer will be installed down Road 120 to the Sheldon Municipal Drain.			
JUSTIFICATION			
Stormwater surge capacity issues have been identified between Industrial Road and the Town boundary along Queen St. E. resulting in flooding of properties when storm water leaves the road allowance onto private property. Of the various options for addressing this issue, the proposed project is the most cost effective approach.			
ASSET MANAGEMENT			
	Investment Type	New Asset	
	New Asset Estimated Useful Life	100 years	
	New Asset Annual Operating Costs (Impact to operating budget)	N/A	
	New Asset Lifecycle Maintenance Costs	Inlet Repairs: \$10,000 - Year 30 & 60 Misc. Pipe Repairs: \$40,000 - Year 50 & 70	
	New Asset Replacement Cost	\$400,000	
	Funding Source of New Asset Lifecycle Costs	Roads Reserve	
	Associated Rate or Tax Increase in Operating Budget	N/A	
	Required Future Operating Budget Transfer to Reserve	\$5,000	
	Impact to Level of Service	Improve	
STRATEGIC ALIGNMENT			
	Supported by:	Town of St. Marys Strategic Plan	
BUDGET			
COSTS			
Construction		\$400,000	
TOTAL		\$400,000	
FUNDING			
Roads Reserve		\$400,000	
TOTAL		\$400,000	
COMMENTS			
This project was originally budgeted in 2025, but based on Municipal Drain design process timelines, the funding was re-allocated for an emergent culvert replacement on Queen St. W. in late 2025. The proposed cost estimate is based on the new sewer being sized to accommodate a 40 year return storm.			



TOWN OF ST. MARYS				
2026 Capital Project				
PROJECT #	51	PROJECT NAME:	Sidewalk Improvements	
DEPARTMENT:	Public Works	LOCATION:	Thames Road N.	
PROJECT DETAILS				
SCOPE OF THE WORK				
Installation of sidewalk on Thames Road N. from Queen Street W. to the Grand Trunk Trail. Sidewalk would be 170 meters long, 1.5 meters wide and be installed on the east side of the road allowance.				
JUSTIFICATION				
The Town's loop trail directs pedestrians down Thames Ave between the Grand Trunk Trail and Queen St. W. There is no sidewalk in that block so pedestrians are forced to walk on the roadway. One of the commercial properties has already installed part of the sidewalk along their frontage and the Town has collected cash-in-lieu of sidewalk installation from the other commercial property so the impact to the tax levy is insignificant. The Town has invested in the Grand Trunk Trail with ditching, culvert replacements and another proposed 2026 asphalt project from Ingersoll to the Thames River. These continued investments were supported by community feedback in the Recreation and Leisure Master Plan.				
ASSET MANAGEMENT				
	Investment Type	New Asset		
	New Asset Estimated Useful Life	40 years		
	New Asset Annual Operating Costs (impact to operating budget)	\$300		
	New Asset Lifecycle Maintenance Costs	Minor Repairs: \$2,018 - Year 15 Minor Repairs: \$2,412 - Year 24		
	New Asset Replacement Cost	\$45,000		
	Funding Source of New Asset Lifecycle Costs	Roads Operating budget		
	Associated Rate or Tax Increase in Operating Budget	\$300		
	Required Future Operating Budget Transfer to Reserve	\$1,236		
	Impact to Level of Service	Improve		
STRATEGIC ALIGNMENT				
	Supported by:	Recreation and Leisure Plan		
BUDGET				
COSTS				
Construction		\$45,000		
TOTAL		\$45,000		
FUNDING				
Cash-in-Lieu Sidewalk Deposits		\$25,000		
Roads Reserve		\$20,000		
TOTAL		\$45,000		
COMMENTS				

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	52	PROJECT NAME:	Stormwater Management Improvements
DEPARTMENT:	Public Works	LOCATION:	Various Municipal Road Allowances

PROJECT DETAILS

SCOPE OF THE WORK

Installation of new or replacement catch basins, private drain connections or storm outlet infrastructure.

JUSTIFICATION

Similar to the annual wastewater capital program, staff regularly encounter storm water issues that require the installation of catch basins or more extensive repairs that cannot be corrected within the confines of the annual operating budget. This budget allotment would allow staff the flexibility to address stormwater issues as they arise rather than waiting for the following annual budget process or bringing forward individual requests to Council throughout the year. Valid storm projects would include issues that increase Town liability such as when water from Town property has the potential to cause property damage, where ponding creates hazards to pedestrians in the winter months due to freezing, or where water issues are resulting in accelerated deterioration of Town assets (i.e. road asphalt, curb or sidewalk). The majority of the costs associated with correcting storm water issues is restoration of hard surfaces such as asphalt, curb and sidewalk when installing storm connections.

ASSET MANAGEMENT

Investment Type	Major Maintenance
Existing Asset Age	Typically 50 years
Existing Asset Condition	Poor
Was Work Anticipated or will Useful Life be Extended	Work was not anticipated. Does not extend original expected useful life
Remaining Life of Asset after Maintenance	Typically 50 years
Impact to Operating Budget	N/A
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS

Construction	\$25,000
TOTAL	\$25,000

FUNDING

Roads Reserve	\$25,000
TOTAL	\$25,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	53	PROJECT NAME:	Mill Island Wall Repairs and Dam Safety Improvements
DEPARTMENT:	Public Works	LOCATION:	Mill Island

PROJECT DETAILS

SCOPE OF THE WORK

Work includes masonry repointing and concrete repairs for the last section of flood wall restoration works recommended from the 2014 floodwall assessment. This includes the east and west side of the mill island, north and south of the Victoria Bridge pier. The project also includes parapet wall repointing and rehabilitation work on the westerly expansion joint on the Victoria Bridge. Additionally, safety signage and buoys will be installed along the Thames River to warn of the hazards associated with the Mill Race.

JUSTIFICATION

The 2014 structural review of the floodwall and Mill Dam included long-term recommendations for restoration of the floodwall, dam and Mill Race. The highest risk areas of the floodwall and dam were prioritized and restoration works were undertaken in the following years. The last section of the wall to be restored includes the Mill Island walls on the upstream and downstream sections of the Victoria Bridge pier. Prolonging work will result in the need for more extensive and costly repairs. The Victoria Bridge also has repointing work needed on the parapet walls and replacement of components of the westerly expansion joint. There have been various safety related incidents in the Thames River around the dam. Signage and a buoy system would help warn water users of the dangers associated with paddling near the dam.

ASSET MANAGEMENT

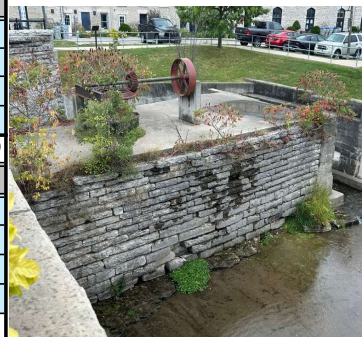
Investment Type	Major Maintenance
Existing Asset Age	100 years
Existing Asset Condition	Poor
Was Work Anticipated or will Useful Life be Extended	Mill Race walls are fully amortized. Useful life will be extended by 30 years.
Remaining Life of Asset after Maintenance	30 years
Impact to Operating Budget	None
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	None - Maintain Assets
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BUDGET

COSTS	
Mill Island repointing and concrete repairs	\$273,000
Victoria Bridge parapet repointing and expansion joint repair	\$100,000
Dam Safety Signage and buoy	\$25,000
TOTAL	\$398,000
FUNDING	
Roads Reserve	\$398,000
TOTAL	\$398,000



COMMENTS

TOWN OF ST. MARYS			
2026 Capital Project			
PROJECT #	54	PROJECT NAME:	Annual Surface Treatment
DEPARTMENT:	Public Works	LOCATION:	Various Asphalt Roadways in St. Marys
PROJECT DETAILS			
SCOPE OF THE WORK			
This project includes installation of a surface treatment on asphalt roadways. This generally includes preparing a road with isolated repairs and crack seal before applying an even layer of asphalt binder (emulsion) and chip stone. The exact roads and extents to receive this treatment are typically determined by staff following frost thawing in the spring. This treatment does not address all issues and is best applied when the right signs of deterioration exist and the road is still in good - fair condition. The treatment can also be used in stop-gap situations on poor condition roads but is less effective in those cases.			
JUSTIFICATION			
Asphalt roads experience various forms of distress including oxidation, cracking, rutting, raveling, potholes, bleeding and polished aggregate. Taking incremental steps during the life of an asphalt road to slow the degradation of asphalt results in extending the life of asphalt. Surface treatments are a cost effective way to seal minor cracks, restore skid resistant properties, stop raveling and slows further deterioration of the roadway. This treatment typically extends the life of a road by 5-10 years and reduces greenhouse gases by 50% and life-cycle costs by up to 48%.			
ASSET MANAGEMENT			
	Investment Type	Major Maintenance	
	Existing Asset Age	7 - 15 years	
	Existing Asset Condition	Good - Fair	
	Was Work Anticipated or will Useful Life be Extended	Yes - the Town's road maintenance program plans for surface treatments on most local and collector roads in order to achieve the desired life expectancy.	
	Remaining Life of Asset after Maintenance	7 - 10 years	
	Impact to Operating Budget	None - Maintain Assets	
	Impact to Level of Service	Maintain	
STRATEGIC ALIGNMENT			
	Supported by:	None - Maintain Assets	
BUDGET			
COSTS			
Construction		\$168,000	
TOTAL		\$168,000	
FUNDING			
Roads Reserve		\$168,000	
TOTAL		\$168,000	
COMMENTS			
This was previously an operating budget item but was removed from operating for the 2025 budget. It is included in annual capital budgets and in the 10 year capital plan.			



TOWN OF ST. MARYS

2026 Capital Project

PROJECT #	55	PROJECT NAME:	Energy Efficiency Upgrades - Decorative Street Lights
DEPARTMENT:	Public Works	LOCATION:	Various Streets in St. Marys

PROJECT DETAILS

SCOPE OF THE WORK

The project would result in replacement of thirty high pressure sodium (HPS) decorative light fixtures with new LED fixtures. An illumination study would be completed prior to the replacement to ensure lighting levels were sufficient. It is not anticipated that existing concrete poles or electrical conductor will need to be replaced. Sections of road would be selected to make the transition less noticeable for residents and road users due to colour differences in the fixtures.

JUSTIFICATION

The Federal government passed legislation to ban the import and manufacture of high-pressure sodium fixtures starting in 2029. The Town previously replaced cobra head style high-pressure sodium streetlights with LED's but the Town still has roughly 300 decorative (or acorn style) high-pressure sodium fixture street lights in service. Repair parts for these old fixtures can already be challenging and staff have been harvesting parts from old fixtures when repairs or replacements are required. The objective would be to harvest old HPS parts and use them to maintain the remaining network of lights until all are replaced over a 10 year period. The transition will result in a reduction in electrical consumption in support of the Town's Energy Conservation and Demand Management Plan.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	25 - 35 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	20 years
New Asset Annual Operating Costs	\$2,000
Anticipated Major Maintenance Costs	None - We have found these are mostly throw away at end of life
New Asset Replacement Cost	\$60,000
Funding Source of Future Lifecycle Costs	Roads Reserve
Impact to Operating Budget	-\$1,500/year
Impact to Operating Transfer to Reserves	\$3,000
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Energy Conservation and Demand Management Plan
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BUDGET

COSTS	
Material and labour	\$60,000
TOTAL	\$60,000
FUNDING	
Roads Reserve	\$60,000
TOTAL	\$60,000



COMMENTS

In previous years, the Town's energy reduction initiatives have focused on facility improvements.

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	56	PROJECT NAME:	Street Light Pole Maintenance - Epoxy Coating
DEPARTMENT:	Public Works	LOCATION:	Downtown St. Marys

PROJECT DETAILS

SCOPE OF THE WORK

Project includes re-applying epoxy coating to concrete decorative street light poles in the downtown commercial district. Poles are painted in place from the ground with a roller on an extension pole.

JUSTIFICATION

This treatment improves the esthetic appeal of the poles and makes them look new. The epoxy also helps reduce salt penetration from winter operations, improving durability of the concrete pole face.

ASSET MANAGEMENT

Investment Type	Major Maintenance
Existing Asset Age	40 years
Existing Asset Condition	Fair
Was Work Anticipated or will Useful Life be Extended	Extends useful life
Remaining Life of Asset after Maintenance	5 years
Impact to Operating Budget	None
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	None - Maintain Assets
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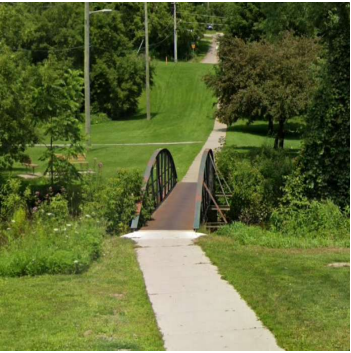
BUDGET

COSTS	
Construction	\$20,000
TOTAL	\$20,000
FUNDING	
Roads Reserve	\$20,000
TOTAL	\$20,000



COMMENTS

This reoccurring treatment program (every 5 years) for the commercial district street light poles was considered part of a beautification initiative for the downtown commercial district.

TOWN OF ST. MARYS					
2026 Capital Project					
PROJECT #	57	PROJECT NAME:	St. George St. Walking Bridge Repairs		
DEPARTMENT:	Public Works	LOCATION:	St. George St. N. at Trout Creek		
PROJECT DETAILS					
SCOPE OF THE WORK					
Work includes replacing or repairing support columns, replacement of steel checker plate deck and painting.					
JUSTIFICATION					
The St. George pedestrian bridge is a popular route for local pedestrians looking to bypass downtown. The 2025 OSIM bridge inspections identified issues with the structural components and decking and recommended repairs. The Town completed temporary repairs to the decking in 2025 but the steel thickness of the remaining deck is necessitating replacement.					
ASSET MANAGEMENT					
	Investment Type	Major Maintenance			
	Existing Asset Age	30 years			
	Existing Asset Condition	Poor			
	Was Work Anticipated or will Useful Life be Extended	Extends useful life			
	Remaining Life of Asset after Maintenance	20 years			
	Impact to Operating Budget	None			
	Impact to Level of Service	Maintain			
STRATEGIC ALIGNMENT					
	Supported by:	None - Maintain Assets			
BUDGET					
COSTS					
Construction	\$30,000				
TOTAL	\$30,000				
FUNDING					
Roads Reserve	\$30,000				
TOTAL	\$30,000				
COMMENTS					

2026 Capital Project

PROJECT #	58	PROJECT NAME:	Eric Taylor Trail Parking Lot Upgrades
DEPARTMENT:	Public Works	LOCATION:	Station St.

PROJECT DETAILS

SCOPE OF THE WORK

Work includes paving existing parking lot area and installing two light fixtures at the Eric Taylor Trail parking lot area.

JUSTIFICATION

During daytime events or funerals at the Catholic Church, the Town daycare cannot utilize the church parking lot, requiring staff to park off-site. Paving the Eric Taylor Trail parking lot would allow Public Works to better maintain the parking lot with sand and salt to reduce the likelihood of slip and falls. Merchants and residents often complain about a perceived lack of parking in the downtown core. An improved parking lot would help serve the downtown and address some of the additional vehicles generated from an improved 14 Church St. S.

ASSET MANAGEMENT

Investment Type	New Asset
New Asset Estimated Useful Life	30 years
New Asset Annual Operating Costs (Impact to operating budget)	\$600
New Asset Lifecycle Maintenance Costs	Crack seal & patching: \$10,000 - Year 15 & \$15,000 - Year 25
New Asset Replacement Cost	\$60,000
Funding Source of New Asset Lifecycle Costs	Roads Reserve
Associated Rate or Tax Increase in Operating Budget	\$600
Required Future Operating Budget Transfer to Reserve	\$2,833
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	Recreation and Leisure Plan
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BUDGET

COSTS

Construction	\$60,000
TOTAL	\$60,000

FUNDING

Roads Reserve	\$60,000
TOTAL	\$60,000



COMMENTS

TOWN OF ST. MARYS			
2026 Capital Project			
PROJECT #		59	PROJECT NAME:
DEPARTMENT:		Public Works	LOCATION:
			West Quarry Enhancements
			Water St. S.
PROJECT DETAILS			
SCOPE OF THE WORK			
Work in 2026 includes completing a design and public consultation for the future site improvements. Project assumes a successful partnership with The Ontario Aggregate Resources Corporation (TOARC) for removal of waste material from site. Town would be responsible for stockpiling soil to be placed following waste removal. Restoration would include bank stabilization with hydroseed application. Fencing along river would be removed to facilitate restoration work. Temporary fencing may be needed in some areas to limit access.			
JUSTIFICATION			
Council's 2025 Strategic Priority list includes an item under Pillar #4 (Culture and Recreation) to develop a business plan for the non-swimming quarry focusing on: a plan to clean it up, reduce liabilities and create a groomed look and, a plan that focuses on increasing opportunities and modifications that could take place to maximize the recreational tourism potential of the swimming quarry location. If the Town is successful with partnering with TOARC for site cleanup, it would represent a significant overall project savings for the Town. Developing and finalizing a design for the site will help with future budgeting, community donations and partnerships for site enhancements and provide a better understanding to the Town and commercial partners on what types of activities could fit and be supported at the West Quarry.			
ASSET MANAGEMENT			
Investment Type		New Asset	
New Asset Estimated Useful Life		100 years	
New Asset Annual Operating Costs (Impact to operating budget)		unknown at this time	
New Asset Lifecycle Maintenance Costs		unknown at this time	
New Asset Replacement Cost		unknown at this time	
Funding Source of New Asset Lifecycle Costs		unknown at this time	
Associated Rate or Tax Increase in Operating Budget		unknown at this time	
Required Future Operating Budget Transfer to Reserve		unknown at this time	
Impact to Level of Service		Improve	
STRATEGIC ALIGNMENT			
Supported by:		Town of St. Marys Strategic Plan	
BUDGET			
COSTS			
Design & Approvals		\$35,000	
Soil supply & turf restoration		\$65,000	
TOTAL		\$100,000	
FUNDING			
Roads Reserve		\$100,000	
TOTAL		\$100,000	
COMMENTS			



TOWN OF ST. MARYS			
2026 Capital Project			
PROJECT #	60	PROJECT NAME:	Grand Trunk Trail Paving (Ingersoll St. to Thames River)
DEPARTMENT:	Public Works	LOCATION:	Grand Trunk Trail
PROJECT DETAILS			
SCOPE OF THE WORK			
Repaving the Grand Trunk Trail from Ingersoll St. to the Thames River.			
JUSTIFICATION			
The asphalt surface on the grand trunk trail is showing various signs of stress and degradation and is in poor condition. As part of the Ingersoll St. culvert replacement project in 2025, a portion of the trail had to be dug up and is to be repaved in 2026. This project would see the replacement of the remaining stretch of asphalt trail to the Sarnia Bridge. The Grand Trunk Trail is the Town's premier section of trail network and is a tourist attraction. The 2024 Rec and Leisure Master Plan identified trails as a desired area of investment by the community.			
ASSET MANAGEMENT			
	Investment Type	Major Maintenance	
	Existing Asset Age	30 years	
	Existing Asset Condition	Poor	
	Was Work Anticipated or will Useful Life be Extended	Useful life will be extended	
	Remaining Life of Asset after Maintenance	30 years	
	Impact to Operating Budget	None	
	Impact to Level of Service	Maintain	
STRATEGIC ALIGNMENT			
	Supported by:	Recreation and Leisure Plan	
BUDGET			
COSTS			
Construction		\$55,000	
TOTAL		\$55,000	
FUNDING			
Grand Trunk Trail reserve		\$55,000	
TOTAL		\$55,000	
COMMENTS			



TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	61	PROJECT NAME:	Museum Driveway
DEPARTMENT:	Public Works	LOCATION:	Museum

PROJECT DETAILS

SCOPE OF THE WORK

Replace the granular base and pave the Museum driveway from Tracy St. to the Museum parking lot area.

JUSTIFICATION

The Museum driveway is built of low class bitumen and is in poor condition. The poor granular base and groundwater lead to regular potholes. Excavating the granular base, installing proper subdrainage and paving would create a strong structure that is easier to maintain than the current driveway. The degraded condition of the driveway is a poor first impression for tourists and others visiting the museum.

ASSET MANAGEMENT

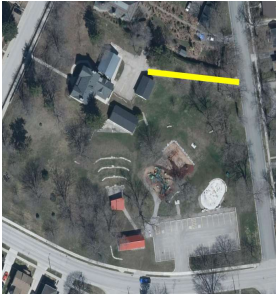
Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	NA (not assigned an asset ID)
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	Asphalt: 30 years
New Asset Annual Operating Costs	Consistent with existing
Anticipated Major Maintenance Costs	Crack seal: \$2,000 - Year 7, surface treatment: \$8,000 - Year 12 & resurfacing \$30,000 - Year 20
New Asset Replacement Cost	\$50,000
Funding Source of Future Lifecycle Costs	Roads Reserve
Impact to Operating Budget	Anticipated neutral impact to operating budget
Impact to Operating Transfer to Reserves	\$3,000
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Culture and Tourism Plan
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BUDGET

COSTS	
Construction	\$50,000
TOTAL	\$50,000
FUNDING	
Roads Reserve	\$50,000
TOTAL	\$50,000



COMMENTS

Excavation and subdrain work to be completed internally.

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	62	PROJECT NAME:	Ontario Street S. Engineering Design
DEPARTMENT:	Public Works	LOCATION:	Jones St. W. to Westover Street

PROJECT DETAILS

SCOPE OF THE WORK

Engineering design work for the future reconstruction of Ontario Street S. from Jones St. W. to Westover Street. The concrete curb and concrete road would be replaced with a new concrete curb and asphalt roadway. The existing road is quite wide which can contribute to increased speeds on a road with asphalt in good condition so traffic calming features such as lane narrowing will be considered during design. Underground infrastructure such as storm sewers and sanitary sewers will be inspected during design and repaired as required during construction. Replacement water services and water valves to be included in scope but watermain will remain. Concrete sidewalk will be replaced along the east side of the reconstructed road.

JUSTIFICATION

Ontario St. S. is a concrete road in poor condition. The ride quality of the road is poor and the town has limited options on repair and restoration methods on a concrete road.

ASSET MANAGEMENT

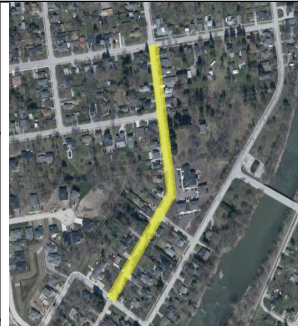
Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	Asphalt, curb and sidewalk: 45 years Watermain: 45 years
Estimated Resale Value	\$0
Writedown	\$80,188.44
New Asset Estimated Useful Life	Curb and sidewalk: 40 years Asphalt: 30 years Water service: 100 years Storm Sewer: 100 years
New Asset Annual Operating Costs	Consistent with existing
Anticipated Major Maintenance Costs	Asphalt: \$406,000, curb & gutter: \$77,000, sidewalks: \$83,000
New Asset Replacement Cost	\$1,030,000
Funding Source of Future Lifecycle Costs	Roads and Water Operating Budgets
Impact to Operating Budget	Anticipated neutral impact to operating budget
Impact to Operating Transfer to Reserves	
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Master Servicing Plan
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BUDGET

COSTS	
Engineering Design	\$48,000
TOTAL	\$48,000
FUNDING	
Roads - Reserve	\$48,000
TOTAL	\$48,000



COMMENTS

TOWN OF ST. MARYS

2026 Capital Project

PROJECT # 63 **PROJECT NAME:** Jones St. W., Ontario St. S. and Thomas St. Reconstruction
DEPARTMENT: Public Works **LOCATION:** Thomas St. and Ontario St. from Queen to Jones St. W.

PROJECT DETAILS

SCOPE OF THE WORK

Scope includes reconstruction of the asphalt roadways, replacement of the concrete road on Ontario St. S. with asphalt, watermain replacement on Ontario Street and Jones Street, storm sewer replacement on Jones St., installation of new concrete sidewalk, curb and gutter. Isolated sanitary sewer repairs to be completed as identified in the pre-design camera work.

JUSTIFICATION

The storm sewer system is an old informal system that is in poor condition and unable to handle most rain events. The watermain on Jones is a continuation of the main feed across the Thames River feeding the west end of Town and is due for replacement after several breaks. Existing asphalt and curb are in poor condition. Ontario Street from Jones Street to Queen Street has been brought forward from a proposed 2027 project to be completed in this project due to multiple watermain breaks and poor drive quality of concrete road.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	Asphalt, curb and sidewalk: 40 - 55 years Watermain: 54 - 70 years Storm Sewer: 40 years
Estimated Resale Value	\$0
Writedown	\$22,152.00
New Asset Estimated Useful Life	Curb and sidewalk: 40 years Asphalt: 30 years Watermain: 100 years Storm Sewer: 100 years
New Asset Annual Operating Costs	Consistent with existing
Anticipated Major Maintenance Costs	Asphalt: \$406,000, curb & gutter: \$77,000, sidewalks: \$83,000
New Asset Replacement Cost	\$2,018,000
Funding Source of Future Lifecycle Costs	Roads and Water Operating Budgets
Impact to Operating Budget	Anticipated neutral impact to operating budget
Impact to Operating Transfer to Reserves	\$5,987
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by: Master Servicing Plan

BUDGET

COSTS	
Construction	\$1,816,000
Engineering, Geotech, Approvals	\$202,000
TOTAL	\$2,018,000
FUNDING	
Roads Reserve	\$250,000
Water Reserve	\$450,000
Grants	\$1,318,000
TOTAL	\$2,018,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	64	PROJECT NAME:	Master Servicing Study
DEPARTMENT:	Public Works	LOCATION:	Town Boundary

PROJECT DETAILS

SCOPE OF THE WORK

Update to the Master Servicing Study from 2014. Review of Water, Wastewater and Road systems to develop long-term plan for future infrastructure investments based on capacity constraints. The project will also include completion of the Active Transportation Study.

JUSTIFICATION

A master servicing study guides long-term planning and ensures sustainable, efficient and cost effective development. The study optimizes investments by prioritizing projects and identifying capacity constraints. Staff utilize these reports during review of development applications to ensure infrastructure is not over-capacity and to ensure costs are recovered where appropriate for necessary infrastructure improvements. The current plan was written in 2014 and helped staff for many years but the data is now stale and does not represent current development prospects or state of infrastructure. The Active Transportation Study was recommended in the Recreation and Leisure Master Plan to develop a long-term plan for trail maintenance, levels of service, improvements and extensions

ASSET MANAGEMENT

Investment Type	New Asset
New Asset Estimated Useful Life	10 years
New Asset Annual Operating Costs (impact to operating budget)	N/A
New Asset Lifecycle Maintenance Costs	N/A
New Asset Replacement Cost	\$210,000
Funding Source of New Asset Lifecycle Costs	N/A
Associated Rate or Tax Increase in Operating Budget	N/A
Required Future Operating Budget Transfer to Reserve	\$21,000
Impact to Level of Service	Improve

STRATEGIC ALIGNMENT

Supported by:	Master Servicing Plan Recreation and Leisure Plan
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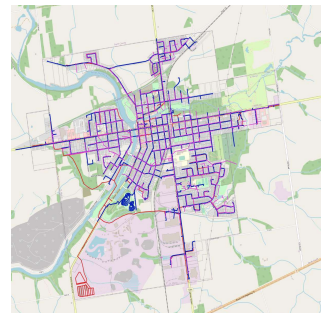
BUDGET

COSTS

Consulting Services - Roads	\$80,000
Consulting Services - Active Transportation	\$30,000
Consulting Services - Water	\$50,000
Consulting Services - Wastewater	\$50,000
TOTAL	\$210,000

FUNDING

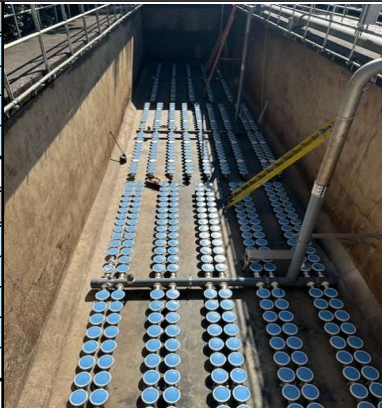
Roads Reserve	\$50,000
Reserve Funds - Dev Charges	\$45,000
Water Reserve	\$50,000
Reserve Funds - Sanitary - Dev Charges	\$50,000
General Capital Reserve	\$15,000
TOTAL	\$210,000



COMMENTS

TOWN OF ST. MARYS			
2026 Capital Project			
PROJECT #	65	PROJECT NAME:	Annual Asphalt Resurfacing
DEPARTMENT:	Public Works	LOCATION:	Various Town Roads
PROJECT DETAILS			
SCOPE OF THE WORK			
Resurfacing (a.k.a mill and pave) topcoat asphalt. Exact locations determined in spring prior to tender. Arterial and collector roads are prioritized. Estimated 1.3 km of road to be mill and paved. This work includes minor curb repairs where needed, sanitary and storm sewer maintenance hole adjustments and water valve adjustments. Relatively minor impacts to adjacent properties during construction as driveway access is usually maintained during construction.			
JUSTIFICATION			
Important component of asphalt road management program. Remediation work verified in 2014 Road Assessment Study and 2024 Road Assessment Study. Restores surface condition and ride comfort.			
ASSET MANAGEMENT			
	Investment Type	Major Maintenance	
	Existing Asset Age	At least 15 years	
	Existing Asset Condition	Poor	
	Was Work Anticipated or will Useful Life be Extended	Work was anticipated and is an important aspect of lifecycle maintenance	
	Remaining Life of Asset after Maintenance	15 years	
	Impact to Operating Budget	None	
	Impact to Level of Service	Maintain	
STRATEGIC ALIGNMENT			
	Supported by:	Town of St. Marys Strategic Plan	
BUDGET			
COSTS			
Construction		\$311,000	
TOTAL		\$311,000	
FUNDING			
Roads Reserve		\$311,000	
TOTAL		\$311,000	
COMMENTS			
This capital item is scheduled to slowly increase year after year to increase the program's capacity. The Town has 54km of paved roads, meaning that if the program cycled through all roads at its current funding, the Town's repaving cycle would be 42 years. Topcoat asphalt typically has a life of 15 years. Virgin asphalt material costs significantly increased (doubled) from 2020 to 2024 due to inflation. It is anticipated that most of the work will occur in the east ward.			



TOWN OF ST. MARYS				
2026 Capital Project				
PROJECT #	66	PROJECT NAME:	Aeration Tank Cleaning	
DEPARTMENT:	Public Works	LOCATION:	Water Pollution Control Plant	
PROJECT DETAILS				
SCOPE OF THE WORK				
This project would result in all three aeration basins at the Water Pollution Control Plant (WPCP) being cleaned of grit, sediment, etc. Basins would be removed from services one at a time to allow for any accumulated materials to be removed from the tanks and disposed of offsite.				
JUSTIFICATION				
The Town's aeration system was upgraded in 2023 which required, at that time, for all basin tanks to be cleaned to support the new piping and diffuser installation. Cleaning is recommended in 2026 as part of routine system preventative maintenance that will remove any accumulated grit or sediment from the basin tanks that may have accumulated during recent WPCP upgrades. Additionally, this will allow for the replacement and/or cleaning of diffuser membranes while basin cleaning is undertaken.				
ASSET MANAGEMENT				
	Investment Type	Major Maintenance		
	Existing Asset Age	36 years (Tanks), 3 years (Piping/Diffusers)		
	Existing Asset Condition	Good		
	Was Work Anticipated or will Useful Life be Extended	Yes - routine cleaning and inspection anticipated		
	Remaining Life of Asset after Maintenance	60 years (Tanks), 7 - 10 years (Diffusers)		
	Impact to Operating Budget	N/A		
	Impact to Level of Service	Maintain		
STRATEGIC ALIGNMENT				
	Supported by:	Town of St. Marys Strategic Plan		
BUDGET				
COSTS				
Cleaning of aeration tanks		\$30,000		
TOTAL		\$30,000		
FUNDING				
Wastewater Reserve		\$30,000		
TOTAL		\$30,000		
COMMENTS				
Hydro-vac equipment and power washers are used to clean and remove accumulated material from tanks. Diffuser cleaning/replacement to be completed by OCWA operators.				

TOWN OF ST. MARYS			
2026 Capital Project			
PROJECT #	67	PROJECT NAME:	Bar Screen Rake Replacement
DEPARTMENT:	Public Works	LOCATION:	Water Pollution Control Plant
PROJECT DETAILS			
SCOPE OF THE WORK			
This project would result in the rake system for the automatic bar screen being replaced as part of a preventative maintenance program.			
JUSTIFICATION			
The automatic bar screen at the Water Pollution Control Plant (WPCP) acts as the first line of defense in removing large rags and debris entering the WPCP and helps to protect the operation and function of the high lift pumps directly downstream at the facility. Given its location in the process, the equipment and components are exposed to one of the harshest environments at the facility which can cause significant degradation, wear, etc. Preventatively replacing the rake system will safeguard the units operation by completing the works in a planned and controlled fashion while accounting for equipment lead times, optimum service schedules, etc.			
ASSET MANAGEMENT			
	Investment Type	Major Maintenance	
	Existing Asset Age	17 years	
	Existing Asset Condition	Fair to Poor	
	Was Work Anticipated or will Useful Life be Extended	Yes - wear and corroded parts to be replaced as required	
	Remaining Life of Asset after Maintenance	N/A	
	Impact to Operating Budget	N/A	
	Impact to Level of Service	Maintain	
STRATEGIC ALIGNMENT			
	Supported by:	Town of St. Marys Strategic Plan	
BUDGET			
COSTS			
Bar screen rake replacement		\$50,000	
TOTAL		\$50,000	
FUNDING			
Wastewater Reserve		\$50,000	
TOTAL		\$50,000	
COMMENTS			
Materials to be sole-sourced through equipment manufacturer.			



TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	68	PROJECT NAME:	Muffin Monster Pump Replacement
DEPARTMENT:	Public Works	LOCATION:	Water Pollution Control Plant

PROJECT DETAILS

SCOPE OF THE WORK

This project would result in the direct replacement of the Muffin Monster pump as part of the Lystek Biosolids process. This is part of the preventative maintenance schedule.

JUSTIFICATION

This pump began experiencing operational issues in 2024 and has had various levels of maintenance activities performed on it since to keep it functional. However, as a critical pump in a single stream process at the Water Pollution Control Plant (WPCP) and key component of biosolids management, the pump should be replaced preventatively to ensure that its replacement, including supply chain lead times, installation and commissioning can be completed proactively with minimal impacts to facility and biosolids operations.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	16 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	15 - 20 years
New Asset Annual Operating Costs	N/A
Anticipated Major Maintenance Costs	N/A
New Asset Replacement Cost	\$40,000
Funding Source of Future Lifecycle Costs	Wastewater Operations and Maintenance
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS

Muffin Monster Pump Replacement	\$40,000
TOTAL	\$40,000

FUNDING

Wastewater Reserve	\$40,000
TOTAL	\$40,000



COMMENTS

Pre-Budget Approval Request

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	69	PROJECT NAME:	Lystek Critical Parts Build-Up
DEPARTMENT:	Public Works	LOCATION:	Water Pollution Control Plant

PROJECT DETAILS

SCOPE OF THE WORK

This project would result in an inventory build-up of critical parts, pumps, etc. related to the biosolids process at the Water Pollution Control Plant (WPCP).

JUSTIFICATION

The Lystek biosolids process at the WPCP is a single stream process without system redundancy. As equipment ages, maintenance repairs and/or replacements are increasing. However, supply chain pressures and parts delivery timeframes are causing longer lead times that extend well beyond the facilities ability to manage should the process be offline due to a failure. The inventory supply build up will increase system redundancy by having high priority, critical parts on site that can be changed out quickly and efficiently in the event of an unplanned failure in the process.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	16 years
Estimated Resale Value	N/A
Writedown	N/A
New Asset Estimated Useful Life	15 - 20 years
New Asset Annual Operating Costs	N/A
Anticipated Major Maintenance Costs	N/A
New Asset Replacement Cost	\$60,000
Funding Source of Future Lifecycle Costs	Wastewater Operations and Maintenance
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS

Inventory of critical parts	\$60,000
TOTAL	\$60,000

FUNDING

Wastewater Reserve	\$60,000
TOTAL	\$60,000



COMMENTS

Spare KOH pump, Lystek Product Pump Rebuild(s), poly pump, bearings, etc.

TOWN OF ST. MARYS			
2026 Capital Project			
PROJECT #	70	PROJECT NAME:	Recirculation Pump P320 Rebuild
DEPARTMENT:	Public Works	LOCATION:	Water Pollution Control Plant
PROJECT DETAILS			
SCOPE OF THE WORK			
This Project would see one of two recirculation pumps located in the aeration building at the Water Pollution Control Plant (WPCP) rebuilt to replace various wear parts and extend the useful life of the asset. This would represent year 2 of 2 for the planned maintenance to the recirculation pumps at the WPCP.			
JUSTIFICATION			
Preventative maintenance is required to replace wear parts on the recirculation pumps at the WPCP (Pumps P321 and P320). As critical parts to the WPCP process, these pumps continually run, allowing the wastewater treatment system to function. These pumps need to have maintenance completed periodically to allow wear parts, bearings, etc. to be replaced. Given the complexity to remove these pumps from the facility, preventative maintenance allows this to be completed in a proactive manner as opposed to reactive.			
ASSET MANAGEMENT			
	Investment Type	Major Maintenance	
	Existing Asset Age	36 years	
	Existing Asset Condition	Fair	
	Was Work Anticipated or will Useful Life be Extended	Yes - anticipated preventative maintenance	
	Remaining Life of Asset after Maintenance	15 years	
	Impact to Operating Budget	N/A	
	Impact to Level of Service	Maintain	
STRATEGIC ALIGNMENT			
	Supported by:	Town of St. Marys Strategic Plan	
BUDGET			
COSTS			
Recirculation Pump P320 Rebuild	\$50,000		
TOTAL	\$50,000		
FUNDING			
Wastewater Reserve	\$50,000		
TOTAL	\$50,000		
COMMENTS			
Pump P320			

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	71	PROJECT NAME:	Turbo Blower - Engineering Services
DEPARTMENT:	Public Works	LOCATION:	Water Pollution Control Plant

PROJECT DETAILS

SCOPE OF THE WORK

This project would complete the design/engineering related to a blower unit replacement at the Water Pollution Control Plant (WPCP). One of the three remaining centrifugal blowers would be replaced with a turbo blower unit, twinning the existing unit and increasing redundancy of turbo blower operations at the WPCP.

JUSTIFICATION

In 1989, the Town's WPCP was expanded to include new aeration basins which were powered by four, 100 HP centrifugal blowers. In 2014, as part of an energy savings initiative, the Town replaced one centrifugal blower with a 150 HP Turbo Blower with VFD control. Since that time, the original centrifugal blowers have been used sparingly and have continued to age. The planned replacement of another centrifugal blower with a turbo blower will twin the turbo blower capabilities while the system ages. This will also help to outfit the aged centrifugal blowers with newer technology as they reach the end of their useful life.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	36 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	30 years
New Asset Annual Operating Costs	N/A
Anticipated Major Maintenance Costs	Annual preventative maintenance and parts up to \$5,000 annually
New Asset Replacement Cost	\$200,000
Funding Source of Future Lifecycle Costs	Wastewater Operations and Maintenance
Impact to Operating Budget	\$3,500 - \$5,000 annually
Impact to Operating Transfer to Reserves	\$6,667
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS	
Design/Engineering	\$20,000
TOTAL	\$20,000
FUNDING	
Wastewater Reserve	\$20,000
TOTAL	\$20,000



COMMENTS

TOWN OF ST. MARYS				
2026 Capital Project				
PROJECT #	72	PROJECT NAME:	Maintenance Hole Rehabilitations	
DEPARTMENT:	Public Works	LOCATION:	Water Pollution Control Plant	
PROJECT DETAILS				
SCOPE OF THE WORK				
This project would result in select maintenance hole structures within the sanitary collection system being rehabilitated and restored. Concrete repairs would be completed where required and a spray lining installed to protect the structure(s) from future gas degradation.				
JUSTIFICATION				
The majority of the sanitary collection system was installed in the early 1970's. As assets age, it has been identified and confirmed that different areas of the collection system experience different rates of degradation as a result of sanitary flows and corrosive gas levels. This project would look to restore, rehabilitate and protect higher degradation structures to meet their service life expectations which can be done with less disruption and more economical than full structure replacements.				
ASSET MANAGEMENT				
	Investment Type	Major Maintenance		
	Existing Asset Age	25 - 55 years		
	Existing Asset Condition	Poor - Good		
	Was Work Anticipated or will Useful Life be Extended	Yes - useful life will be extended		
	Remaining Life of Asset after Maintenance	50 years		
	Impact to Operating Budget	N/A		
	Impact to Level of Service	Maintain		
STRATEGIC ALIGNMENT				
	Supported by:	Town of St. Marys Strategic Plan		
BUDGET				
COSTS				
Maintenance Hole Rehabilitations		\$25,000		
TOTAL		\$25,000		
FUNDING				
Wastewater Reserve		\$25,000		
TOTAL		\$25,000		
COMMENTS				
Scope of work to be determined after maintenance hole inspections have been completed and prioritized.				

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	73	PROJECT NAME:	VFD Replacements (2026)
DEPARTMENT:	Public Works	LOCATION:	Water Pollution Control Plant

PROJECT DETAILS

SCOPE OF THE WORK

This project would be year three of a multi-year preventative maintenance program to replace variable frequency drives (VFD) located at the Water Pollution Control Plant (WPCP). VFDs have been identified and categorized into four priority levels for scheduled replacement. This scope of work would look to see up to priority three VFDs replaced in 2026.

JUSTIFICATION

During the last major upgrade to the WPCP in circa 2009, many of the facility processes were upgraded along with a new control system that encompassed VFDs for facility operation. This has resulted in a large quantity of units reaching end of life at the same time. This program would systematically replace highest priority VFDs at the facility first, through a preventative maintenance program to ensure the continued operation of the facility. As a result, replacements can be completed in a planned and controlled environment.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	15 years
Estimated Resale Value	NA
Writedown	N/A
New Asset Estimated Useful Life	15 years
New Asset Annual Operating Costs	N/A
Anticipated Major Maintenance Costs	N/A
New Asset Replacement Cost	Variable, based on size and specifications
Funding Source of Future Lifecycle Costs	Wastewater Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS

Construction	\$50,000
TOTAL	\$50,000

FUNDING

Wastewater Reserve	\$50,000
TOTAL	\$50,000



COMMENTS

Year 3 of 4

TOWN OF ST. MARYS				
2026 Capital Project				
PROJECT #	74	PROJECT NAME:	Cured In Place Pipe Sewer Rehabilitations (Year 4)	
DEPARTMENT:	Public Works	LOCATION:	Queen St. E. Force main	
PROJECT DETAILS				
SCOPE OF THE WORK				
To use Cured in Place Pipe (CIPP) technology to structurally rehabilitate targeted sections of the sanitary sewer collection system that are deteriorating. This project would look to rehabilitate approximately 800 meters of 200 mm diameter asbestos cement sanitary force main along Queen Street East from the Queen Street East pumping station to its discharge location at Brock Street. Open cut excavations are anticipated approximately every 100m to support lining efforts with by-pass pumping required for the projects duration.				
JUSTIFICATION				
A main line pipe failure in 2022 identified advanced gas degradation of a portion of the sanitary sewer collection system. During replacement efforts, it was noted that visual inspections of the pipe appeared in fair condition however field activities confirmed that the pipe was brittle, weak and deteriorated. Further video inspections of other targeted sections of the system also confirmed deteriorating pipe in line with what was experienced in 2022. CIPP allows for an in-situ rehabilitation to be completed as a preventative maintenance activity to prolong the useful life of the asset.				
ASSET MANAGEMENT				
	Investment Type	Major Maintenance		
	Existing Asset Age	50 years		
	Existing Asset Condition	Poor		
	Was Work Anticipated or will Useful Life be Extended	Work anticipated with rehabilitation to address gas degradation to meet asset useful life.		
	Remaining Life of Asset after Maintenance	50 years		
	Impact to Operating Budget	N/A		
	Impact to Level of Service	Maintain		
STRATEGIC ALIGNMENT				
	Supported by:	Town of St. Marys Strategic Plan		
BUDGET				
COSTS				
Cured In Place Pipe Sewer Rehabilitations		\$550,000		
TOTAL		\$550,000		
FUNDING				
Wastewater Reserve		\$550,000		
TOTAL		\$550,000		
COMMENTS				

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	75	PROJECT NAME:	RAS Pump Meter
DEPARTMENT:	Public Works	LOCATION:	Water Pollution Control Plant

PROJECT DETAILS

SCOPE OF THE WORK

This project would result in the flow meter for the Return Activated Sludge (RAS) system being replaced as the existing unit reaches end of life.

JUSTIFICATION

The RAS meter is essential in daily operations for operators to understand and control the flow of Return Activated Sludge throughout the facility's processes. As a Biological Nutrient Removal facility, the return of material to different processes ensures that the facility is operating to its optimum potential and understanding the volume being returned is critical in maintaining and balancing the different processes and their operational levels.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	30 years
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	15 - 20 years
New Asset Annual Operating Costs	N/A
Anticipated Major Maintenance Costs	N/A
New Asset Replacement Cost	\$10,000
Funding Source of Future Lifecycle Costs	N/A
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS

RAS Pump Meter	\$10,000
TOTAL	\$10,000

FUNDING

Wastewater Reserve	\$10,000
TOTAL	\$10,000



COMMENTS

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	76	PROJECT NAME:	Water Valve Maintenance Program
DEPARTMENT:	Public Works	LOCATION:	Various Locations across Water Distribution System

PROJECT DETAILS

SCOPE OF THE WORK

Project to consist of the repair and/or replacement of existing water distribution valves ranging in size from 150 mm to 300 mm. Public Works department or third party contractor provides excavation services with Ontario Clean Water Agency completing the repairs or replacements as required.

JUSTIFICATION

With a fully developed valve exercising program implemented through the Town on a cyclical basis, deficiencies are routinely identified. Valves which are identified as broken or not operable are prioritized for repair and/or replacement. Project ensures that resources are available to address deficiencies once they are identified and that the system is in a fit state of repair in the event of unplanned events or emergencies.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	Various
Estimated Resale Value	N/A
Writedown	N/A
New Asset Estimated Useful Life	50 years
New Asset Annual Operating Costs	N/A
Anticipated Major Maintenance Costs	N/A
New Asset Replacement Cost	\$7,500.00/each
Funding Source of Future Lifecycle Costs	Water Reserve
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS

Water Valve Maintenance Program	\$15,000
TOTAL	\$15,000

FUNDING

Water Reserve	\$15,000
TOTAL	\$15,000



COMMENTS

This is an annual allocation to fund water valve repairs or replacements. Actual valve locations and quantity determined as needed through the year.

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	77	PROJECT NAME:	Actuator Valve Replacement
DEPARTMENT:	Public Works	LOCATION:	55 St. George St. N. - Well No. 1

PROJECT DETAILS

SCOPE OF THE WORK

This project will result in the replacement of the Actuator valve, controller and breaker at Well No. 1, located at 55 St. George Street North.

JUSTIFICATION

The Actuator control valve is a mechanical, motorized valve that controls the flow of production water from the Well No. 1 treatment facility. Over time, these valves, controllers, etc. wear out and require replacement. The completion of this project would allow for the valve to be replaced as part of a proactive approach to end of life asset management as opposed to a reactive approach that would limit the operational ability of the facility should a failure occur.

ASSET MANAGEMENT

Investment Type	Replacement
Existing Asset Age and CityWide Asset ID	20 years (5005)
Estimated Resale Value	\$0
Writedown	N/A
New Asset Estimated Useful Life	20 years
New Asset Annual Operating Costs	N/A
Anticipated Major Maintenance Costs	\$5,000 for maintenance - Year 10
New Asset Replacement Cost	\$25,000
Funding Source of Future Lifecycle Costs	Water Operations and Maintenance Budget
Impact to Operating Budget	N/A
Impact to Operating Transfer to Reserves	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS	
Actuator Valve Replacement	\$25,000
TOTAL	\$25,000
FUNDING	
Water Reserve	\$25,000
TOTAL	\$25,000



COMMENTS

To include actuator valve, controller and breaker replacement(s). Project to be administered by Ontario Clean Water Agency on behalf of the Town to allow delivery and seamless facility operations to continue.

TOWN OF ST. MARYS
2026 Capital Project

PROJECT #	78	PROJECT NAME:	Well Inspection and Maintenance Program
DEPARTMENT:	Public Works	LOCATION:	Well No. 1 & Well No. 3

PROJECT DETAILS

SCOPE OF THE WORK

This project would result in the inspection, testing and maintenance of both Well No. 1, located at 55 St. George Street North and Well No. 3, located at 209 Thomas Street. The actual scope of work related to maintenance of the wells is determined after the testing and inspection efforts are completed and may include, but not be limited to bearing replacements, motor maintenance, column and shaft replacements, air surging, etc.

JUSTIFICATION

Municipal drinking water wells are tested, inspected and maintained via a preventative maintenance program on a five year cycle. 2026 represents the first year in a new five year cycle where water facility assets are preventatively removed from service for planned inspection and maintenance to ensure their continued operation and function. However, staff are recommending two facilities, Well No. 1 and Well No. 3, be completed in 2026 due to planned tower work in 2027. This will ensure the system is suitably positioned for the planned tower work to proceed.

ASSET MANAGEMENT

Investment Type	Major Maintenance
Existing Asset Age	45 - 50 years
Existing Asset Condition	Fair to Good
Was Work Anticipated or will Useful Life be Extended	Yes, five year maintenance cycles are completed as part of water system preventative maintenance program
Remaining Life of Asset after Maintenance	50 years
Impact to Operating Budget	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS

Well Inspection and Maintenance Program	\$120,000
TOTAL	\$120,000

FUNDING

Water Reserve	\$120,000
TOTAL	\$120,000



COMMENTS

Service work to be procured and scheduled with one facility being removed from service in the spring and the second facility in the fall. These represent optimal periods for maintenance while maintaining system redundancy.

TOWN OF ST. MARYS

2026 Capital Project

PROJECT #	79	PROJECT NAME:	Water Tower Coating Engineering Services
DEPARTMENT:	Public Works	LOCATION:	280 Victoria St.

PROJECT DETAILS

SCOPE OF THE WORK

The scope of this project (known as Phase 1) would consist of an engineering review of the Town as well as the historical safety and inspection reports on the facility. The review would determine a scope of work for construction (known as Phase 2 to be completed in a subsequent year) including the design, and specifications.

JUSTIFICATION

Water Tower coating projects are extensive undertakings that require meticulous planning and execution. By developing a scope of work that is supported by the Asset Management Plan (AMP) and recent inspections completed at the facility, it would enable the Town to have a sound understanding of the upcoming project and its requirements by splitting the project delivery over multiple years. Planning and preparations (engineering services related to design and contract admin) would occur in year 1 while the actual project construction would occur in a subsequent year.

ASSET MANAGEMENT

Investment Type	Major Maintenance
Existing Asset Age	38 years
Existing Asset Condition	Fair to Good
Was Work Anticipated or will Useful Life be Extended	Yes - Coating applications to internal and external structures required to meet anticipated service life
Remaining Life of Asset after Maintenance	60 years
Impact to Operating Budget	N/A
Impact to Level of Service	Maintain

STRATEGIC ALIGNMENT

Supported by:	Town of St. Marys Strategic Plan
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BUDGET

COSTS	
Design, Engineering and Contract Management	\$65,000
TOTAL	\$65,000
FUNDING	
Water Reserve	\$65,000
TOTAL	\$65,000



COMMENTS

Town staff submitted a funding application for this project under the, "Health and Safety Water Stream" (HSWS). With a total project estimate up to \$2,831,250, including contingency, 73% would be provincially funded, if successful, and the other 27% being funded by the Town. Application Status is pending.

